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vol. 1



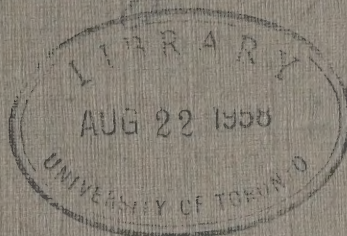
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*Ontario Hydro Electric  
Inquiry Commission  
1922-1924*

COPY FOR MR. J. ALLAN ROSS

*Secretary's report*



HYDRO-ELECTRIC INQUIRY COMMISSION

AGENDA AND MINUTES OF THE MEETINGS OF THE  
COMMISSIONERS

VOL. I.—APRIL 13, 1922, TO JULY 31, 1922

VOL. II.—AUGUST 1, 1922, TO OCTOBER 31, 1922

VOL. III.—NOVEMBER 1, 1922, TO MARCH 31, 1923

VOL. IV.—APRIL 1, 1923, TO MARCH 1, 1924.

VOLUME I


JOSEPH H. W. BOWER  
SECRETARY











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MINUTES OF HYDRO-ELECTRIC INQUIRY COMMISSION

*I refused any  
for diem allowance  
for*

FORWARDED,  
19th APRIL, 1922.

The Commission met at 10 A.M. in the Council Chamber,

Parliament Buildings, at the request of Hon. Mr. Smyth.

Present: MINUTES OF HYDRO-ELECTRIC INQUIRY COMMISSION

The Chairman,  
Mr. H. J. Smyth,  
Mr. Lloyd Morris,  
Mr. J. J. Hen.

Hon. E. G. Smyth and Hon. D. Garrettside.  
Brig.-Gen. Mitchell was absent for a portion of the time.

COPY

A discussion took place as to who should appoint the officers and experts required by the Commission and the unanimous conclusion was that all appointments of any staff should be made by the Commission.

**VOLUME 1**

(13th April, 1922 - 31st July, 1922)

The question as to what the members of the Commission was discussed at some length and the understanding arrived at was that the members of the Commission should receive a minimum of £50.00 per day and all expenses. The Chairman suggested living allowances of £20.00 a day so that the members should not be required to produce vouchers and keep accounts of such expenses, the members of the Commission also to receive in addition to their living allowances, their travelling expenses and all other disbursements. Hon. Mr. Smyth will write the Chairman as to this.

The Commission adjourned to meet again at 3.30 P.M.



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MINUTES OF HYDRO-ELECTRIC INQUIRY COMMISSION

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COPY

VOLUME I  
(1928 April, 1928 - 1928 July, 1928)



MINUTES OF HYDRO-ELECTRIC INQUIRY COMMISSION

TORONTO,  
13th APRIL, 1922.

The Commission met at 10 A.M. in the Council Chamber,

Parliament Buildings, at the request of Hon. Mr. Drury.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross.

Hon. E. C. Drury, Hon. W. E. Haney and Hon. D. Carmichael.  
Brig.-Gen. Mitchell was there for a portion of the time.

A discussion took place as to who should appoint the officers and experts required by the Commission and the unanimous conclusion was that all appointments of any character should be made by the Commission.

The compensation to be paid the members of the Commission was discussed at some length and the understanding arrived at was that the members of the Commission should receive a minimum of \$50.00 per day and all expenses. The Chairman suggested living allowances of \$10.00 a day so that the members should not be required to produce vouchers and keep accounts of such expenses, the members of the Commission also to receive in addition to their living allowance, their travelling expenses and all other disbursements. Hon. Mr. Haney will write the Chairman as to this.

The Commission adjourned to meet again at 3:30 P.M.



(2)

MINUTES OF HYDRO-ELECTRIC INDUSTRY COMMISSION

TORONTO,  
19TH APRIL, 1922.

The Commission met at 10 A.M. in the Council Chamber,

Parliament Buildings, at the request of Hon. Mr. Henry.

Present:

The Chairman,  
Mr. H. J. Henry,  
Mr. Lloyd Harris,  
Mr. J. A. Ross.

Hon. Mr. O. Henry, Hon. Mr. Henry and Hon. Mr. Carmichael.  
Mr. Gen. Mitchell was there for a portion of the time.

A discussion took place as to who should appoint the officers and experts required by the Commission and the members commission was that all appointments of any character should be made by the Commission.

The Commission to be paid the members of the Commission was discussed at some length and the understanding arrived at was that the members of the Commission should receive a minimum of \$50.00 per day and all expenses. The Chairman suggested living allowances of \$10.00 a day so that the members should not be required to produce vouchers and keep accounts of such expenses, the members of the Commission also to receive in addition to their living allowance, their travelling expenses and all other disbursements. Hon. Mr. Henry will write the Chairman as to this.

The Commission adjourned to meet again at 2:30 P.M.



Present: The question of engaging Carroll was also discussed and it was decided The Chairman, would be engaged at present. The question of engaging Mr. H. J. Haney, was also discussed. It was decided to call on Mr. Lloyd Harris, at once. If the Commission does decide to call on Mr. R. A. Ross, the matter is to be taken up through Mr. Nicholson, Secretary Carroll's Department, who will make the necessary arrangements. Brig.-Gen. Mitchell was present most of the time.

The securing of offices for the Commission was also discussed and it was suggested that an office might be secured for the engineer in the Hydro Building, University Avenue.

The Chairman was requested to make an appointment with Sir Adam Beck for Tuesday next, if possible.

The meeting then adjourned.

Mr. John H. ... **TORONTO**

Mr. J. S. Jones, Counsel for the Inner Sanctuaries, and

The Commission met at 10:30 A.M. in the Parliament Buildings.

Present: The Chairman

Mr. M. J. Hagan

Mr. H. J. Hiney, for the Engineer in the Hydro-Electric

Mr. J. A. Ross, Mr. Page said that a number of documents

MR. A. A. ROSS:

TORONTO,  
18th APRIL, 1922.



TORONTO,  
12th April, 1932.

The Commission met at 2:30 P.M. in the Council Room,  
Parliament Buildings.

Present:

The Chairman,  
Mr. E. J. Haney,  
Mr. Lloyd Harris,  
Mr. E. A. Ross.

Mr. J. H. Mitchell was present most of the time.

After considerable discussion it was decided that the Chair-  
man should communicate with Sir John Macdonald and endeavour to arrange that  
an informal conference between the members of the Hydro-Electric Inquiry  
Commission and the Hydro-Electric Inquiry Commission be held on Tuesday,  
12th April, 1932.

The meeting of officers for the Commission was also dis-  
cussed and it was suggested that an office might be secured for the  
engineers in the Hydro Building, University Avenue.

The question as to whether or not the Commission should em-  
ploy counsel was deferred for future consideration. The choice of an  
engineer was also discussed and action was deferred. Mr. Lloyd Harris  
stated that he would be away for two weeks but that the choice of  
engineers and officers should be left to the Chairman, Mr. Haney, Mr.  
E. A. Ross and Mr. J. A. Ross. The Chairman was requested to make  
enquiries as to a Secretary, Messrs. Gordon & Milner were  
suggested as auditors, but final action was deferred. The question  
was raised as to whether the Commission should appoint an individual  
or a firm of auditors.

The Chairman was requested to make an appointment with Sir  
John Macdonald for Tuesday next, if possible.

The meeting then adjourned.

TORONTO,  
12th April, 1932.

The Commission met at 10:30 A.M. in the Parliament Build-  
ings.

Present:

The Chairman,  
Mr. E. J. Haney,  
Mr. J. A. Ross,  
Mr. E. A. Ross.



The Chairman announced that he had arranged with Sir Adam Beck for a meeting at the Hydro Buildings on University Avenue at 1:30 this afternoon. A general discussion took place as to matters to be brought up at that meeting.

The question of engaging counsel was also discussed and it was decided that no counsel would be engaged at present. The question of engaging official stenographers was also discussed. It was decided to take no action at the present time. If the Commission does decide to engage official stenographers, the matter is to be taken up through Mr. Middleton, Attorney-General's Department, who will make the necessary arrangements.

The appointment of the Auditors or Accountants was also discussed. After a full discussion it was decided not to appoint Messrs. Clarkson, Gordon & Dilworth. A meeting has been arranged with Mr. Duncan McClelland, who is at the head of Price, Waterhouse & Co. in this city. Mr. J. A. Ross stated that he had arranged to meet Sir James Woods this afternoon regarding Watson Swain, who had been highly recommended for the position of Secretary to the Commission. Sir James Woods has been asked whether he can spare Mr. Swain for the time his services are to be required by the Commission.

The meeting then adjourned for luncheon.

TORONTO,  
19th APRIL, 1922.  
(cont'd)

The Commission met in the afternoon at the offices of the Hydro-Electric Power Commission.

Present:

The Chairman,  
Mr. W. J. Haney,  
Mr. J. A. Ross,  
Mr. R. A. Ross.

Sir Adam Beck, Hon. D. Carmichael, Mr. Fred Miller,  
Mr. Gaby, Chief Engineer,  
Hon. I. B. Lucas, Counsel for the Power Commission, and  
Mr. W. W. Pope, Secretary.

The members of the Commission of Inquiry outlined to the members of the Hydro-Electric Power Commission of Ontario what was required and were promised the best efforts of the Hydro-Electric Power Commission to furnish the papers and information for which they asked. Mr. Gaby is to arrange to have a room for the Engineer in the Hydro-Electric Power Commission Building. Mr. Pope said that a number of documents







have been sent to the Public Accounts Committee and therefore the Hydro-Electric Power Commission is not in a position to hand them over to the Commission of Inquiry.

The members of the Commission then went to the offices of Sir James Woods and had a long talk with him about Mr. Swain. It was decided that they would have to abandon all hope of securing Mr. Swain. Sir James Woods suggested Mr. Tolchard, Secretary of the Board of Trade.

After the meeting with Sir James Woods the members of the Commission went to the National Club and there met Mr. Tolchard, who said that he could not act. The Chairman was asked to make further inquiries for a suitable man.

The meeting then adjourned.

TORONTO,  
19th APRIL, 1922.

The Commission met at 10.30 A.M. at the National Club.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. J. A. Ross,  
Mr. R. A. Ross.

Mr. McClelland of Price, Waterhouse & Co.

A general discussion was held with Mr. McClelland as to his firm acting as Accountants for the Commission.

Arrangements were made to see Mr. Wegenast to see whether or not he will act as Secretary.

It was decided that Mr. R. A. Ross should telephone Mr. Francis of Montreal as to whether or not he would accept position of Engineer. Mr. Ross telephoned and informed the Commission that Mr. Francis will be in Toronto on Thursday morning, 20th April, and will meet the members of the Commission then.

The meeting then adjourned for luncheon.

The members of the Commission met later in the day at the National Club.

Mr. Wegenast was also present and it was arranged that he should be engaged as Secretary at \$1,000 per month with living allowance of \$10.00 per day when away from home, and travelling expenses.

The meeting then adjourned.



have been sent to the United States and the other  
likely from the United States to the other side of the  
Continental of America.

The members of the Committee then went to the office of Mr.  
James [unclear] and had a long talk with him about Mr. Francis.  
It was decided that they would have a meeting with Mr. Francis at  
some time in the near future, Secretary of the Board of Trade.

After the meeting with Mr. James [unclear] the members of the Com-  
mittee went to the [unclear] office and there met Mr. [unclear] who said  
that he would not see the [unclear] but would see them [unclear]  
the [unclear] [unclear].

The meeting was adjourned.

CONFIDENTIAL  
JAN 10, 1953

The Committee met at the National Club.

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- Mr. [unclear]
- Mr. [unclear]
- Mr. [unclear]
- Mr. [unclear]
- Mr. [unclear]

Mr. [unclear] of [unclear] [unclear] [unclear]

A general discussion was held with Mr. [unclear] on the [unclear]  
called as [unclear] for the [unclear].

Agreements were made to see Mr. [unclear] in the [unclear] in  
not to call on [unclear].

It was decided that Mr. [unclear] [unclear] [unclear] [unclear] [unclear]  
at [unclear] as to whether or not he would accept position of [unclear]. Mr.  
[unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear]  
[unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear]  
[unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear]  
[unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear]

The meeting then adjourned [unclear]

The members of the Committee met later in the [unclear] at the [unclear]

CONFIDENTIAL

Mr. [unclear] was also present and it was suggested that he [unclear]  
be engaged as [unclear] as [unclear] [unclear] [unclear] [unclear] [unclear] [unclear]  
[unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear] [unclear]

The meeting then adjourned.



TORONTO,  
20th APRIL, 1922.

The Commission met at the offices of the Hydro-Electric Power Commission, University Avenue, at 9 A.M.

Present: The Chairman,  
Mr. M. J. Haney,  
Mr. J. A. Ross,  
Mr. R. A. Ross.

The plans of the Intake were gone over with the engineers of the Hydro-Electric Power Commission.

The Commission met at 11 A.M. at the National Club, Mr. Francis also being present.

A general discussion with Mr. Francis took place as to the position of Engineer. Mr. Francis will accept the position upon receipt of retainer of \$2,000.00 and \$125.00 per day; the \$125.00 to cover all expenses, including transportation.

The meeting then adjourned, the Commissioners present leaving by the four o'clock train for Suspension Bridge.

TORONTO,  
24th APRIL, 1922.

The Commission met at 10 A.M. at 901 Bank of Hamilton Building.

Present: The Chairman,  
Mr. J. A. Ross,  
Mr. R. A. Ross  
and the Secretary.

Memorandum which had been prepared by Mr. R. A. Ross outlining the scope of the inquiry was discussed.

The Secretary received instructions on various details as to offices, stenographic assistance, supplies, etc. It was decided to leave the matter of the office to Mr. Gregory and Mr. Wegenast.

The Secretary was instructed to confer with the Deputy Minister of Public Works with regard to furniture.

The meeting then adjourned for luncheon.



RECEIVED  
JAN 10 1961

The following is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.

Person:

Mr. J. A. Smith,  
Mr. J. B. Jones,  
Mr. J. C. Brown,  
Mr. J. D. White,

The above is the list of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.

The following is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.

A second list of the names of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961, is attached hereto for your information.

COPY

The above is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.

RECEIVED  
JAN 10 1961

The following is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.

Person:

Mr. J. A. Smith,  
Mr. J. B. Jones,  
Mr. J. C. Brown,  
Mr. J. D. White,

The above is the list of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.

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The above is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, during the period from January 1, 1960, to January 1, 1961.



In the afternoon the Chairman, Mr. J. A. Ross, Mr. R. A. Ross and the Secretary went to the offices of the Hydro-Electric Power Commission to receive the estimates and statements which Mr. Gaby had been requested on Saturday, 22nd April, to furnish. Mr. R. A. Ross took these with him to study in the evening.

The meeting then adjourned.

TORONTO,  
25th APRIL, 1922.

The Commission met at 10 A.M. at 901 Bank of Hamilton Building.

Present:

The Chairman,  
Mr. E. J. Haney,  
Mr. R. A. Ross,

and the Secretary.

COPY

The matter of office space was discussed.

The terms of a letter to Sir Adam Beck were discussed and agreed upon, as appended.

The substance of a statement to the Press was prepared and discussed and afterwards interviews were given to reporters of the "Telegram", "Star", and "Globe".

A letter from Price, Waterhouse & Co., embodying the terms of their proposal to act as Accountants, was considered and instructions given to the Secretary to confirm the arrangement as proposed.

A letter from Walter J. Francis & Company outlining the terms of Mr. Francis' proposed engagement as Engineer was considered, and the Secretary was instructed to confirm the Arrangement as stated therein.

The meeting then adjourned.



In the afternoon the following day, I, J. A. Smith, and J. A. Jones  
 and the following went to the office of the City-Engineer to see him  
 also in regard to the subject and discussed with him the same and  
 requested he forward the same to the Board. He is not sure  
 if he is able to do so.

The meeting then adjourned.

Very truly,  
 J. A. Smith

The following was at the City-Engineer's office:

Present:

The following:  
 Mr. J. A. Jones,  
 Mr. J. A. Smith,  
 and the Secretary.

COPY

The matter of which was discussed.

The Board of a letter to the City-Engineer was given  
 and is attached.

The following is a statement of the Board and the  
 Board and the City-Engineer was given in regard to the "City-Engineer".

I believe that the following is a statement of the Board  
 and the City-Engineer was given in regard to the "City-Engineer".

I believe that the following is a statement of the Board  
 and the City-Engineer was given in regard to the "City-Engineer".

The meeting then adjourned.



COPY

## HYDRO-ELECTRIC INQUIRY COMMISSION

36-38 King Street East,  
Toronto, 26th April, 1922.

Hon. Sir Adam Beck,  
Chairman of the Hydro-Electric  
Power Commission of Ontario,  
University Avenue,  
TORONTO.

Dear Sir:-

I understand that you have already been advised that a Commission under the Great Seal of the Province of Ontario has been issued to Walter Dymond Gregory; Michael John Haney; Lloyd Harris; James Allan Ross and Robert Alexander Ross, to inquire into and report upon:

1. All estimates submitted from time to time to the Hydro-Electric Power Commission of Ontario for the Queenston-Chippawa Power Development, and also all estimates for said work submitted by the said Commission to the Government of Ontario.
2. The reasons for increases from time to time in the estimates for the Queenston-Chippawa Power Development.
3. The total cost, when completed, of the Queenston-Chippawa Power Development -
  - (a) With five units installed,
  - (b) With units installed to the full capacity of the canal.
4. The continuous output capacity of the Queenston-Chippawa Power Development, under the conditions mentioned in Clause 3.
5. The methods of construction, supervision and management which have been employed in the Queenston-Chippawa Power Development and whether they can justifiably be continued for the economical completion of the work.
6. (a) The quantity of water now available for use by means of the Queenston-Chippawa canal;  
(b) The power that can be developed thereby in continuous output at the Queenston Power Station.



LETTER

TO THE DIRECTOR, U.S. GEOLOGICAL SURVEY

Washington, D.C.

Dear Sir:

Very truly yours,

I enclose herewith a copy of a report which I have prepared for the purpose of showing the results of the investigation of the hydrocarbon content of the rocks of the ...

1. The results of the investigation of the hydrocarbon content of the rocks of the ...

2. The results of the investigation of the hydrocarbon content of the rocks of the ...

3. The results of the investigation of the hydrocarbon content of the rocks of the ...

4. The results of the investigation of the hydrocarbon content of the rocks of the ...

5. The results of the investigation of the hydrocarbon content of the rocks of the ...

6. The results of the investigation of the hydrocarbon content of the rocks of the ...



Hon. Sir Adam Beck

-2-

26th April, 1922.

7. In what manner and to what extent will the price of Niagara Power be affected, if at all, by the cost of the Queenston-Chippawa Development.
8. Any other power developments undertaken by the Hydro-Electric Power Commission, and generally all matters of expenditure and administration by the said Commission.

and to make such suggestions and recommendations in connection with or arising out of the subjects thus indicated, as may be desirable and to report the evidence and facts brought out by the investigation to the Government.

On Tuesday, the 18th instant, the Commission made verbal application to you as Chairman of the Hydro-Electric Power Commission of Ontario, for a number of documents and for certain information and I understand that your staff is preparing the returns asked for and that some of them will be ready for the Commission of Inquiry very shortly.

In order to avoid any possible misunderstanding as to the documents and the information required, it has been thought best to set them forth in writing and I am now sending you a list. In this list I have included those things that we have already asked for as well as those for which no special application to your Commission has yet been made.

Questions numbers 1 to 7 submitted to us cover the Queenston-Chippawa Power Development and it is with these that we desire first to deal, leaving the other matters referred to us in abeyance for the moment. Our Commission now submits through you to the Hydro-Electric Power Commission of Ontario, Questions numbers 1 to 7, inclusive, and we have after each question noted the nature of the information now required from your Commission by the Royal Commission of Inquiry.

Question No. 1:

"ALL ESTIMATES SUBMITTED FROM TIME TO TIME TO THE HYDRO-ELECTRIC POWER COMMISSION OF ONTARIO FOR THE QUEENSTON-CHIPPAWA POWER DEVELOPMENT, AND ALSO ALL ESTIMATES FOR THE SAID WORK SUBMITTED BY THE SAID COMMISSION TO THE GOVERNMENT OF ONTARIO."

Nature of Information required:

- (a) The original documents and also all other estimates prepared by engineers or other officials of the Commission whether submitted to the Hydro-Electric Power Commission of Ontario or not.

At the option of the Royal Commission certified copies may be accepted in lieu of the originals or any of them.



Don. 617 Adam Book

-2-

20th April, 1932.

7. In that regard and in that regard will the police at  
Wingham have been advised, it is all, by the way of  
the Wingham-Elmer House Collection.

8. The first main investigation conducted by the police  
should have been conducted, and possibly all cases of  
investigation and investigation of the case.

and to some extent investigation and investigation in connection with the  
investigation of the case. It is not to be confused with the  
investigation of the case. It is not to be confused with the  
investigation of the case.

In January, the first instance, the investigation was conducted  
investigation to give an account of the investigation of the case  
investigation, for a number of documents and the investigation of the case  
investigation that the case is not to be confused with the investigation  
of the case. It is not to be confused with the investigation of the case.

In order to avoid any possible misunderstanding as to the  
documents and the investigation of the case, it is not to be confused  
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Question number 1 to 7 is to be confused with the investigation  
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of the case. It is not to be confused with the investigation of the case.

Question 10.

\* All documents submitted to the police in the case of the  
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of the case. It is not to be confused with the investigation of the case.  
Investigation of the case. It is not to be confused with the investigation  
of the case. It is not to be confused with the investigation of the case.

Index of documents.

(a) The original documents and also all other documents  
submitted to the police in the case of the investigation of the case.  
Investigation of the case. It is not to be confused with the investigation  
of the case. It is not to be confused with the investigation of the case.

All the original documents submitted to the police in the case of the  
investigation of the case. It is not to be confused with the investigation  
of the case. It is not to be confused with the investigation of the case.



Hon. Sir Adam Beck

-3-

26th April, 1922.

Question No. 2:

"THE REASONS FOR INCREASES FROM TIME TO TIME IN THE ESTIMATES FOR THE QUEENSTON-CHIPPAWA POWER DEVELOPMENT."

Nature of information required:

- (a) A progressive summary of comparative general items would be desirable showing increases, diminutions and differences in the estimates given in Question No. 1 submitted to us, with reasons and reports relating to same.
- (b) Supporting facts covering quantities, unit prices, labour rates, working rates, elapsed time, financing, etc., used in computing estimates.
- (c) General considerations in the situation which suggested to the Hydro-Electric Power Commission the advisability of increasing the power development and hastening completion at Queenston-Chippawa.
- (d) What should the cost have been if the prevailing prices for labour and materials in 1916 had been continued and efficiency of labour maintained at that of 1916.

Question No. 3:

"THE TOTAL COST WHEN COMPLETED OF THE QUEENSTON-CHIPPAWA POWER DEVELOPMENT"

- (a) WITH FIVE UNITS INSTALLED.
- (b) WITH UNITS INSTALLED TO THE FULL CAPACITY OF THE CANAL."

Nature of information required:

- (aa) Statement of cash payments to April 1st, 1922.  
Statement of commitments on contracts to April 1st, 1922.  
Statement of contingent liabilities to April 1st, 1922.  
Statement of accruing liabilities to April 1st, 1922.
- (ab) Estimated cost of completion of Canal and general works and power houses and equipment for the five units not included in (aa), from April 1st, 1922.
- (ac) Estimated financial and overhead charges to be added to above to cover interest, discount, management, etc., from April 1st, 1922.
- (ad) Total bonded indebtedness contracted by the Government for the Queenston-Chippawa Development on basis of sales



1994-1995-1996-1997-1998-1999-2000-2001-2002-2003-2004-2005-2006-2007-2008-2009-2010-2011-2012-2013-2014-2015-2016-2017-2018-2019-2020-2021-2022-2023-2024-2025-2026-2027-2028-2029-2030-2031-2032-2033-2034-2035-2036-2037-2038-2039-2040-2041-2042-2043-2044-2045-2046-2047-2048-2049-2050-2051-2052-2053-2054-2055-2056-2057-2058-2059-2060-2061-2062-2063-2064-2065-2066-2067-2068-2069-2070-2071-2072-2073-2074-2075-2076-2077-2078-2079-2080-2081-2082-2083-2084-2085-2086-2087-2088-2089-2090-2091-2092-2093-2094-2095-2096-2097-2098-2099-2100-2101-2102-2103-2104-2105-2106-2107-2108-2109-2110-2111-2112-2113-2114-2115-2116-2117-2118-2119-2120-2121-2122-2123-2124-2125-2126-2127-2128-2129-2130-2131-2132-2133-2134-2135-2136-2137-2138-2139-2140-2141-2142-2143-2144-2145-2146-2147-2148-2149-2150-2151-2152-2153-2154-2155-2156-2157-2158-2159-2160-2161-2162-2163-2164-2165-2166-2167-2168-2169-2170-2171-2172-2173-2174-2175-2176-2177-2178-2179-2180-2181-2182-2183-2184-2185-2186-2187-2188-2189-2190-2191-2192-2193-2194-2195-2196-2197-2198-2199-2200-2201-2202-2203-2204-2205-2206-2207-2208-2209-2210-2211-2212-2213-2214-2215-2216-2217-2218-2219-2220-2221-2222-2223-2224-2225-2226-2227-2228-2229-2230-2231-2232-2233-2234-2235-2236-2237-2238-2239-2240-2241-2242-2243-2244-2245-2246-2247-2248-2249-2250-2251-2252-2253-2254-2255-2256-2257-2258-2259-2260-2261-2262-2263-2264-2265-2266-2267-2268-2269-2270-2271-2272-2273-2274-2275-2276-2277-2278-2279-2280-2281-2282-2283-2284-2285-2286-2287-2288-2289-2290-2291-2292-2293-2294-2295-2296-2297-2298-2299-2300-2301-2302-2303-2304-2305-2306-2307-2308-2309-2310-2311-2312-2313-2314-2315-2316-2317-2318-2319-2320-2321-2322-2323-2324-2325-2326-2327-2328-2329-2330-2331-2332-2333-2334-2335-2336-2337-2338-2339-2340-2341-2342-2343-2344-2345-2346-2347-2348-2349-2350-2351-2352-2353-2354-2355-2356-2357-2358-2359-2360-2361-2362-2363-2364-2365-2366-2367-2368-2369-2370-2371-2372-2373-2374-2375-2376-2377-2378-2379-2380-2381-2382-2383-2384-2385-2386-2387-2388-2389-2390-2391-2392-2393-2394-2395-2396-2397-2398-2399-2400-2401-2402-2403-2404-2405-2406-2407-2408-2409-2410-2411-2412-2413-2414-2415-2416-2417-2418-2419-2420-2421-2422-2423-2424-2425-2426-2427-2428-2429-2430-2431-2432-2433-2434-2435-2436-2437-2438-2439-2440-2441-2442-2443-2444-2445-2446-2447-2448-2449-2450-2451-2452-2453-2454-2455-2456-2457-2458-2459-2460-2461-2462-2463-2464-2465-2466-2467-2468-2469-2470-2471-2472-2473-2474-2475-2476-2477-2478-2479-2480-2481-2482-2483-2484-2485-2486-2487-2488-2489-2490-2491-2492-2493-2494-2495-2496-2497-2498-2499-2500-2501-2502-2503-2504-2505-2506-2507-2508-2509-2510-2511-2512-2513-2514-2515-2516-2517-2518-2519-2520-2521-2522-2523-2524-2525-2526-2527-2528-2529-2530-2531-2532-2533-2534-2535-2536-2537-2538-2539-2540-2541-2542-2543-2544-2545-2546-2547-2548-2549-2550-2551-2552-2553-2554-2555-2556-2557-2558-2559-2560-2561-2562-2563-2564-2565-2566-2567-2568-2569-2570-2571-2572-2573-2574-2575-2576-2577-2578-2579-2580-2581-2582-2583-2584-2585-2586-2587-2588-2589-2590-2591-2592-2593-2594-2595-2596-2597-2598-2599-2600-2601-2602-2603-2604-2605-2606-2607-2608-2609-2610-2611-2612-2613-2614-2615-2616-2617-2618-2619-2620-2621-2622-2623-2624-2625-2626-2627-2628-2629-2630-2631-2632-2633-2634-2635-2636-2637-2638-2639-2640-2641-2642-2643-2644-2645-2646-2647-2648-2649-2650-2651-2652-2653-2654-2655-2656-2657-2658-2659-2660-2661-2662-2663-2664-2665-2666-2667-2668-2669-2670-2671-2672-2673-2674-2675-2676-2677-2678-2679-2680-2681-2682-2683-2684-2685-2686-2687-2688-2689-2690-2691-2692-2693-2694-2695-2696-2697-2698-2699-2700-2701-2702-2703-2704-2705-2706-2707-2708-2709-2710-2711-2712-2713-2714-2715-2716-2717-2718-2719-2720-2721-2722-2723-2724-2725-2726-2727-2728-2729-2730-2731-2732-2733-2734-2735-2736-2737-2738-2739-2740-2741-2742-2743-2744-2745-2746-2747-2748-2749-2750-2751-2752-2753-2754-2755-2756-2757-2758-2759-2760-2761-2762-2763-2764-2765-2766-2767-2768-2769-2770-2771-2772-2773-2774-2775-2776-2777-2778-2779-2780-2781-2782-2783-2784-2785-2786-2787-2788-2789-2790-2791-2792-2793-2794-2795-2796-2797-2798-2799-2800-2801-2802-2803-2804-2805-2806-2807-2808-2809-2810-2811-2812

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1. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of California:

[illegible]

101. General comments on the situation in the field of human rights in the Republic of Armenia are as follows:

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15. *Chlorophyll a*

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1944, 1945, 1946, 1947, 1948, 1949, 1950, 1951, 1952, 1953, 1954, 1955, 1956, 1957, 1958, 1959, 1960, 1961, 1962, 1963, 1964, 1965, 1966, 1967, 1968, 1969, 1970, 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979, 1980, 1981, 1982, 1983, 1984, 1985, 1986, 1987, 1988, 1989, 1990, 1991, 1992, 1993, 1994, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 26

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From April 1961 to  
June 1961, the  
Office of the  
Director, Bureau of  
Prisons, was  
located at  
1000 North  
Main Street,  
San Francisco, California.

(b) Total dollar investment reported by the respondent for the investment-type development as shown at table 1



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of securities at various times past and estimated amount that will be contracted through future sales at market prices to complete five-unit equipment.

- (ae) A programme of dates for commencement and operation at each unit of the five to be installed with the probable power demands on the Hydro-Electric Power Commission's lines at these dates.
- (af) Elapsed time necessary for the construction and installation of each unit from No. 6 to No. 10, inclusive, assuming them to be installed individually to meet load requirements and the probable date of requirements, assuming that The Ontario Power Company continues to operate at the full load.
- (ag) Construction costs, unit by unit as above, in general detail.
- (ah) Bonded indebtedness to cover cost up to completion and operation of Unit 10, at various dates chosen and to cover all expenditures for construction, overhead financing, etc., for completion of the entire work.

#### Question No. 4:

"THE CONTINUOUS OUTPUT CAPACITY OF THE QUEENSTON-CHIPPAWA POWER DEVELOPMENT UNDER THE CONDITIONS MENTIONED IN CLAUSE 5."

#### Nature of Information required:

- (a) A full technical statement of all heads, efficiencies, co-efficients, sections of canal and loss of head necessary to support answers to this question.
- (b) The possibility of peak power attainment for a few hours by drawing on the canal capacity under sub-section (b) of Question No. 3.

#### Question No. 5:

"THE METHODS OF CONSTRUCTION, SUPERVISION AND MANAGEMENT WHICH HAVE BEEN EMPLOYED IN THE QUEENSTON-CHIPPAWA POWER DEVELOPMENT, AND WHETHER THEY CAN JUSTIFIABLY BE CONTINUED FOR THE ECONOMIC COMPLETION OF THE WORK."

#### Nature of Information required:

- (a) Costs and commitments properly chargeable to April 1st, 1922, on the following general matters, with



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26th April, 1922.

supporting figures and explanations.

- (b) Investigation and preliminary work previous to designing of plant and investigations carried on during construction.
- (c) Planning and designing with engineering supervision of the plans actually carried out.
- (d) Overhead cost and supervision of work carried out by the Hydro-Electric Commission acting as contractors and engineers.
- (e) Overhead charges and engineering supervision on contracts let to others.
- (f) Cost of work carried on by the Ontario Hydro-Electric Commission as contractors and engineers.
- (g) Cost of work carried on by other contractors, the Ontario Hydro-Electric Commission acting as engineers.
- (h) What consideration determined contracts being let or work being carried on by the Ontario Hydro-Electric Commission on day work.
- (i) The main items of construction plant account apart from tools chargeable to materials, with number, cost, present condition and probable recovery value.
- (j) Total and unit cost of earth excavation, rock excavation, embankment, rip-rap, concrete, lining of canal, dredging, etc., supported by details of method, haulage, etc., in brief form.
- (k) Time construction schedule set and actual progress schedules attained in main items of construction and concrete.
- (l) Actual average and maximum production of main items of plant as regards yardage of shovels, train haulage, channelling, blasting, mucking, etc.

Question No. 6:

- (a) "THE QUANTITY OF WATER NOW AVAILABLE FOR USE BY MEANS OF THE QUEENSTON-CHIPPAWA CANAL.
- (b) "THE POWER THAT CAN BE DEVELOPED THEREBY IN CONTINUOUS OUTPUT AT THE QUEENSTON POWER STATION."

Nature of Information required:

- (aa) Statement of the water available under the treaty between Canada and the United States as interpreted







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by the respective Governments, the Joint International Commission and the Ontario Hydro-Electric Commission; with discussion of differences, if any, and possibilities for future increased diversions.

- (ab) Under assumed efficiencies to be given, what power will be available under the perhaps discordant interpretations of (aa).

Question No. 7:

"IN WHAT MANNER AND TO WHAT EXTENT WILL THE PRICE OF NIAGARA POWER BE AFFECTED, IF AT ALL, BY THE COST OF THE QUEENSTON-CHIPPAWA DEVELOPMENT."

Nature of information required:

- (a) Costs of power at Niagara Switch-Board; total and unit in detail of capital operating, maintenance, repairs, etc., since commencement of Hydro-Electric Commission's operations to December 31st, 1921, inclusive.
- (b) Costs of power as above estimated yearly for the next 10 years, with estimated loads, and Ontario Power Company running full and all the water required available.
- (c) Costs of power as above estimated yearly for the next 5 years, with estimated loads and Ontario Power Company shut down completely with all the water required available.
- (d) From the above deduce the best combination of use of The Ontario Power Company and the Queenston-Chippawa plants to produce minimum cost of power with all the water required available.
- (e) Should present treaty restrictions continue, what effect on the cost above would be produced.
- (f) The results of (a), (b), (c), (d) and (e) might well be shown as curves or horse-power cost for the total period.

After receipt of answers to the foregoing questions and their consideration by the Royal Commission and its Engineering, Actuarial and Legal Advisers a further set of questions upon specific points will probably be necessary. In the meantime and as the situation develops other questions relating to any of the matters referred to us for inquiry may from time to time be submitted by us to your Commission.

Yours very truly,

W. D. GREGORY,

WDG:HBP

Chairman.

CONFIDENTIAL

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OTHERWISE

1. *Unpublished*

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10. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of Nevada:

There will not always be a direct correlation between the amount of  
growth and the amount of investment. For example, the amount of  
investment in the United States is not always proportional to the amount of  
growth.

1. The above information was obtained from the files of the FBI, New York Office, and is being furnished to you for your information.

101-102-103-104-105-106-107-108-109-110-111-112-113-114-115-116-117-118-119-120-121-122-123-124-125-126-127-128-129-130-131-132-133-134-135-136-137-138-139-140-141-142-143-144-145-146-147-148-149-150-151-152-153-154-155-156-157-158-159-160-161-162-163-164-165-166-167-168-169-170-171-172-173-174-175-176-177-178-179-180-181-182-183-184-185-186-187-188-189-190-191-192-193-194-195-196-197-198-199-200-201-202-203-204-205-206-207-208-209-210-211-212-213-214-215-216-217-218-219-220-221-222-223-224-225-226-227-228-229-230-231-232-233-234-235-236-237-238-239-240-241-242-243-244-245-246-247-248-249-250-251-252-253-254-255-256-257-258-259-260-261-262-263-264-265-266-267-268-269-270-271-272-273-274-275-276-277-278-279-280-281-282-283-284-285-286-287-288-289-290-291-292-293-294-295-296-297-298-299-300-301-302-303-304-305-306-307-308-309-310-311-312-313-314-315-316-317-318-319-320-321-322-323-324-325-326-327-328-329-330-331-332-333-334-335-336-337-338-339-340-341-342-343-344-345-346-347-348-349-350-351-352-353-354-355-356-357-358-359-360-361-362-363-364-365-366-367-368-369-370-371-372-373-374-375-376-377-378-379-380-381-382-383-384-385-386-387-388-389-390-391-392-393-394-395-396-397-398-399-400-401-402-403-404-405-406-407-408-409-410-411-412-413-414-415-416-417-418-419-420-421-422-423-424-425-426-427-428-429-430-431-432-433-434-435-436-437-438-439-440-441-442-443-444-445-446-447-448-449-450-451-452-453-454-455-456-457-458-459-460-461-462-463-464-465-466-467-468-469-470-471-472-473-474-475-476-477-478-479-480-481-482-483-484-485-486-487-488-489-490-491-492-493-494-495-496-497-498-499-500-501-502-503-504-505-506-507-508-509-510-511-512-513-514-515-516-517-518-519-520-521-522-523-524-525-526-527-528-529-530-531-532-533-534-535-536-537-538-539-540-541-542-543-544-545-546-547-548-549-550-551-552-553-554-555-556-557-558-559-560-561-562-563-564-565-566-567-568-569-570-571-572-573-574-575-576-577-578-579-580-581-582-583-584-585-586-587-588-589-590-591-592-593-594-595-596-597-598-599-600-601-602-603-604-605-606-607-608-609-610-611-612-613-614-615-616-617-618-619-620-621-622-623-624-625-626-627-628-629-630-631-632-633-634-635-636-637-638-639-640-641-642-643-644-645-646-647-648-649-650-651-652-653-654-655-656-657-658-659-660-661-662-663-664-665-666-667-668-669-670-671-672-673-674-675-676-677-678-679-680-681-682-683-684-685-686-687-688-689-690-691-692-693-694-695-696-697-698-699-700-701-702-703-704-705-706-707-708-709-710-711-712-713-714-715-716-717-718-719-720-721-722-723-724-725-726-727-728-729-730-731-732-733-734-735-736-737-738-739-740-741-742-743-744-745-746-747-748-749-750-751-752-753-754-755-756-757-758-759-760-761-762-763-764-765-766-767-768-769-770-771-772-773-774-775-776-777-778-779-780-781-782-783-784-785-786-787-788-789-790-791-792-793-794-795-796-797-798-799-800-801-802-803-804-805-806-807-808-809-810-811-812-813-814-815-816-817-818-819-820-821-822-823-824-825-826-827-828-829-830-831-832-833-834-835-836-837-838-839-840-841-842-843-844-845-846-847-848-849-850-851-852-853-854-855-856-857-858-859-860-861-862-863-864-865-866-867-868-869-870-871-872-873-874-875-876-877-878-879-880-881-882-883-884-885-886-887-888-889-890-891-892-893-894-895-896-897-898-899-900-901-902-903-904-905-906-907-908-909-910-911-912-913-914-915-916-917-918-919-920-921-922-923-924-925-926-927-928-929-930-931-932-933-934-935-936-937-938-939-940-941-942-943-944-945-946-947-948-949-950-951-952-953-954-955-956-957-958-959-960-961-962-963-964-965-966-967-968-969-970-971-972-973-974-975-976-977-978-979-980-981-982-983-984-985-986-987-988-989-990-991-992-993-994-995-996-997-998-999-1000-1001-1002-1003-1004-1005-1006-1007-1008-1009-1010-1011-1012-1013-1014-1015-1016-1017-1018-1019-1020-1021-1022-1023-1024-1025-1026-1027-1028-1029-1030-1031-1032-1033-1034-1035-1036-1037-1038-1039-1040-1041-1042-1043-1044-1045-1046-1047-1048-1049-1050-1051-1052-1053-1054-1055-1056-1057-1058-1059-1060-1061-1062-1063-1064-1065-1066-1067-1068-1069-1070-1071-1072-1073-1074-1075-1076-1077-1078-1079-1080-1081-1082-1083-1084-1085-1086-1087-1088-1089-1090-1091-1092-1093-1094-1095-1096-1097-1098-109

(10) *Small groups* (early participation, early withdrawal)

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TORONTO,  
27th APRIL, 1922.

The Commission met in the forenoon at 901 Bank of Hamilton Building.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris.

A general discussion took place as to the organization of the Commission's work.

TORONTO,  
1st MAY, 1922.

The Commission met at 11 A.M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,

COPY

and the Secretary; also Mr. Francis and Mr. Busfield.

Mr. Francis reported on his preliminary view of the Queenston-Chippawa work and his arrangements with the engineers of the Hydro-Electric Power Commission. He stated that he had spent Friday, Saturday and Sunday going over the works. He had also had conferences with Mr. Gaby and other engineers. He had found some apprehensiveness as to the work of the Commission but he felt that this had been dispelled. He had discussed with the engineers the Questionnaire which had been submitted to them and had found that the engineers were proceeding somewhat mechanically to answer the questions. He had assured them that it would not be necessary to follow the order of the questions, but that it would be in order to work from general to particular and to forward such material from time to time as was ready. He had arranged to have himself and his assistant, Mr. Busfield, work in close touch with the Hydro-Electric Power Commission Engineers in getting out material and he had every reason to expect the best of co-operation to this end.

Mr. Francis laid before the meeting a memorandum outlining the general plan of investigation of the whole work, i.e., Queenston-Chippawa work. It would take some time to get even the preliminary information. He had found that there had not been anything prepared, in the way of a general resume or history of the work. The Engineers had been too busy





in completing the work. It would take some time to prepare a general statement but such statement would be built up as the work of investigation proceeded.

The Commissioners spent some time in discussing Mr. Francis' memorandum, and approved the general plan of it, subject to such modifications as might be made as the work proceeded.

It was understood that Mr. Francis would supervise the transmission of the engineering data to the Commission, the plan being to have three copies of all material - one for an official copy to be left in the hands of the Secretary; one for general use, by the Commissioners and staff; and one for the engineer.

Adjournment for luncheon.

The Commission met again at 2:30 P.M.

After some discussion it was decided that the Commission would meet regularly on Tuesday, Wednesday, Thursday and Friday of each week at 11 A.M. It was understood that if there was no definite business to be brought before the Commission the Secretary would notify the members that they need not attend.

The Secretary was instructed to procure copies of the correspondence between the Government and the Hydro-Electric Power Commission since the creation of that body.

It was understood that the Secretary would prepare agenda for the meetings laid before the Commissioners of material as it comes in from the engineers or other sources.

Mr. McClelland of Price, Waterhouse & Co. was called in for a consultation. Mr. McClelland stated that it was proposed to put the work for the Commission in charge of Mr. Landis, who would be sent up from New York. After some discussion as to Mr. Landis' qualifications, Mr. McClelland was instructed to have Mr. Landis present on Thursday morning. After some general discussion of accounting methods Mr. McClelland withdrew.

Some further consideration was also given to the general subjects of investigation as outlined by Mr. Francis.

The meeting then adjourned.

TORONTO,  
2nd MAY, 1922.

The Commission met at 11 A.M.

in reviewing the work. It would have been in progress at the time of the meeting but was delayed due to the fact that the work was not yet completed.

The Committee's work was also in progress at the time of the meeting. The Committee's work was also in progress at the time of the meeting. The Committee's work was also in progress at the time of the meeting.

It was suggested that the Committee should consider the possibility of the Committee's work being delayed. It was suggested that the Committee should consider the possibility of the Committee's work being delayed. It was suggested that the Committee should consider the possibility of the Committee's work being delayed.

Attachment for the Committee.

The Committee's work was also in progress at the time of the meeting.

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The Committee's work was also in progress at the time of the meeting.

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**Present:**

The Chairman,  
 Mr. M. J. Haney,  
 Mr. R. A. Ross,  
 and the Secretary.

Notice had been given to Mr. J. A. Ross that there would be no definite business to come before the meeting.

A number of verbal statements made to individual Commissioners as to information available were discussed, and the Secretary was instructed to take a memorandum as a reminder which could be followed up when the proper time came. The question of employing a Secret Service Agency was also discussed but no action taken.

The meeting then adjourned.

TORONTO,  
 3rd MAY, 1922.

**COPY**

The Commission did not meet, but Mr. Lloyd Harris attended at 11 A.M., not having received notice that there was to be no meeting.

TORONTO,  
 4th MAY, 1922.

**AGENDA**

1. Conference with Mr. Landis.
2. Report of Secretary.
3. General Business.

The Commission met at 11 A.M.

**Present:**

The Chairman,  
 Mr. M. J. Haney,  
 Mr. Lloyd Harris,  
 Mr. J. A. Ross,  
 and the Secretary.

The meeting was taken up with a conference with Mr. Paul Landis, the Auditor placed in charge of the work by Price, Waterhouse & Co. The Commissioners explained their views as to the problems which might be encountered and the phases of the subject which seem to demand particular attention.

Page 1

The following  
are the names  
of the persons  
who attended  
the meeting.

On May 10, 1955, a meeting was held at the home of Mr. J. A. Smith, 1234 Main Street, New York, New York.

The meeting was held at the home of Mr. J. A. Smith, 1234 Main Street, New York, New York. The following persons attended the meeting: Mr. J. A. Smith, Mr. J. B. Jones, Mr. J. C. Brown, Mr. J. D. White, Mr. J. E. Black, Mr. J. F. Green, Mr. J. G. Gray, Mr. J. H. White, Mr. J. I. Black, Mr. J. K. Brown, Mr. J. L. White, Mr. J. M. Black, Mr. J. N. Brown, Mr. J. O. White, Mr. J. P. Black, Mr. J. Q. Brown, Mr. J. R. White, Mr. J. S. Black, Mr. J. T. Brown, Mr. J. U. White, Mr. J. V. Black, Mr. J. W. Brown, Mr. J. X. White, Mr. J. Y. Black, Mr. J. Z. Brown.

The meeting was held at the home of Mr. J. A. Smith, 1234 Main Street, New York, New York.

Page 2

COPY

The following persons attended the meeting: Mr. J. A. Smith, Mr. J. B. Jones, Mr. J. C. Brown, Mr. J. D. White, Mr. J. E. Black, Mr. J. F. Green, Mr. J. G. Gray, Mr. J. H. White, Mr. J. I. Black, Mr. J. K. Brown, Mr. J. L. White, Mr. J. M. Black, Mr. J. N. Brown, Mr. J. O. White, Mr. J. P. Black, Mr. J. Q. Brown, Mr. J. R. White, Mr. J. S. Black, Mr. J. T. Brown, Mr. J. U. White, Mr. J. V. Black, Mr. J. W. Brown, Mr. J. X. White, Mr. J. Y. Black, Mr. J. Z. Brown.

Page 3

Page 4

1. Mr. J. A. Smith
2. Mr. J. B. Jones
3. Mr. J. C. Brown
4. Mr. J. D. White
5. Mr. J. E. Black
6. Mr. J. F. Green
7. Mr. J. G. Gray
8. Mr. J. H. White
9. Mr. J. I. Black
10. Mr. J. K. Brown
11. Mr. J. L. White
12. Mr. J. M. Black
13. Mr. J. N. Brown
14. Mr. J. O. White
15. Mr. J. P. Black
16. Mr. J. Q. Brown
17. Mr. J. R. White
18. Mr. J. S. Black
19. Mr. J. T. Brown
20. Mr. J. U. White
21. Mr. J. V. Black
22. Mr. J. W. Brown
23. Mr. J. X. White
24. Mr. J. Y. Black
25. Mr. J. Z. Brown

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Page 5

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It was understood that Mr. Landis would confer with the officials of the Hydro-Electric Power Commission and with Mr. G. T. Clarkson, and make a preliminary survey of the work to be done.

The meeting then adjourned.

TORONTO,  
5th MAY, 1922.

### AGENDA

1. Minutes
2. Conference with Mr. Francis and with Mr. Landis
3. Report of Secretary
4. General Business

The Commission met at 11 A.M.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
and the Secretary.

Mr. Landis reported that he had presented his credentials to Sir Adam Beck and had been introduced to the officials in charge of the accounts, who had shown themselves ready to facilitate his work in every way and he did not anticipate any difficulty in getting the information he desired.

Mr. Landis stated that the question had been raised whether the material he required should be specifically asked for or whether the letter sent to Sir Adam Beck yesterday should be taken as blanket authority. It was decided that the Auditor should be considered as having full authority to ask for any documents he desired. It was understood that the Chairman, with Mr. Landis, would confer with Sir Adam Beck to ensure co-operation.

Mr. Busfield having come in, there was a general discussion on the questions raised on the audit.

Mr. Busfield raised the question as to whether the engineering data should be accepted by the engineers in compliance with the Questionnaire sent to Sir Adam Beck or whether the material should come through the offices of the Commission before being examined by the engineers. It was decided that it would be in order for the engineers to accept the data and study and report upon it.

As regards the form in which the material should be obtained from





the Hydro-Electric Power Commission, the question was raised whether it was necessary to make copies or whether the original document should be asked for. In view of the expense to make copies, the Chairman was requested to arrange, if possible, a meeting of this Commission with representatives of the Hydro-Electric Power Commission and the Government to discuss the production and copying of documents, with a view to getting along with the least expense possible.

The Secretary presented the appended report of material which he had obtained.

The meeting then adjourned.

Report of Secretary:

The following documents are presented herewith:

1. Journal of Political Economy for January, 1921, published by University of Chicago - 1 copy.  
Containing article by E. B. Biggar: "The Ontario Power Commission; Its Origin and Development."
2. Memorandum prepared by Allan M. Dymond in 1916 for the Premier - 1 copy from the custody of Mr. Ellis, to be returned.  
The principal significance of this memorandum at the present time lies in the fact that it sets out the legal rights and conditions surrounding the private power companies operating at Niagara Falls, with possible means of compelling these companies to supply power or of securing a supply of water to develop a competing generating system. It was apparently not contemplated at that time that the companies would be bought out.
3. Original copy of the Act of 1906 as read a first time. From the files of the Legislative Assembly, to be returned immediately.
4. Original copy of the Act of 1906 as passed in Committee. From the files of the Legislative Assembly, to be returned immediately.
5. Memorandum prepared by Mr. J. A. Ellis for Hon. E. G. Drury, commenting on certain exercises of authority by the Hydro-Electric Power Commission, as pointed out in the Clarkson Report, and suggesting remedies.
6. Book: "An Expensive Experiment" by R. P. Bolton, an American, dealing with the Hydro-Electric Power Commission of Ontario - Copy borrowed in the name of Leighton Foster from Legislative Library.
7. Book: "Hydro-Electric Development in Ontario" by E. B. Biggar.





TORONTO,  
9th MAY, 1922.

## AGENDA

1. Minutes
2. Report of Mr. H. A. Ross
3. General Business.

The Commission met at 10:30 A.M. at the Premier's office, Parliament Buildings, to confer with the Premier.

## Present:

The Chairman,  
Mr. H. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. H. A. Ross,  
the Secretary and Mr. W. J. Francis.

The Commissioners discussed with the Premier at some length the question of the charges to be made by the Hydro-Electric Power Commission against the Hydro-Electric Inquiry Commission for work done by the staff of the former in connection with the inquiry.

It was agreed that as far as possible the making of copies of documents should be avoided where the production and examination of the originals would answer the purpose. It was thought there should be no objection to paying for any clerical assistance necessary in making copies where necessary, but that the documents and other information should be furnished by the Hydro-Electric Power Commission without any charge for service or Engineers or in the nature of "Overhead".

The Premier suggested that the matter should be taken up in conference with Sir Adam Beck with a view to arriving at a working arrangement.

The meeting then adjourned to the offices of the Hydro-Electric Inquiry Commission.

In the afternoon, Mr. G. T. Clarkson appeared before the Commission to discuss general problems of auditing and the relations of the Hydro-Electric Power Commission with the auditors of the Inquiry Commission. The whole afternoon was taken up with a discussion, a summary of which is appended.

NOTE: Details of Interview with Mr. G. T. Clarkson on 9th May, 1922, can be obtained from Document File 59b.

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The Commission ...

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The Commission ...

It was agreed ...

The Board ...

The Board ...

In the ...

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TORONTO,  
10th MAY, 1922.

## AGENDA

1. Minutes
2. Interview with Sir Adam Beck
3. Report of Mr. Francis
4. General Business.

The Commission met at 11 A.M.

## Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. R. A. Ross,  
Mr. J. A. Rose,  
Mr. Lloyd Harris,  
and the Secretary.

it having been arranged that Sir Adam Beck would attend for consultation with regard to charges to be written up by the Power Commission against the Inquiry Commission in respect to work done by the staff of the Power Commission in connection with the inquiry.

Pending the arrival of Sir Adam Beck there was a general discussion of some points arising out of Mr. Clarkson's interview.

On the arrival of Sir Adam Beck with Mr. T. W. Pope, a general discussion took place which lasted until after one o'clock. Sir Adam Beck took the position that as a trustee for the municipalities the Power Commission had no right or authority to charge any expenses incurred in connection with the inquiry to any of the municipalities represented by the Power Commission. The Commission, on the other hand, took the view that while there would be no serious objection to paying small disbursements, as for instance extra clerical assistance, photographs, etc., no part of the "overhead" or salaries of permanent engineers or officials should be chargeable, but that necessary information should be available to the Inquiry Commission in the same way that it would be available to an auditor or to the Court. The only understanding arrived at was that the matter was to be considered further with Mr. Clarkson and with the Premier.

There was no session in the afternoon.

TORONTO,  
11th MAY, 1922.

## AGENDA

1. Minutes
2. Discussion by Mr. Francis of a note from Mr. Landis
3. General Business.





11th MAY, 1922.

The Commission met at 11 A.M.

**Present:**

The Chairman,  
Mr. E. J. Haney,  
Mr. R. A. Ross,  
Mr. J. A. Ross,  
Mr. Lloyd Harris  
and the Secretary.

Walter J. Francis,  
Mr. P. Landis, and  
Mr. McCollum.

For proceedings see attached Memo. of Discussion.

MEMO. OF DISCUSSION:

Mr. Gregory read a letter from the Secretary of the Hydro-Electric Power Commission stating that arrangements had been made for a Joint Meeting of the Inquiry Commission, the Power Commission and the Government, early next week, and asking for a copy of the Minutes of the meeting with Sir Adam Beck.

Mr. Francis stated that Sir Adam Beck seemed to agree that our Engineers had his authority to work with his men. The first thing that should be done is to go into all accounts, and for this purpose it would be well to coordinate with Mr. McCollum, the Municipal Auditor. It was proposed that they confine themselves in the meantime to the Ohippawa work.

Mr. Francis thought that the first thing necessary was to find out just what was to be expected of the Hydro Commission staff. The man next below Mr. Gaby would be the man whose time would be largely occupied.

This brought up the question of charges to be made against the Inquiry Commission.

Considerable discussion ensued as to the number of copies that should be made of material. Mr. Francis stated that up to the present six copies had been made, three to be retained by the Hydro Commission and three to be given to the Inquiry Commission. He thought that one copy for each, instead of three, would be sufficient in most cases. He pointed out that in the case of some of the maps, considerable hand work was necessary and this was expensive.

It was understood that the question of any charges to be made by the Hydro Commission should be left in abeyance until after the Joint Meeting on Monday, but that Mr. Gregory should in the meantime write to the Hydro Commission requesting that a statement of charges incurred should be made up as up to Monday next.





Mr. Francis stated that his office accommodation was not satisfactory, and after some discussion as to where other offices might be obtained it was decided that it would be desirable to have the Engineer's offices either in this building or in the Hydro building. It was understood that Mr. Gregory would confer with Mr. Gaby to see if it were possible to arrange for offices in the Hydro Building or vicinity. Failing this, it was thought space might be obtained in this building.

Mr. Landis brought up the question of the method of procedure in getting the information necessary for his work. He reported that he had been going over the Hydro-Electric Legislations and the Auditors' Reports with a view of getting a general view of the work.

He proposed, with Mr. Francis, to go to Niagara on Saturday to get a bird's eye view of the Chippawa work.

As to the more detailed examination of the accounts of the Hydro Commission, he was delayed in the meantime by the requirements of the Hydro Commission that specific requests for information should be submitted in writing by the Chairman.

The Commission felt that in view of the interview with Mr. Clarkson, and subsequently with Alexander Beek, the Hydro Commission would probably recede from this position. It was thought that if the Chairman took the matter up with Mr. Clarkson the matter could be arranged.

Some further discussion took place as to the propriety of making any charge against the Inquiry Commission for the information supplied by the Hydro Commission.

Mr. J. A. Ross asked Mr. McClelland and Mr. Landis for their opinions as to whether it would be proper for the Hydro Commission to make this an Overhead Charge, which would be absorbed by the municipalities in the cost of power.

Mr. McClelland and Mr. Landis expressed their opinion that it would be perfectly proper to make this charge.

It was suggested that Mr. Landis should go carefully into the question of the charges which had been met by the Government in the case of municipalities where the Hydro Commission had made an investigation, or performed other services, but in which no contract had been made to take power. It was thought that the General Funds supplied by the Government might also be found to have been charged with advertising and it was suggested that the auditors look into this.

It was further suggested that the local municipalities might have been charged in their power account for an item of advertising and that if this were so it would justify the position that the Hydro Commission might properly absorb the charges for the Inquiry Commission.

Mr. Haney suggested that Mr. Landis find out, while at Chippawa, the system of checking the pay rolls and the timekeepers, and then, if necessary, check some of the pay rolls.





Mr. Harris brought up the question of the count inventory which Mr. Mitchell is making at Niagara. It was decided that this inventory would be useless to the Inquiry Commission as it does not take into consideration the question of depreciation, being merely a straight count of supplies, but it might be possible for the Inquiry Commission's men to work in conjunction with General Mitchell.

It was understood that Mr. Landis when he was at Niagara would find out how long it would take General Mitchell to finish his inventory.

TORONTO,  
12th MAY, 1922.

#### AGENDA

1. Minutes of last meeting
2. General Business.

The Commission met at 11 A.M.

#### Present:

The Chairman,  
Mr. W. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross  
and the Secretary.

The Chairman reported that Mr. Francis had been able to secure satisfactory quarters in the offices of the Hydro-Electric Power Commission.

The Chairman also reported that he had ascertained that General Mitchell was proceeding with his inventory of the plant and supplies at Niagara. After some discussion in which it was pointed out that the inventory would be practically valueless without something in the way of appraisal or estimate of depreciation, it was decided that Mr. Francis and Mr. Landis should ascertain how far the inventory had progressed and that the matter should be discussed with the Premier at the proposed conference next week.

The Chairman also reported that he had learned from Mr. Clarkson that it had been conceded that Mr. Landis should have free access to the books and records of the Hydro-Electric Power Commission to secure all the information he required without specifying his requirements.

A discussion took place as to the necessity of further assistance

The first meeting of the Committee was held on 11 May 1964. It was decided that this meeting should be held in the first instance as it was not a formal meeting and the Committee was not yet constituted. The Committee was to meet on 12 May 1964 at 10.15 a.m. in the first instance, and on 13 May 1964 at 10.15 a.m. in the second instance.

It was decided that the Committee should be held in the first instance on 12 May 1964 at 10.15 a.m. and in the second instance on 13 May 1964 at 10.15 a.m.

12 May 1964  
13 May 1964

CONFIDENTIAL

1. Minutes  
2. Committee Report

COPY

The Committee was constituted on 11 May 1964. The Committee was to meet on 12 May 1964 at 10.15 a.m. in the first instance, and on 13 May 1964 at 10.15 a.m. in the second instance.

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1. Minutes  
2. Committee Report



for the Secretarial work, and it was understood that the members of the Commission and the Secretary would endeavour to be in a position to recommend a man for the work.

It was understood that the Commissioners would hold themselves in readiness to meet at the Premier's office on Tuesday morning, if an appointment were arranged.

The meeting then adjourned.

TORONTO,  
16th MAY, 1922.

#### AGENDA

1. Minutes of last meeting
2. Secretary's Skeleton report
3. General Business.

COPY

The Commission met at 11 A.M.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. E. A. Ross

and the Secretary.

The Chairman reported that the meeting which had been arranged with the Premier at 10:30 A.M. had been postponed until tomorrow, 17th May, at 9:30 A.M.

The Secretary laid before the meeting a draft skeleton report which, after extended discussion, was approved. Mr. Reganast was instructed to continue his work on it.

Mr. Lloyd Harris mentioned a number of instances which had been reported to him of employees remaining on the payroll of Niagara after their duties had ceased. The Secretary made a memo. for further reference.

Some discussion took place as to the method of checking up the system of payment. The idea of employing Secret Service Agents was again discussed but it was the consensus of opinion that it would be better to get information through private sources. Mr. Lloyd Harris mentioned that Mr. George Raynor had made some investigations amongst the men in connection

The Government of the United States of America, Department of the Interior, Bureau of Land Management, has received from the Secretary of the Interior, a report of the Secretary of the Interior, dated January 1, 1964, regarding the proposed acquisition of certain lands in the State of California.

It is requested that the Secretary of the Interior, in his report, advise the Secretary of the Interior, dated January 1, 1964, regarding the proposed acquisition of certain lands in the State of California.

The Secretary of the Interior, dated January 1, 1964.

10-100-1000-10

10-100-1000-10

1. Secretary of the Interior, dated January 1, 1964.
2. Secretary of the Interior, dated January 1, 1964.
3. Secretary of the Interior, dated January 1, 1964.

COPY

The Secretary of the Interior, dated January 1, 1964.

10-100-1000-10

The Secretary of the Interior, dated January 1, 1964.

The Secretary of the Interior, dated January 1, 1964.

The Secretary of the Interior, dated January 1, 1964.

The Secretary of the Interior, dated January 1, 1964.

The Secretary of the Interior, dated January 1, 1964.



with the strike at Chippawa works and had ascertained that the men would have been satisfied with a smaller increase of wages than they were afterwards granted by the Commission. The Secretary was instructed to get in touch with Mr. Raynor and ascertain the facts.

The Secretary was instructed to get in touch with Mr. Pope to see that the bill of expense is forwarded today.

It was the consensus of opinion that the stenographers' hours should be from 9 A.M. to 5:30 P.M. and that no payment should be made for overtime at more than the daily rate. The matter was left over for further consideration.

The meeting then adjourned.

TORONTO,  
17th MAY, 1922.

The Commission met at 9:30 A.M. in the Council Room of the Parliament Buildings.

COPY

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross

the Secretary, Mr. W. J. Francis and Mr. P. Landis,

in conference with Hon. M. C. Drury, Hon. D. Carmichael, Sir Adam Beck, Messrs. F. A. Gaby, G. T. Clarkson and W. G. Pierdon.

A lengthy discussion took place on the question of what, if any, charges should be made by the Hydro-Electric Power Commission against the Hydro-Electric Inquiry Commission for work done by the staff of the former in connection with the work of the latter.

Sir Adam Beck took the position that the Power Commission as Trustee for the municipalities could not legally, and in any event should not, charge any of the expenses in connection with the work of the Inquiry Commission as "Overhead" to the municipalities. He stated that the municipalities did not ask for the inquiry and that the Power Commission itself had the power and machinery for correcting any abuses that might exist.

Hon. Mr. Drury said in reply that the Legislature was Trustee for the municipalities and that the municipalities were represented by the Legislature which had sanctioned the inquiry. There had also been special requests from various municipalities for the investigation. There was the same reason for charging the cost to the municipalities as there was for





the usual charges against any estate administered by a Trustee. The investigation was manifestly in the interests of the municipalities.

It was also pointed out that some of the work for which a charge was proposed would have to be done by the Power Commission in any event.

It was pointed out that the Inquiry Commission had power to subpoena officers of the Power Commission to give the necessary information.

Mr. Clarkson admitted that the information could be obtained on subpoena and at the cost of the municipalities. It was a question of expediency whether the Government wished to take the responsibility of having the investigation conducted in this way.

A bill for \$4,590.00 was laid before the Commission and some discussion arose over certain items of overtime included in the bill.

It was finally agreed that Mr. R. A. Ross and Mr. Gaby would get together and decide what part of the information required by the Inquiry Commission would properly be required by the Hydro-Electric Power Commission. It was understood that the Government would pay out of the general funds any costs over and above these.

There was also a discussion as to the making of copies of documents. Mr. Gregory pointed out that in many cases the production of the original would be sufficient without making any copies and that in any case one, or at the most two, copies would be sufficient. It was understood that the Power Commission was making six copies of all the material, retaining three copies for their own files. It was agreed that this was unnecessary and that copies should be made only on the written requisition of the Inquiry Commission or its authorized representative.

Mr. Clarkson called attention to the fact that Price, Waterhouse & Co. had arranged to place four or five men in the offices of the Power Commission and that it would appear that they were preparing to make a more detailed audit than he had anticipated from previous discussions. He had thought that it had been understood that the Inquiry Commission would take for granted the correctness of the detailed Audit made by his firm, and that Price, Waterhouse & Co. would concern themselves merely with the principles on which the audit had been based. Mr. Gregory stated that his understanding was that Mr. Landis for Price, Waterhouse & Co. should have the freest access to the books of the Power Commission without being confined to any specific line of inquiry. Mr. Clarkson then raised the question whether any findings or conclusions reported by Mr. Landis to the Inquiry Commission should not be first communicated to him, Mr. Clarkson. It was finally understood that while Mr. Landis should have the freest access to any information in the hands of the Power Commission, any conclusions or findings should be communicated to Mr. Clarkson before they were made a matter of public discussion.

THE ABOVE INFORMATION WAS OBTAINED BY A SEARCH OF THE RECORDS OF THE BUREAU OF THE NATIONAL ARCHIVES, COLLEGE PARK, MARYLAND, AND THE RECORDS OF THE NATIONAL ARCHIVES, COLLEGE PARK, MARYLAND, AND THE RECORDS OF THE NATIONAL ARCHIVES, COLLEGE PARK, MARYLAND.

It was also pointed out that some of the work of the  
Committee was proposed to be done by the local branches in the  
future.

[illegible]

On January 19, 1964, the following was received from the  
Director, FBI, Washington, D.C.:

1144 and 1145 are most extensive in area, alluvial gravel and sandstone.

1940

On the 20th of January 1941, the following letter was received from the Hon. Mr. Justice Gault:

"I have the honor to acknowledge the receipt of your letter of the 17th inst. and in reply to inform you that the same has been forwarded to the Hon. Mr. Justice Gault for his consideration. It is my duty to inform you that the Hon. Mr. Justice Gault has not yet had time to consider the same and that he will be in a position to do so as soon as possible. I am, Sir, very respectfully, Sir, your obedient servant, J. H. Gault."

[illegible]



Mr. Clarkson also raised the question of charges for extra help for the Audit Department of the Hydro-Electric Power Commission by reason of the work of the Inquiry Commission. It was understood that the same principles to be applied to the charges of the Engineering Department should also be applied in the Accounting Department.

It was understood that both as to the Engineering and Accounting charges, bills would be rendered weekly and that these bills would be certified by Mr. Clarkson on the one hand and Mr. Landis on the other.

It was understood that no charge would be made by the Hydro-Electric Power Commission for office space, light, heat, power, etc., or for the work done by heads of Departments, or administrative officials.

It was understood that Hon. E. C. Drury would write a letter to the Power Commission and the Inquiry Commission containing the substance of the agreements arrived at.

The meeting then adjourned.

COPY

TORONTO,  
18th MAY, 1922.

#### AGENDA

1. Minutes
2. Secretarial Work
3. Mr. Francis' report on Inventory
4. Newspaper clippings.

The Commission met at 11 A.M.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
the Secretary and Mr. W. J. Francis.

Mr. Francis gave it as his impression that while there might be considerable difficulty with the officers of the Hydro-Electric Power Commission from Mr. Gaby up in getting information, he thought there would be no difficulty from any of the staff below Mr. Gaby. He had established such relations with the staff that he was sure there would be the utmost effort to satisfy any demand for information which might be made from time to time and he thought he could say the same for the work of Mr. Landis





Mr. R. A. Ross reported the result of his consultation with Mr. Gaby in the matter of the charges against the Inquiry Commission. It was understood that Mr. Gaby would write a letter to the Inquiry Commission outlining the terms of the understanding arrived at. After some discussion it was decided that it would be in order to make four copies of the material in answer to the letter to Sir Adam Beck, one copy to be retained by Mr. Gaby. The Secretary was instructed to write a letter to Mr. Francis covering the point.

Mr. Francis also reported that he had ascertained at Niagara Falls that an inventory was being made by Mr. P. H. Mitchell and Mr. F. A. Hollinrake, these two gentlemen being engaged on the work personally. The inventory consisted of a list of the plant and material on the ground without any valuation or estimate of depreciation but was sufficiently descriptive to identify the things dealt with. This inventory would not be sufficiently complete for the purpose of the Commission. Mr. Francis suggested that it might be possible to arrange to have the two gentlemen mentioned act in co-operation with or under the instructions of the Commission so that their inventory might be amplified to make it answer the purpose of this Commission. Whether it would be advisable to do this would depend on the salary that these men were to receive, if it were a matter of paying out \$50.00 per day to each of them, Mr. Francis would prefer to engage other men. It was understood that the matter would be taken up with the Premier by the Chairman and Mr. Lloyd Harris.

There was some further discussion of the matter of Secretarial work. Mr. J. A. Ross introduced Mr. Bodley who expressed himself as willing to undertake the Secretarial work provided an understanding could be arrived at which would enable him to keep up his connection with his own business. Mr. Bodley asked to have a day to consider and to submit a definite proposal.

Mr. Lloyd Harris also mentioned Mr. J. G. Russell for the position of Secretary.

There was also some discussion of the engagement of a man to undertake the looking up of files of newspapers for statements by Sir Adam Beck and officers of the Hydro-Electric Power Commission. The Chairman suggested a man, Mr. Bell, a reporter of the "Globe", and it was understood that the Chairman would get in touch with Mr. Bell to see if he was open for an engagement.

The meeting then adjourned.

TORONTO,

19th MAY, 1922.

AGENDA

1. Minutes
2. Report on Interview with Premier re Mitchell





19th MAY, 1922

3. Engagement of Mr. Bell re Press reports
4. Re Secretary
5. Are we leaving undone anything that we ought to be doing?
6. General Business

The Commission met at 11 A.M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross  
and the Secretary.

Mr. Lloyd Harris reported the result of the interview by the Chairman and himself with the Premier. The Premier had shown them the correspondence with Messrs. Mitchell and Hollinrake under which they were instructed to make a list of the plant and material at Chippawa. The Chairman and Mr. Harris had suggested to the Premier that these men should come under the control of the Commission and the Premier had agreed. It was understood that the Premier would write Mr. Mitchell, suggesting that he get in touch with the Commission with a view to the possibility of making some arrangement whereby they would work under the direction of the Commission.

There was also some discussion of employing an Appraisal Company to make a valuation of the material. It was decided to discuss the whole subject with Mr. Francis.

The proposal of employing Mr. Bell in connection with the Press reports was further discussed, and it was agreed that it would be desirable to engage Mr. Bell if he were available. Mr. Bell was afterwards called in and stated that if the remuneration were satisfactory and the Editor of the "Globe" were disposed to give him leave of absence he would consider taking on the proposed work. It was understood that Mr. Bell would see the Editor of the "Globe". The rate of remuneration was afterwards fixed at \$300.00 a month.

There was a further lengthy discussion of the question of a Secretary, the name of Mr. Armstrong, formerly Deputy Provincial Secretary, being suggested by Mr. Lloyd Harris. It was decided to leave the matter open until the next meeting of the Commission on Thursday next.

The Secretary stated that he was ready to place certain material before the Commission for consideration and it was understood that he would lay before the next meeting a sketch of the different systems included in the Hydro-electric Power Commission's system.

The meeting then adjourned.

1. General Comment  
2. The Commission has decided that it is not possible to  
3. make a final decision on the application of the  
4. Commission of the European Communities (CEC) to the  
5. Commission of the European Communities (CEC) to the  
6. Commission of the European Communities (CEC) to the  
7. Commission of the European Communities (CEC) to the  
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1960

to have a collection of the material. It was decided to have the staff  
to have a collection of the material. It was decided to have the staff

The purpose of this report is to provide information on the results of the study conducted by the Department of the Interior, Bureau of Land Management, in 1964. The study was conducted to determine the effect of the use of the land in the area of the study on the environment. The study was conducted in the area of the study, and the results of the study are presented in this report.

[illegible]

The following is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, and who have been identified as having been in contact with the subject of this investigation, and who have been identified as having been in contact with the subject of this investigation.



TORONTO,  
25th MAY, 1922.

## AGENDA

1. Minutes
2. Business arising out of Minutes
3. Report of Secretary
4. Number of copies to be made of Mr. Landis' material
5. General Business.

The Commission met at 11 A.M.

## Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
and the Secretary.

Mr. Francis was in attendance and stated that he had been in consultation with Mr. Mitchell with reference to the inventory which was being made of the plant at Chippawa. He stated that if his taking over Messrs. Mitchell and Hollinrake meant that he would have to take the responsibility for their rate of pay he would prefer not to do so. After some discussion it was agreed that the Chairman should communicate with the Premier to ascertain whether the Government would be willing to take the responsibility for the continued employment of Messrs. Mitchell and Hollinrake. It was decided that, if this was satisfactory to the Premier, Messrs. Mitchell and Hollinrake would be taken on to carry on their work under Mr. Francis' control.

It was understood that Mr. Francis would be responsible for engaging any assistance required by Messrs. Mitchell and Hollinrake.

It was understood that Mr. Francis would put on a man with Messrs. Mitchell and Hollinrake to see that all requisitions and the material taken off the works since the inventory were properly checked up.

Mr. Francis referred to the interview in the Toronto "Telegram" attributed to his partner and explained that the basis of the interview had been obtained by a gross breach of newspaper etiquette and that the substance of the interview was distorted and unfair and his firm would see that there was no repetition of the occurrence.

The Secretary was instructed to request Mr. Landis to be at the meeting tomorrow to discuss his programme for the future.

Mr. Gaby's letter to Mr. R. A. Ross on the subject of the charges against the Inquiry Commission for work done by the Hydro-Electric Power Commission was read and discussed. It was decided that the basis outlined in the letter was acceptable and that any questions raised out of the inter-

RECEIVED  
JAN 12 1952

1. General
2. General
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5. General

# THE GENERAL

General

1. General
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4. General
5. General

The General is a... (text is mirrored and difficult to read)

It is the... (text is mirrored and difficult to read)

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The General is... (text is mirrored and difficult to read)



The Secretary was instructed to secure a copy of the Premier's letter to Messrs. Mitchell and Hollinrake.

The Secretary laid before the meeting a historical and geographical sketch of the various systems included in the jurisdiction of the Hydro-Electric Power Commission and their relation to the whole scheme. The plan of the sketch was approved and Mr. Legendst was instructed to proceed with the completion and revision of it, amplifying it where there was occasion by his opinion on points of law or policy arising out of material.

The meeting then adjourned.

TORONTO.  
26th MAY. 1922.

# ARTS

- Number of copies to be made of Mr. Landis' material.

- ## 1. Report of Secretary

- D. General Business - 70% of total sales volume

The Commission met at 11 A.M. The session was devoted to a discussion of the "National Highway System" and the "National Highway System" and the "National Highway System". The Commission met at 11 A.M. The session was devoted to a discussion of the "National Highway System" and the "National Highway System" and the "National Highway System".

operation of the bank would be done by the bank on the basis of information which was in its possession at the time of the operation. It was understood that the bank would be required to make such information available to the government and it was agreed that the bank would be required to make such information available to the government.

The bank was required to make a copy of the document, together with the original, to the government.

The bank, who was present, was informed that he would have access to the information of the bank's operation in the bank's records and it was understood that he would be required to make such information available to the government. It was also understood that the bank would be required to make such information available to the government.

The bank was informed that the bank's operation was required to be in accordance with the bank's records and it was understood that the bank would be required to make such information available to the government. It was also understood that the bank would be required to make such information available to the government.

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Page

- 1. Information
- 2. Information
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The bank was informed that the bank's operation was required to be in accordance with the bank's records and it was understood that the bank would be required to make such information available to the government. It was also understood that the bank would be required to make such information available to the government.



26th May, 1922.

## Present:

Mr. M. J. Barry,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,

the Secretary and Mr. Landis.

Mr. Landis gave a verbal review of his work up to the present and stated that he was receiving the best co-operation from the staff of the Hydro-Electric Power Commission. He had now one Senior and one Junior Accountant at work under him. On Monday he expected to have three more Senior men and a stenographer.

Mr. Landis outlined the course of procedure he had immediately in view. He proposed as soon as possible to present a draft analysis of the capital expenditure of the different systems, beginning with the Chippawa-Queenston work. This would show the heads of the accounts, which in the case of Chippawa number 65 or 70. Where the head of the account was not sufficiently explanatory further explanation would be given. It would then be in order for the Commission to indicate which head should be further analyzed. Mr. Landis thought he might be ready to submit this analysis in about three weeks. Mr. Landis also stated that he was beginning the work on the question of depreciation but expected to put one of the Senior men on this branch.

On the question of the number of copies to be made of Mr. Landis' reports to the Commission, it was decided that three copies would be sufficient for the purpose of the Commission.

Mr. Landis called attention of the Commissioners to the salary list as embodied on page 401, of the Public Accounts for 1921, and asked for instructions as to whether this list as checked over with the Commission's list as of the present time would be sufficient report on that feature. The Commissioners thought it would. A copy as checked by Mr. Landis was filed as No. . Mr. Landis explained that he had checked all salary items of over \$5,000 with the present salary list of the Hydro-Electric Power Commission. He had noted the names which had been dropped off the list. There had been no increases in salary but the list had not been checked with a view of noting additions to the list except for those of \$5,000 and over, of which there were none.

On inquiry from Mr. Harris, Mr. Landis outlined the system of checking the time on the Chippawa work. Mr. Landis also gave an informal report of the system of requisitions on the Chippawa work. It was understood that he would prepare a report on this feature.

Mr. Landis stated that the monthly balance sheets and organization charts of the different systems was in the course of preparation, and a draft of one of the organization charts as submitted was approved. The form of the monthly balance sheets to be submitted later would be the same as that of the "Condensed Statement of Assets and Liabilities at the close of each year for the five years ending October 31st, 1921."



1950 May, 1950

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Mr. J. A. Thompson  
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Mr. J. A. Thompson  
Mr. J. A. Thompson



After some further discussion the lines of investigation to be pursued by the Auditors were laid down as follows:-

Prepare as soon as practicable, schedules showing details of capital expenditure according to the sub-accounts underlying the controlling accounts appearing on the balance sheet as at October 31st, 1921 (Hydro- Electric Power Commission, Subsidiary and Operated Companies).

Balance Sheet of The Ontario Power Company of Niagara Falls in comparative form at the close of each year for the five years ending October 31st, 1921 (or during the period of control by the Hydro Commission).

Balance Sheet of Central Ontario System in comparative form at the close of each year for the five years ending October 31st, 1921, (or during the period of control by the Hydro Commission).

Balance Sheet of Miscellaneous Undertakings, etc., in comparative form at the close of each year for the five years ending October 31st, 1921, (or during the period of control by the Hydro Commission).

Analysis of reserve for sinking fund together with such information in connection therewith as may be of value.

Analysis of reserve for renewals, together with such information in connection therewith as may be of value.

Analysis of reserve for contingencies, together with such information in connection therewith as may be of value.

Analysis of the account of debentures issued and assumed, (shown on the balance sheet) including in the description thereof such stipulations in the mortgages and agreements as refer to accounting matters. Include also in this section bond issues of subsidiary and operated companies, etc. Also to confer with the Inquiry Commission's Counsel with reference to such legal questions as require consideration, such, for example, as to the liability for the payment of the bonds.

A review of the depreciation rates used by the Commission and the compilation thereof for statistical and other purposes.

The Secretary was instructed to see that the inventory made by Messrs. Mitchell and Hollinrake contains the date of the inventory of the separate items.

The meeting then adjourned.

After some further discussion the House of Representatives on 28

In addition, however, it is noted that the above-mentioned information was obtained from a source who has been identified as being reliable.

the State Department.

(On during the period of control in the above mentioned area)

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Analysis of records for persons who received support from the Communist Party of the United States (CPUSA) in the period 1945-1954, and who were active in the CPUSA in the period 1945-1954, is being conducted by the FBI. The results of this analysis will be reported to the Senate in the near future.

in connection therewith, as set forth below.

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experts immediately used, for example, as in the illustration of

Donatien's Camera with reference to what legal provisions in

and specific regulations, etc. Also in relation with the history

of the house. It is this writer's hope to make of exhibiting

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the present of the house.

1. Review of the Department's work in the area of the environment and the

and also provided all facilities of a modern home, including a  
large kitchen and dining room, a living room, a bedroom, a  
bath, a garage and a swimming pool. The house was built in  
1928 and is a fine example of the architecture of that period.

1990-1991



TORONTO,  
30TH MAY, 1922.

### AGENDA

1. Minutes
2. Business arising out of Minutes
3. Report of Secretary
4. Additional floor space
5. Arrangements with Clipping Bureau.

The Commission met at 11 A.M.

**Present:**

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
and the Secretary.

The Minutes of the previous meeting were read and approved.

The Chairman stated that Mr. Francis had reported that there was a quantity of material, including about one million feet of pipe, on the Chippawa work which was going to waste and ought to be disposed of. It was suggested that if there were reasons to believe that there was any substantial occasion for it, there might be a hearing of Mr. Francis and Mr. Gaby to determine what should be done with material on the ground and an interim report might be made to the Government.

Mr. Harris thought he would go over to Niagara alone during the week-end to look over the work. Mr. Haney stated that he also might wish to take several days to look over some of the work and that he could do this as well by himself as with the rest of the Commission. The Secretary was instructed to secure general passes for the Commissioners and himself to go over any part of the work when necessary.

Mr. Harris presented a letter from Mr. H. H. Macrae referring to the accident at the plant of The Ontario Power Company and quoting from comments of an eminent engineer on the accident. After some discussion it was decided that the Hydro-Electric Power Commission should be asked for a report on the accident. It was left for Mr. Francis to get in touch with Mr. Gaby on the subject.

There was also some discussion of the different possibilities of ultimate disposition of The Ontario Power Company plant and whether the two units which had been put out of commission would be repaired.

A discussion of Mr. Weganast's report was then proceeded with. Mr. Weganast called attention to the following points:-





- (1) That the system had first been projected by and on behalf of a group of manufacturers and that the municipalities had originally been used merely as a means to an end.
- (2) That under the original conception of the scheme the capital outlay was to be met by the Province and this was to be absorbed by the municipalities in the price paid for their power so that at the end of the sinking fund period the municipalities would own the system outright.
- (3) That the regular method of financing construction was for the Government to raise funds in the ordinary way by appropriation in the Budget.
- (4) That while funds for the construction of local distribution plants were raised by the municipalities, the funds for the construction of the main transmission lines were raised by the Provincial Government.
- (5) That the idea that the Hydro-Electric Power Commission was Trustee for the municipalities was an afterthought, introduced in the form of contract between the Commission and the municipalities after the terms of the contract had been settled and as an additional inducement to the municipalities.

These points were discussed at some length, and it was suggested that Mr. Wogenast should secure full information as to the various contracts between the Commission and the municipalities.

Mr. Wogenast was also asked to ascertain the method by which the interest was met on Provincial debentures issued for Hydro-Electric expenditures.

The meeting then adjourned.

TORONTO,  
31ST MAY, 1922.

#### AGENDA

1. Minutes
2. Business arising out of Minutes
3. Re Rayner
4. General Business.

(1) That the system has been proposed by and is being  
 of a group of manufacturers and that the manufacturer in fact  
 originally had no right to a patent in the case.

(2) That under the system proposed by the manufacturer the capital  
 required to be met by the Province and this was to be  
 provided by the manufacturer in the form of the State  
 power on that of the fact of the State that power was to be  
 provided under the system proposed.

(3) That the system proposed of financing power was to be the  
 Government to make funds in the ordinary way of expenditure  
 in the Province.

(4) That while under the system proposed by the manufacturer  
 power was to be provided by the manufacturer, the funds for the  
 expenditure of the State Government were to be provided by the  
 Provincial Government.

(5) That the fact that the system proposed by the manufacturer was to be  
 for the State Government was an important factor in the fact  
 of the fact that the manufacturer was to be provided with  
 the power of the State and that the manufacturer was to be  
 provided with the power of the State and that the manufacturer was to be  
 provided with the power of the State.

These points were discussed at the meeting and it was suggested  
 that the Government should make funds for the various conditions  
 between the manufacturer and the manufacturer.

The Government was also asked to consider the matter of which the  
 interest was not on the fact that the manufacturer was to be  
 provided with the power of the State.

The meeting then adjourned.

THOMAS  
 CHIEF MAY 1922

1922

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31st May, 1922.

The Commission met at 11 A.M.

Present:

The Chairman,  
Mr. M. J. Heney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
and the Secretary.

Mr. Wegmann reported Mr. Rayner as saying that the statement that he had made investigations for the Hydro-Electric Power Commission, at Chippawa, was in error. He had made some investigations at the personal instance of Mr. Acres but it had not to do with wages. The Commissioners thought it might be well if Mr. Rayner were asked to attend tomorrow morning.

Discussion of the Secretary's report was then proceeded with.

Dealing with the question of the interest paid by the Hydro-Electric Power Commission to the Government in respect of monies advanced in the construction of Hydro-Electric undertakings, the Secretary was instructed to ascertain what the amount of interest was and how the difference between the 4% rate and the actual rate paid was adjusted. The Secretary was also instructed to ascertain the facts about the bonds of The Ontario Power Company and the bonds issued by the Hydro-Electric Power Commission in payment of the stock of The Ontario Power Company, - amount and term of bonds, provisions for sinking fund, sinking fund statement, how sinking fund is invested, what amount of sinking fund of The Ontario Power Company on hand when Company taken over by Hydro-Electric Power Commission, what amount set aside since taking over.

The Secretary was instructed to get a memorandum from Mr. Clarkson with respect to the sinking fund of the \$8,000,000 issue and to secure copies of any legal opinions obtained by Mr. Clarkson or by the Hydro-Electric Power Commission with respect to the sinking fund in connection with The Ontario Power Company.

The Secretary was also instructed to get the Hydro-Electric Power Commission's expression of the sinking fund situation in The Ontario Power Company.

The following further points were discussed:-

Whether the Hydro-Electric Power Commission was Trustee for the municipalities for the \$8,000,000 of stock;

Whether the municipalities were consulted with respect to the purchase of the stock;

The method of financing the construction of the Third Pipe Line;

May 19, 1912

The Commission met at 11 A.M.

Present:

The Chairman,  
Mr. J. H. Thompson,  
Mr. J. H. Thompson,  
Mr. J. H. Thompson,  
Mr. J. H. Thompson,  
Mr. J. H. Thompson,

and the Secretary

The Secretary reported that the Commission had been organized and the first meeting had been held on May 15, 1912. The Commission had been organized and the first meeting had been held on May 15, 1912. The Commission had been organized and the first meeting had been held on May 15, 1912.

The Commission at the Secretary's report was then proceeded with

holding with the President of the United States. The Commission at the Secretary's report was then proceeded with holding with the President of the United States. The Commission at the Secretary's report was then proceeded with holding with the President of the United States. The Commission at the Secretary's report was then proceeded with holding with the President of the United States.

The Secretary was instructed to get a memorandum from the Attorney General. The Secretary was instructed to get a memorandum from the Attorney General. The Secretary was instructed to get a memorandum from the Attorney General. The Secretary was instructed to get a memorandum from the Attorney General.

The Secretary was also instructed to get the Attorney General's opinion. The Secretary was also instructed to get the Attorney General's opinion. The Secretary was also instructed to get the Attorney General's opinion. The Secretary was also instructed to get the Attorney General's opinion.

The following points were discussed:

1. The Secretary's report on the Commission's work. 2. The Secretary's report on the Commission's work. 3. The Secretary's report on the Commission's work. 4. The Secretary's report on the Commission's work.

At the meeting the Commission was organized and the first meeting was held on May 15, 1912. At the meeting the Commission was organized and the first meeting was held on May 15, 1912. At the meeting the Commission was organized and the first meeting was held on May 15, 1912.

The subject of the Commission's work was discussed at the first meeting.



Whether the construction of the third pipe line was authorized by the municipalities or whether they assumed any responsibility;

Whether there was Statutory authority for charging the cost of the Chippawa-Queenston work to the municipalities;

Relation of the Thorold System to the Niagara System and other systems;

The question of the disposition of the profits of the Thorold System and losses of the Essex System;

The circumstances of the acquisition of the Central Ontario Power system.

The meeting then adjourned.

TORONTO,  
1ST. JUNE, 1922.

COPY

#### AGENDA

1. Minutes
2. Business arising out of Minutes
3. Mr. Francis re charges of H. E. P. C.
4. Mr. Landis re H. E. P. C.
5. Re MacIntyre
6. General Business

The Commission met at 11 A.M.

#### Present:

The Chairman,  
Mr. H. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross  
and the Secretary.

Mr. Francis and Mr. Landis were in attendance to discuss bills rendered by the Hydro-Electric Power Commission for services of their staff.

Mr. Francis laid before the Commissioners an account from April 20th to May 13th for \$7,867.63, and from May 15th to May 20th for \$1,436.54, also time sheets and work orders of the Hydro-Electric Power Commission on which

Under the provisions of the third line was satisfied by the committee to which the matter was referred.

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The matter was referred to the committee.

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- 1. Mr. [Name]
- 2. Mr. [Name]
- 3. Mr. [Name]
- 4. Mr. [Name]
- 5. Mr. [Name]
- 6. Mr. [Name]

The matter was referred to the committee.

Yours,

Mr. [Name]  
 Mr. [Name]  
 Mr. [Name]  
 Mr. [Name]  
 Mr. [Name]  
 Mr. [Name]

Mr. [Name] and Mr. [Name] were in attendance at the meeting of the committee to which the matter was referred.

Mr. [Name] and Mr. [Name] were in attendance at the meeting of the committee to which the matter was referred.



the accounts were based. He stated that while he had no means of checking up whether the time represented by the time sheets and work orders had been duly employed, he believed the accounts were correct, and recommended that they be approved for payment.

Mr. Francis stated that he was entirely satisfied with the assistance he was getting from the Hydro-Electric Power Commission staff; they were quite frank in their statements of fact and explanations and seemed disposed to give the fullest information at their command. He was now in close personal touch with many of the minor officials and he was in a position to carry on the work without reference to the higher officials.

As regards the accounts presented by Mr. Francis, it was decided that Mr. Francis should stamp them as "approved for payment".

Mr. Landis stated that he had not as yet had any statement rendered for assistance given by the Hydro-Electric Power Commission staff in connection with this work.

It was decided that it would not be necessary for Mr. Francis to check over all the time sheets and work orders from time to time but that if he were satisfied the accounts were correct he should certify them as above indicated and that the accounts should be forwarded to the Secretary for transmission to the Government.

Mr. Wegemast was instructed to ascertain whether Mr. Clarkson was making a charge for his time spent in consultation with the Commission and Mr. Wegemast.

Mr. Francis stated that he had employed Prof. Ellis in connection with the work of the hydraulic features of the investigation.

There was some discussion of the plans of the Commission for the near future. It was suggested that while waiting for Mr. Francis' digest of the material which was being furnished by the Hydro-Electric Power Commission, the Commission might visit some of the other systems. It was suggested that an inspection visit to the Nipigon development might be made during the week of 11th June. The matter was held over for further consideration.

Mr. Francis stated that after further consideration he had thought it better to let Messrs. Mitchell and Hollinrake complete their work alone. The list they were preparing would be useful to him but there was no useful purpose to be served by putting a man with Messrs. Mitchell and Hollinrake.

The Secretary was instructed to secure general passes for each of the members of the Commission, as well as for himself, Mr. Francis and Mr. Landis; the passes to be either in blank or to include in each case a secretary.

The meeting then adjourned for luncheon.







1st June, 1922.

The Commission met again in the afternoon to hear Mr. Kenneth A. McIntyre.

Mr. McIntyre gave a general statement of the situation of the Hydro-Electric Power Commission and the local commissions as regards retail and wholesale merchandising. As a contractor-dealer and as an official of the Ontario Association of Electrical Contractors and Dealers, he was in a position to know that dissatisfaction and apprehension existed amongst manufacturers, wholesalers and retailers, as well as contractors, owing to the policy which had been pursued by the Hydro-Electric Power Commission in undertaking retail and wholesale trading in electric appliances without due consideration of the private dealers or the ultimate factor of sale of current. Mr. McIntyre agreed with the suggestion of Mr. Harris that it might be well to devote some attention in public hearing getting the views of manufacturers and dealers on the whole question.

The meeting then adjourned.

COPY

TORONTO,  
2nd JUNE, 1922.AGENDA

1. Minutes
2. Business arising out of Minutes
3. Report from Mr. Lantis, "Condensed Trial Balance of the General Ledger for the months ending November 30th, December 31st, 1921, and January 31st and February 28th, 1922". No. 2
4. Re Hanover Portland Cement Co.
5. Secretary's Report
6. General Business.

The Commission met at 11 A.M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross  
and the Secretary.

The minutes of the previous meeting were read and approved.





It was decided to have the next meeting of the Commission on Wednesday, 7th June. The Secretary was instructed to ask Mr. Landis to be present.

It was decided that the Commission would go to Port Arthur and Fort William and Nipigon during the week beginning 11th June and to hold a public hearing on Wednesday, the 14th of June. The Secretary was instructed to make the necessary arrangements.

It was understood that Mr. Sinclair, Mr. Harris' Secretary would go along as well as Mr. Ooo, the reporter.

The Secretary was instructed to have Mr. Landis obtain from the Hydro-Electric Power Commission the full facts in connection with the Hanover-Portland Cement Co.; the amount of money invested in each part or department of the plant, the portions sold, the price and terms of sale, the reasons for selling and the reasons for the original investment, together with any further information of importance in connection with the whole transaction.

The Secretary was instructed to secure from the Hydro-Electric Power Commission any reports made to them by the Pinkerton Detective Agency.

The meeting then adjourned.

COPY

TORONTO,  
7th JUNE, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Mr. Landis (to answer some questions of Mr. Harris).
4. News item about Port Arthur session.
5. Arrangements for Port Arthur trip.
6. Appointment of an assistant for Mr. Wegenast.
7. Questions to submit to municipalities (Mr. Haney).
8. Report of interview with Mr. Ellis.
9. Memo. from Mr. Clarkson dated June 3, 1922.
10. General Business.

The Commission met at 11 A. M.

#### Present:

The Chairman,  
Mr. H. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross.

Mr. Bell acted as Secretary to the meeting.

It was decided to have the next meeting at the University of Chicago.

It was decided that the following should be included in the report to the Board of Directors and the Board of Directors should be informed of the results of the investigation. The following was recommended to the Board of Directors:

It was suggested that Dr. Lichtenberg, Dr. Berman, and Dr. ...  
... as well as Dr. ...

The following are included in the 1971-72 Annual Report of the Department of the Interior, Bureau of Land Management, and are available for sale to the public at a price of \$1.00 per copy. The report is available in both hard copy and microfiche format. The report is available in both hard copy and microfiche format. The report is available in both hard copy and microfiche format.

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...and the ...

1. General Summary.  
2. From Year IV. District Office June 1, 1904.  
3. Report of Committee on the State.  
4. Committee on State of Affairs in Michigan (the State).  
5. Department of the Interior and the State.  
6. Department of the Interior and the State.  
7. Department of the Interior and the State.  
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Mr. P. Landis attended and at the request of Mr. Lloyd Harris promised to obtain certain information from the pay-roll of the machine shop at Chippawa for June, 1921.

The consideration of a letter from Mr. L. Foster offering his services as Assistant to Mr. Wagonast at a salary of \$350.00 per month was deferred until tomorrow.

It was decided that the opportunity should be taken at some future date to hear Mr. George M. Bertram in regard to power contracts.

Messrs. M. J. Haney and R. A. Ross were requested to draft a letter to the Hydro-Electric Power Commission asking that body to supply a statement showing separately by municipalities the amounts of power used respectively for municipal, private and other lighting, and for the development of power.

The consideration of a letter from Mr. Clarkson dated June 3rd, 1922, was deferred until tomorrow.

The Meeting then adjourned.

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TORONTO, 6th JUNE, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Advertisement of Port William hearing.
4. Appointment of Assistant for Mr. Wagonast.
5. Memorandum from Mr. Clarkson, dated June 3, 1922.
6. The Nipigon situation.
7. General Business.

The Commission met at 11 A. M.

#### Present:

The Chairman,  
 Mr. M. J. Haney,  
 Mr. Lloyd Harris.  
 Mr. J. A. Ross,  
 Mr. R. A. Ross.

Mr. Bell acted as Secretary of the meeting.

Mr. W. J. Francis attended the meeting and presented four (4) accounts of the Hydro-Electric Power Commission for expenses so far incurred in the collection and preparation of engineering data. He stated that the total amount certified to date was \$11,215.60.

Mr. J. J. Laddis attended and at the request of Mr. Laddis was  
 asked to obtain certain information from the records of the Census Bureau of  
 Statistics for 1941.

The investigation of the Census Bureau of Statistics for 1941 was  
 made as follows: It was found that the Census Bureau of Statistics for 1941  
 was not made.

It was found that the investigation of the Census Bureau of Statistics for 1941  
 was not made.

Mr. J. J. Laddis attended and at the request of Mr. Laddis was  
 asked to obtain certain information from the records of the Census Bureau of  
 Statistics for 1941.

The investigation of the Census Bureau of Statistics for 1941 was  
 made as follows: It was found that the Census Bureau of Statistics for 1941  
 was not made.

The Census Bureau of Statistics for 1941 was not made.

COPY

U.S. BUREAU OF CENSUS

1. Census Bureau of Statistics for 1941.
2. Census Bureau of Statistics for 1941.
3. Census Bureau of Statistics for 1941.
4. Census Bureau of Statistics for 1941.
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The Census Bureau of Statistics for 1941 was not made.

U.S. BUREAU OF CENSUS

1. Census Bureau of Statistics for 1941.
2. Census Bureau of Statistics for 1941.
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7. Census Bureau of Statistics for 1941.

The Census Bureau of Statistics for 1941 was not made.

Mr. J. J. Laddis attended and at the request of Mr. Laddis was  
 asked to obtain certain information from the records of the Census Bureau of  
 Statistics for 1941.



Mr. Francis reported that he had experienced difficulty in obtaining access to certain papers in connection with the cost of work of construction of Welland Ship Canal, these figures being necessary for the purpose of comparison. He was instructed to draw up a letter setting forth his requirements and submit the same to the Chairman of the Commission with a view to the letter being forwarded to the Minister of Railways and Canals, Ottawa.

Mr. Francis reported that he was obtaining from Ottawa maps of the Nipigon district and that these would be received before the Commission leaves for the North on Saturday.

Mr. Francis further reported that in a general way the progress of his work was good. He mentioned that an attempt is being made to cut down the staff of the Hydro-Electric Power Commission and that several of their best men had applied to him for work. He suggested that he should be permitted to press for certain information, which had already been applied for, before the members of the Hydro-Electric Power Commission's staff get scattered in other parts of the continent. He was instructed to press for the information referred to.

Mr. Francis reported that he had been unable to conclude arrangements with the King's Printer for the supply of the stationery which he requires, and that in the meantime he was continuing the use of his own material. The Commission approved of the action of Mr. Francis in the matter.

On the suggestion of Mr. M. J. Haney, Mr. Francis was instructed to obtain from the Hydro-Electric Power Commission a statement as at October 31st, 1918, showing total electric power used by each municipality in the various systems; the proportion in use by each for lighting (domestic and municipal separately) and for manufacturing and municipal purposes, other than lighting, separately.

Mr. Francis reported the result of his inquiries regarding the accident at the Ontario Power Company's plant on April 20th, 1922, and expressed the view that a report dealing with the subject would shortly be ready for presentation.

Mr. Lloyd Harris raised the question of the scrap situation at Chippawa and Mr. Francis reported the action he had so far taken in the matter. It was suggested that Mr. Francis should prepare a definite report setting forth the details of the situation. Mr. Francis promised to prepare this statement by the time the Commission returned from Fort William.

Mr. Francis was authorized to call upon Mr. Landis to supply him with a comprehensive statement of the cost of the Queenston-Chippawa right-of-way.

Mr. L. Foster was appointed as Assistant to Mr. Regenast, for as long as the Commission should require his services, at a salary of \$350.00 per month.

The Secretary read a letter from Mr. Clarkson, dated June 3rd, 1922, with reference to:

- (a) The conditions existing in regard to the necessity or non-necessity to provide sinking funds out of the cost of power charged to the Niagara System in respect of the \$8,000,000. of bonds issued by the Hydro-Electric Power Commission of Ontario and guaranteed by the Province of Ontario in connection







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with the purchase \$10,000,000. of shares of the capital stock of the Ontario Power Company, and

- (b) The bases prevailing for payment to the Province of Ontario of interest on its advances to the Commission and the allocation of such interest charges by the Commission.

The Secretary was instructed to have copies of this letter made and supplied to the members of the Commission.

The meeting then adjourned.

TORONTO,  
9th JUNE, 1922.

### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Mr. Weldon.
4. Mr. Carrick.
5. General Business.

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The Commission met at 10.30 A. M.

#### Present:

The Chairman,  
Mr. E. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
and the Secretary.

The Minutes of the previous meeting were read and approved.

Mr. J. J. Carrick, Mr. I. K. Weldon and Mr. S. A. Marks attended the meeting and expressed their views in regard to the Nipigon situation.

The Meeting then adjourned.

TORONTO,  
10th JUNE, 1922.

The Commissioners, with the exception of Mr. J. A. Ross, left at 1.40 P. M. for Fort William by Port McNichol. Mr. Wegenast, Secretary, and Mr. W. C. Coe, Official Reporter, were also in attendance. Mr. Lloyd Harris' Secretary, Mr. Sinclair, undertook to act as Stenographer for the party during the trip. Mr. Dever also accompanied the party instead of Mr. J. A. Ross.





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A meeting was held on board the boat Saturday evening when the Fort William and Port Arthur situation was discussed.

Parts of the brief prepared by Mr. Wegenast were read.

Mr. Edmeston, Mayor of Fort William, was present for part of the discussion.

11th JUNE, 1922.

An informal meeting of the Commissioners took place in the afternoon and evening, and the facts of the situation at Fort William and Port Arthur were further discussed.

12th JUNE, 1922.

The Commissioners arrived at Fort William at 9 A. M. and took the C. P. R. Boat at 11 A. M. for Nipigon.

At Nipigon they were conveyed by motor-boat to the development at Cameron Falls where the afternoon was spent in inspecting the work.

The Commissioners returned to Fort William in the evening.

13th JUNE, 1922.

Informal meetings of the Commissioners were held for discussion of the Fort William and Port Arthur situation.

In the evening a long discussion took place with Mr. T. C. James.

14th JUNE, 1922.

The first Public Sitting of the Commission was held in the City Hall at Fort William at 10.30 A. M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. R. A. Ross.

1941-1942

Share prices collapsed, and all businesses faced cash flow crisis.

all the time, my interest was still in the same old, same old.

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1. The following is a list of the names of the persons who have been identified as having been involved in the activities of the group, in the order in which they were identified:

...and the ... ..

Information may also be provided to the following:

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*(continued)*

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

— 1998 —



Also Mr. Wagonast and Mr. Bower, - Mr. W. C. Goo acting as Official Reporter.

Mr. F. R. Morris, City Solicitor, presented a statement on behalf of the City of Port William, and Mr. J. L. Bird, Manager of Kamanistiquia Power Company, gave evidence as to the amount of power available from the works of the Company. Mr. T. C. James also appeared to answer some questions by the Chairman.

There was no sitting of the Commissioners in the afternoon.

TORONTO,  
20th JUNE, 1922.

### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Secretary's Report (Continued).
4. General Business.

The Commission met at 11 o'clock.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. R. A. Ross.

Commission entered into executive session and later called upon Mr. Bower giving instructions as to the duties to be performed by the Secretary, and requested that memorandum of organization proposed be submitted on June 21st.

Commission adjourned at 1.00 P. M.

TORONTO,  
21st JUNE, 1922.

### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Organization Chart.
4. Secretary's Report (Continued).
5. General Business.

The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, and the Bureau of Reclamation, and is being submitted to you for your information.

Very truly yours,

Enclosed for you are two copies of a report of the Department of the Interior, Bureau of Land Management, and the Bureau of Reclamation, dated and captioned as above. The report contains information regarding the proposed project, and is being submitted to you for your information.

The report is being submitted to you for your information, and is being submitted to you for your information.

Very truly yours,  
[Signature]

EXHIBIT 100-100000

1. Bureau of Land Management
2. Bureau of Reclamation
3. Department of the Interior
4. General Land Office

The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, and the Bureau of Reclamation, and is being submitted to you for your information.

COPY

Very truly yours,

[Signature]  
[Signature]  
[Signature]  
[Signature]

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[Signature]

EXHIBIT 100-100000

1. Bureau of Land Management
2. Bureau of Reclamation
3. Department of the Interior
4. General Land Office



The Commission met at 10 o'clock.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. E. A. Ross,

the Secretary and Mr. Wagonast, Legal Advisor. Mr. P. Landis and Mr. W. J. Francis were notified to attend the meeting at 11 o'clock.

The Minutes of the previous meeting were read and approved.

The Organization Chart requested at the Executive meeting of June 20th was submitted for consideration with memorandum discussing same attached thereto. A general discussion followed resulting in the Secretary being instructed to have copies of the Chart prepared for the use of the various expert branches of the Commission, the Chart to be revised, using solid black lines for the line of communication from the expert branches to the Commission and red lines from the expert branches to the Secretary, in order that the intention of the Chart might be more clearly defined.

The Secretary was directed to submit to the Commissioners a written memo. setting forth the details covering the arrangement of his employment with the Commission.

COPY

Mr. Landis was called in at 11.15 A. M.

Pursuant to instructions given by the Commissioners some time ago, Mr. Landis gave a general outline of his efforts to obtain pay-roll of wages paid during the month of June, 1921, to the workmen employed by the H.E.P.C. in the carpenter shops, machine shops and garage in connection with the Chippawa development. Mr. Landis outlined the difficulty that he had encountered in getting the information desired and requested authority to proceed in a direct method to obtain the exact pay-rolls. In connection with the statement by Mr. Landis a general discussion took place as to the general accounting methods and system used by the H.E.P.C. in controlling the employment of their workmen.

After due deliberation the following instructions were given to Mr. Landis:-

- (1) That he use his own discretion as to the way in which he approach the H.E.P.C. in obtaining the necessary information regarding pay-rolls;
- (2) That he obtain for the Commissioners' observation, blank copies of forms used in the accounting system of the H.E.P.C.

The Secretary was directed to look up the accounts already submitted by the H.E.P.C. pertaining to charges made by the H.E.P.C. for services rendered.

Mr. W. J. Francis arrived at the meeting at 11.20 A. M. and was called upon for a report at 12 A. M.

The report by Mr. Francis was in verbal form and in general detail covered the following points:-





21st JUNE, 1922.

- (A) Explanation re item for meals supplied staff on H.E.P.C. invoice dated June 14th approved for payment by W. J. Francis;

Mr. Francis stated that he had investigated the charge of \$135.50 and was satisfied that the principle of making this charge to the Commission was justified in view of the fact that the supplying of meals to the Junior staff working overtime was a standard custom with the H.E.P.C.

After due deliberation the Commissioners approved of the recommendation.

- (B) Report on his visit to The Ontario Power Company's plant following the recent wrecking of part of the equipment and building in connection with this installation;

His report outlined in brief the extent of the damage done to the equipment and to the building. He stated that units Nos. 15 and 16 were totally destroyed; unit No. 11 had been rewound at the building as it was burned out as a result of the accident; units Nos. 12, 13, and 14 were injured by water but will in all probability be available for use when repaired.

The cause of the accident was next dealt with. Mr. Francis stated that it was his belief that the bands or tires which encase the rotors were not annealed and failed, resulting in the general destruction of the adjacent equipment and building.

As to investigations being made by Hydro officials into the cause of the accident and the determination of remedial measures to prevent similar occurrences in the future, Mr. Francis stated that this was being carried on in a more or less routine way, no special organization or person being detailed to report at length on the matter.

The suggestions made by Mr. Francis as to the line of action which should be taken were as follows:-

- (a) That all parts of the spider be assembled so that examination might be made of the fractures in order to determine the primary cause of the failure.
- (b) That samples of the material be carefully tested in order to determine the quality of material entering into the equipment.
- (c) That a sample of the broken rings be annealed under careful supervision and then re-tested and the results compared with the tests resulting from the procedure suggested in (b).

1930-1931

(a) The following is a list of the towns and villages in the Province of Lancashire which have been included in the survey.

The following is a list of the towns and villages in the Province of Lancashire which have been included in the survey. The list is arranged in alphabetical order of the names of the towns and villages.

The following is a list of the towns and villages in the Province of Lancashire which have been included in the survey.

Continued

(b) The following is a list of the towns and villages in the Province of Lancashire which have been included in the survey. The list is arranged in alphabetical order of the names of the towns and villages.

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21st JUNE, 1922.

## (B) (continued)

Mr. Francis stated that in his opinion such action was highly desirable, not only as a means of determining the reason for the accident but as a means of obtaining data for specifying equipment for future installations.

The Commission agreed with the recommendations made and requested Mr. Francis to take immediate action and to submit a written report outlining the above in detail before giving him the authority to proceed with the necessary details. When action is to be initiated in this regard by Mr. Francis it was concluded that the H.E.P.C. be requested for official report as to what action was proposed and if their programme did not entertain the recommendations made by Mr. Francis that the Commission would take direct action in the matter.

## (C) Regarding the capacity of the new Canal:

"Prof.  
Ellis of  
Queen's  
Univ."

Following previous instructions given by the Commission, Mr. Francis reported that he had been unable to establish the exact flow of water in the new Chippewa canal. He stated that a very capable man was in charge of this work but in order to obtain the details, the control gates had to be lowered and this had resulted in reducing the power available at the turbines by approximately 8,000 H.P. and due to the present wrecked condition of The Ontario Power Company's plant no stand-by was available. On account of the investigation reducing power he had to discontinue his investigations at the present time but believed that by the end of the month the details will be available.

## (D) Report regarding the disposal of scrap material and construction equipment:

## (a) Disposal of scrap material:

Mr. Francis reported that public tenders for the disposal of this material were advertised in April and prices obtained were advantageous to the H.E.P.C. He stated that under the contract of sale the H.E.P.C. were to do the gathering, that the purchasers' conditions was cash in bank at time of delivery of material f.o.b. cars Niagara.

## (b) Construction equipment:

Mr. Francis stated that all material that could be used in future operation of the plant was being credited to Construction Stores and charged to Operating Stores, at present values; that all other equipment, such as trackage, piping, etc. was being gathered together, the work being carried out efficiently with common labour employed at the rate of 30 cents per hour.

July 1964

(b) (1) (C)

The Bureau advised that in the opinion of the Bureau, the Bureau is not in a position to determine the accuracy of the information furnished by the Bureau.

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July 1964  
Bureau of  
Investigation  
U.S. Department of  
Justice

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(b) (1) (C)

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COPY FOR ENCLOSURE TO

21st JUNE, 1922.

(D) (b) (Continued)

Questioned as to the ability of the H.E.P.C. organization to handle the selling of this equipment Mr. Francis stated that it is his opinion the organization of the H.E.P.C. would not be in a position to handle the matter. He presented an alternative proposal - that one or two general equipment companies be asked to enter into an arrangement for the disposal of the equipment. Due to the nature of their organizations the field of sale would extend over the entire North American continent and, perhaps, to even more remote points, where they might have selling facilities. In explanation of his recommendation he suggested such names as F. H. Hopkins Company, Limited, of Montreal, and the Canadian Equipment Company. His recommendation entertained the principle that he be authorized to place a value on the equipment for re-sale, having at his disposal during such valuation the services of representatives from the companies who it might be decided would handle the re-sale.

The Commission, after due deliberation, accepted in general the recommendations made by Mr. Francis but directed that he submit a written report outlining the whole project before official action was taken.

The Commission gave the following instructions to the Secretary:-

- (1) Obtain Mr. Gee's notes regarding Nipigon development at the earliest possible moment.
- (2) Arrange for Mr. Alsted to meet the Commission early next week.
- (5) Request information from Mr. Landis in one week's time, as to estimate of cost covering the obtaining of details of pay-roll referred to herein.
- (4) All requisitions for services of the H.E.P.C. organization other than for services rendered to expert branches to be requisitioned for by the Chairman of the Commission.
- (5) Financial statement showing expenditures of the Commission, to be rendered twice monthly.
- (6) Obtain details as to the arrangements obtaining for the payment of the H.E.P.C. accounts.

The Commission instructed Mr. Wagenast to:-

- (1) Obtain estimate from the Department of Forest Reserves as to the amount of Pulpwood available in the Nipigon district, comprising the area to the North of Port Arthur and Port William and for a distance of approximately 200 miles on either side of these Cities.





21st JUNE, 1922.

- (2) Prepare a digest from the verbatim report taken by Mr. Coe for discussion at Commissioners' meeting on June 22nd.

The Commission approved of the general programme of work as proposed by Price, Waterhouse & Co. as outlined in their letter of June 17th, subject to specific instructions from the Commission; and instructed that the work be carried on with every regard to economy and that work was to be carried on in co-operation with W. J. Francis.

A letter, dated June 9th, was submitted by Mr. Lloyd Harris, stating that he had engaged a man to prepare special work for the Hydro-Electric Inquiry Commission, details of remuneration fully outlined in the letter.

The meeting adjourned at 1.25 P.M.

TORONTO,  
22nd JUNE, 1922.

#### AGENDA

- COPY**
1. Minutes.
  2. Business arising out of Minutes.
  3. Secretary's Report (continued).
  4. General Business.

The Commission met at 10 o'clock.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. J. A. Ross,  
Mr. E. A. Ross,  
and the Secretary.

The Minutes of the previous meeting were read, amended and approved.

Mr. Foster, Assistant to the Legal Adviser, was called at 10.30 A.M. for presentation of report entitled "Memorandum re Riparian Rights on Niagara River". Copies of the memorandum were placed in the hands of the Commissioners and Mr. Foster dealt with the whole subject of the memorandum in a general way.

The books or documents available in connection with this subject and forming to a large extent the basis of the information contained in the memorandum are as follows:-

- (a) Water Powers of Canada, issued by Commission of Conservation, 1911;

2001, 2002, 2003

(1) There is a slight rise in the vertical extent of the low level jet in the Tropics, resulting in more cloud.

On 10/10/50, the following information was received from the Bureau of the Census, Washington, D. C.:

A letter dated 1987-06-10, was submitted by the United States District Court for the Southern District of New York, which stated that it had received a letter from the Japanese Consulate in Tokyo, dated 1987-06-08, regarding the above-named individual.

1. The first step is to identify the problem or goal. This involves understanding the current situation and what needs to be achieved.

3. *Journal of the American Medical Association*, 1997; 277: 1001-1005.

...  
 ...  
 ...  
 ...  
 ...

4. The Commission of Experts advised the Secretary-General in its report of 1992 that the Commission of Experts had been established in 1991 to assist the Secretary-General in his efforts to bring about a peaceful settlement of the conflict in the former Yugoslavia. The Commission of Experts was established by the Secretary-General in 1991 to assist him in his efforts to bring about a peaceful settlement of the conflict in the former Yugoslavia. The Commission of Experts was established by the Secretary-General in 1991 to assist him in his efforts to bring about a peaceful settlement of the conflict in the former Yugoslavia.

and further to a large extent the facts of the information contained in the communication are as follows:-

(A) (b)(7)(C) - Exemption from disclosure of information under the Freedom of Information Act, 5 U.S.C. 552(b)(7)(C), because the information is confidential, as defined in 5 U.S.C. 552(b)(7)(C), and its disclosure would result in the identification of confidential sources of information.



22nd JUNE, 1922.

- (b) Report of W. S. Murray to the National Electric Light Association, published in 1922, containing extracts from a report made to the U.S. Secretary of War in 1920 by Generals Beach and Taylor and Colonel Warren;
- (c) Copies of all Statutes and Orders-In-Council pertaining on the subject;
- (d) Copy of the International Treaty and extracts from American Statutes.

During Mr. Foster's verbal resumé of the subject a general discussion took place.

In connection with the above the Commission directed that Order-In-Council detailing the amount of water available for the use of the development companies at Niagara be obtained; that report of the Royal Commission appointed by the Government in 1911 to investigate the matter of water supply to the development companies operating in the Niagara district be obtained.

Mr. Wagonast was directed to ascertain if Mr. A. V. White, at one time connected with the Commission of Conservation and presently connected with the Hydro Electric Power Commission, would be available for an interview with the Commission at an early date. During the Session Mr. Wagonast got in touch with Mr. White who stated that he would be willing to meet the Commission or their representative at an early date next week. Mr. Wagonast was directed to arrange an appointment definitely.

Mr. Foster was then called upon to present his report entitled "Franchises of Private Companies at Niagara Falls".

During and after Mr. Foster's verbal resumé of the report a general discussion took place.

The report in brief deals, not only with the franchises of the private companies now operating in Niagara District, but gave a historical review of the early history of the district insofar as the development of water power was concerned, and traced the various operations down to the present time.

Part 2 of the report deals briefly with American companies operating at Niagara Falls, giving the amount of horse-power developed, and the amount of water consumed by each.

Part 3 of the report deals specifically with the Canadian companies, giving in each case the terms of their license, the power developed, the capacity of the plant, a description of the plant and other information concerning each company.

CONFIDENTIAL

(1) Report of a group of 10 persons in the Baltimore-Washington area, dated in 1964, concerning the activities of the group and the activities of the group in the Baltimore-Washington area.

(2) Report of a group of 10 persons in the Baltimore-Washington area, dated in 1964, concerning the activities of the group and the activities of the group in the Baltimore-Washington area.

(3) Report of a group of 10 persons in the Baltimore-Washington area, dated in 1964, concerning the activities of the group and the activities of the group in the Baltimore-Washington area.

(4) Report of a group of 10 persons in the Baltimore-Washington area, dated in 1964, concerning the activities of the group and the activities of the group in the Baltimore-Washington area.

CONFIDENTIAL

In connection with the above, the following information was obtained from the Baltimore-Washington area, dated in 1964, concerning the activities of the group and the activities of the group in the Baltimore-Washington area.

The group was organized in 1964 in the Baltimore-Washington area, and was active in the Baltimore-Washington area, and was active in the Baltimore-Washington area, and was active in the Baltimore-Washington area.

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CONFIDENTIAL



22nd JUNE, 1922.

The remainder of the memorandum deals with a historical sketch of the International Railway Company and the terms of its lease, its plant and general scheme of operation. This portion of the report was not discussed as it had no definite bearing on the work of the Commission.

Copies of the above report were handed to each Commissioner for individual observation.

It was decided that the meeting on Friday, June 23rd, would be held at 10.30 A. M.

The Meeting then adjourned.

TORONTO,  
23rd JUNE, 1922.

AGENDA

COPY

1. Minutes.
2. Business arising out of Minutes.
3. Secretary's Report (Continued).
4. News item appearing in issue of "Globe" April 15th, 1922, regarding lease of water rights of Niagara Falls.
5. General Business.

The Commission met at 10.30 A.M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous meeting were read and approved.

Mr. Wogenast, Legal Adviser, and his Assistant, Mr. Foster, were called upon to continue the Secretary's report.

In discussing the Minutes an article appearing in the "Globe" of April 15th, 1922, having reference to arrangements made in the United States for obtaining water from the Niagara River, which arrangements apparently enable development companies to obtain a supply in excess of the provisions of the International agreement, was discussed and the question arose as to whether the action initiated by the United States would not give Canada the moral claim to be entitled to the same privilege.

100-100-100

The purpose of the examination is to determine the ability of the applicant to perform the duties of the position. The examination is designed to test the applicant's knowledge, skills, and abilities. The examination is a written test. The examination is a multiple choice test. The examination is a written test. The examination is a multiple choice test.

It is the policy of the Department to provide a fair and equitable examination process. The examination is designed to be a fair and equitable process. The examination is a written test. The examination is a multiple choice test.

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The Department has adopted the following policy:

100-100-100

COPY

- 1. The purpose of the examination is to determine the ability of the applicant to perform the duties of the position.
- 2. The examination is designed to test the applicant's knowledge, skills, and abilities.
- 3. The examination is a written test.
- 4. The examination is a multiple choice test.
- 5. The examination is a written test.
- 6. The examination is a multiple choice test.

The Department has adopted the following policy:

100-100-100

- 1. The purpose of the examination is to determine the ability of the applicant to perform the duties of the position.
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23rd JUNE, 1922.

In connection with the article appearing in the "Globe" above referred to, the Legal Adviser stated that he had asked Mr. Gaby of the H.E.P.C. as to whether they had taken this phase of the situation into consideration in looking to a justification for the amount of water that will be required to fully develop the Chippewa installation over and above that available under the International agreement.

In answer to the query by Mr. Wegenast, Mr. Gaby stated that it had been considered on the basis that if it were justifiable for the United States to take such action Canada would also be entitled to the privilege.

Mr. Wegenast was then called upon to continue his report of the various Ontario systems. The following systems were dealt with during the Session:-

1. Severn system;
2. Wasdell Falls system;
3. Rideau system;
4. Ottawa system.

Out of a general discussion of these systems several definite points came under debate as follows:-

- (a) General discussion as to the powers of the H.E.P.C. to bind the municipalities and make them liable for arrangements over which they have no definite power of control.

This phase of the situation arose out of a discussion of the question as to the partnership at present existing between certain systems or a partnership that was economically possible between two or more systems obtaining their power from different developments.

- (b) Should it be desirable for the power of the H.E.P.C. to be so regulated in regard to the obtaining of money for the carrying out of development work or making other expenditure to have them submit to the Government a definite budget setting forth specific amounts proposed to be expended for definite purposes and on definite places, in order that the Government might be assured that funds would not be mis-appropriated in the way of obtaining money primarily for one development and then spending it and crediting it to work of another nature or in some other location?

The discussion as to the desirability of submitting a definite budget came under review on account of the information on hand apparently indicating that prior to the coming to office of the Brury Government the H.E.P.C. had obtained funds for its operation under a blanket budget policy, expending and distributing the funds so obtained according to their own judgment as occasion demanded.

CONFIDENTIAL

It is necessary to have a system of control in the United States to insure that the Government is able to control the flow of information and to protect the national security. The Government has a responsibility to protect the national security and to ensure that the information it collects is used in a responsible manner.

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- 1. General system
- 2. Specific system
- 3. Other system
- 4. Other system

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23rd JUNE, 1922.

(b) (continued)

It would appear in this same connection, however, that while the money was obtained in a blanket appropriation, request for appropriation was supported by a detailed statement giving specific reasons and places where the expenditures were to be made, and thus in effect that if the H.E.P.C. used money obtained for one definite object on some other project the action really constituted a mis-appropriation of funds.

It would appear, also, from information that while during the Drury Government the H.E.P.C. followed the system of detailing the specific purposes in their appropriation request and the money was granted or set aside by the Government on this basis similar action as to misappropriation was followed by the H.E.P.C. under this system also.

- (c) The question arose as to what happens when a new municipality comes under the provisions of a system if this system has been in operation for a period of time.

The debatable point in this connection is - should a municipality coming into this system at a time when the original municipalities have borne the initial high rates and in consequence have, through a period of time, had them reduced, be entitled to come in on the same basis as the original municipalities, thus gaining to a large extent and deriving the benefit of the expenditures made by the original municipalities in the way of high rates in the early stages of the system's operation.

- (d) As a specific instance of misappropriation it developed from the information at hand that the H.E.P.C. had approximately \$16,000. available for further development of the Severn system out of their original appropriation and in spite of this fact appropriated a further \$7,000. and eventually used the aggregate of these two sums of money for development of other systems. It would thus appear that the Government is not previously informed where the money appropriated for specific purposes is actually spent or that if they are, why has it in effect condoned this action of misappropriation?

- (e) In the report of the Wasdell Falls system it was shown that this system cost to date \$321,565. and served a population of only 4,000 people. The question immediately arose as to whether one or more municipalities having a population relative to expenditure as in the case of the Wasdell Falls system should or would incur obligations of this magnitude even though they might act as a selling corporation and market their power to outside sources.

- (f) What should be the policy regarding the ruling of rates for lighting or power to the consumer in general and the rates for power to industrial concerns? It might appear from the information available that rates charged to the consumer, or in other words, the public at large, have been fixed at a considerably more favorable figure than the price for industrial purposes. Does this policy militate against industrial expansion and should not the price to the general consumer be increased in order to bring the proportion of rates charged to a more equitable level?







23rd JUNE, 1922.

(g) Is the policy adopted by the H.E.P.C. in regard to depreciation of a fixed nature or is it adjusted to meet definite exigencies? Is this wise?

(h) Should the Bond issues made by the H.E.P.C. from time to time be arranged and constitute a definite obligation of the individual systems which they are intended to cover or should they be carried as under the present system?

It was decided that it would be desirable to have Mr. Casselman called before the Commission to give his views on the rural systems at present in operation.

The Legal Adviser was instructed to have Mr. J. A. Ellis come before the Commission on Tuesday, June 27th.

It was decided that it would be desirable for the Commissioners to visit the individual systems at an early date during the period of their review of the historical sketch of the 24 systems that are being discussed.

It was decided that the next meeting of the Commission to be held on Tuesday, June 27th, would be held at 10.30 A. M.

The Meeting then adjourned.

COPY

TORONTO,  
27th JUNE, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Interview with Mr. J. A. Ellis.
4. Secretary's Report (Continued).
5. General Business.

3. Mr. J. A. Ellis not available until about the middle of July.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous meeting were read, amended and approved.

1945-1946

(1) In the report made to the N.S.A. in regard to the investigation of a firm named as it is referred to as the "X" company. In this case,

(2) It should be noted that the N.S.A. has been in the position of being able to obtain a certain amount of information at the present time, but it is not clear as to whether or not the present system is being used to obtain information.

It was stated that it was in contact with the N.S.A. in regard to the investigation of the firm named as it is referred to as the "X" company. In this case,

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COPY

1945-1946

1945-1946

- 1. Director
- 2. Assistant Director
- 3. Chief of Staff
- 4. Chief of Security
- 5. Chief of Operations

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27th JUNE, 1922.

The Legal Adviser, Mr. Wogenast, was called and requested for information relative to the presence of Mr. J. A. Ellis, Mr. Arthur V. White, Mr. Clarkson and Mr. Gullfoyle. Mr. Wogenast stated that Mr. J. A. Ellis was away from the city and would not be available until the middle of July; Mr. Clarkson was not available until after July 4th; Mr. Wogenast was instructed that in case Mr. Clarkson could not attend a meeting at the date required that he would be requested to have his Assistant, Mr. Gullfoyle, appear in his stead. Mr. Wogenast stated that he had approached Mr. Arthur White regarding appearing before the Commission and that Mr. White had rather indicated that he was uncertain as to the attitude he should take in this matter, having regard to his present connection with the H.E.P.C. and also in view of the fact that a considerable portion of the information that he had available was knowledge which he considered his own private property.

The Secretary was instructed to get a large map showing the district in and around Port Arthur and Port William also the details of the Harbour development as at present existing.

The Commission then entered into an Executive session, the Secretary and Legal Adviser withdrawing from the room.

The Secretary was called and advised that the Commission would leave Toronto at 5 o'clock, Wednesday, July 5th, proceeding to Orillia, and on July 6th proceed down the chain of lakes and rivers to Midland, visiting Wasdell's Falls development, Swift Rapids development and Big Chute development on the way. On the morning of July 7th, the Commission will proceed to Eugenia for inspection of the development at this place. In the evening the necessary arrangements will be made for the return to Toronto. The party will consist of the five (5) Commissioners, the Legal Adviser and Secretary, the Secretary being directed to make the necessary arrangements for the carrying out of the above schedule.

Instructions were also given to the Secretary to draft letter officially advising the H.E.P.C. of the proposed trip, and also letter advising Hon. D. Carmichael regarding the same matter.

Mr. Wogenast was called at 12.15 to proceed with the Secretary's report, the portion of the report reviewed being the historical sketch of the various electric railway systems in operation in Ontario. The systems dealt with were as follows:-

- Sandwich, Windsor & Amherstburg Railway,
- Port Credit-St. Catharines Railway,
- Toronto-Port Credit Railway,
- Toronto and Eastern Railway,
- Hamilton, Brantford, Woodstock & Guelph Railway,
- St. Catharines & Niagara Falls Railway,
- Niagara, St. Catharines & Toronto Railway and Toronto Suburban Ry.,
- Guelph Electric.

The above information was obtained from the records of the Federal Bureau of Investigation, and is being furnished to you for your information. It is requested that you keep this information confidential and not disclose it to any other person.

The Commission was informed by Mr. J. Edgar Hoover, Director of the Federal Bureau of Investigation, that the Department of Justice has been advised by the Attorney General that the Department of Justice is not prepared to take any action against the American Petroleum Institute.

and large areas following the same.

[illegible]

1. The above information was obtained from the records of the  
 2. Federal Bureau of Investigation, Department of Justice, and is being  
 3. furnished to you for your information only. It is not to be  
 4. distributed outside your agency.

It is worth mentioning that the above information was obtained from a confidential source who has provided reliable information in the past.

[illegible]



27th JUNE, 1922.

A general discussion took place relative to the various points raised by the review of the historical sketch as submitted by the Legal Adviser, and the most salient features which came under observation may briefly be set down as follows:-

1. Just what authority does the Legislative Act empower the H.E.P.C. to purchase, extend or develop electric railway facilities in Ontario?
2. What definite authority have they for financing such projects?
3. Do the Bond issues apportioned to each municipality or district limit the legal borrowing liability of such municipality or district or does the Bond issue constitute only a contingent liability not in any way affecting their legal borrowing power but limiting their flotation of loans through the medium of private borrowing companies?
4. In what way does the "clean-up" bill affect the radial system in Ontario?

(Note: Mr. Foster was asked to prepare a memorandum dealing with this matter in detail).

5. What was the original object of the H.E.P.C. in going into the development of radials? Was the right which was obtained in 1914 based upon the popular desire and interest for more economic transportation facilities consolidated under one control or was it possible that the action taken was the result of interest or desire to use up electric power being made available by the H.E.P.C. developments then projected or being carried out?
6. In what manner and in what proportion is the amount charged by the H.E.P.C. for overhead expenses contingent on the management of the radials arrived at?
7. In the case of expenditures made by the H.E.P.C. on systems acquired or developed were these amounts authorized by the Government in Order-in-Councils or were they merely unwritten understandings between the H.E.P.C. and the Government at that date?
8. According to Mr. Clarkson's report it would appear that the money expended by the H.E.P.C. on radial development was obtained by the use of appropriation of funds held by the H.E.P.C. for the benefit and purposes of Hydro-Electric power systems. Did this method of obtaining constitute a misappropriation of funds? This system of obtaining money appears to have been general with all systems with the possible exception of the Guelph Electric Railway system.

(Note: The Legal Adviser was requested to prepare a special memorandum dealing with the amounts and extent of monies apparently misappropriated.)





27th JUNE, 1922.

9. In particular reference to the Guelph-Electric no misappropriation appears to have been made but it would seem that the H.E.P.C. had proceeded with the entire undertaking without authority for the acquisition of the railway within the municipality of Guelph and that after arrangements had been consummated that a validating act was passed in the form of a private bill.

10. What has been the economic result of the operation of the radial systems to date?

As a special exhibit reference may be made to report of Hydro Radial Commission and a special note made of Mr. Clarkson's report regarding his view of municipalities' responsibility in reference to the radial systems.

During the meeting a long distance call was received from Mr. Alsted who stated that he would be unable to meet the Commission this week but that his attorney, would be available for an interview as at Wednesday, June 28th.

The Legal Adviser was instructed to arrange for Mr. Arthur White to see Mr. Gregory as soon as possible.

The Secretary was instructed to have Chart prepared for use of Commissioners which would show, if possible, the length of time that it would take plants developed for the supply of electric energy to pay for themselves, assuming the rate of \$15. per h.p. and a complete yearly charge, including operation, interest and capital expenses, sinking fund, etc. of 12%.

Instructions were also given to the Secretary to obtain passes revised to date for the Commissioners, Legal Adviser and Secretary, admitting them to any plant or development controlled by the H.E.P.C.

The meeting then adjourned.

TORONTO,  
28th JUNE, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Meeting with Attorney, representing Mr. L. L. Alsted, Milwaukee, Wisconsin.
4. Secretary's Report (Continued)
5. General Business.

The Commission met at 10.30 A. M.

1. PURPOSE

The purpose of this document is to provide a clear and concise description of the project and its objectives. It is intended to serve as a reference for all project participants and to ensure that everyone is working towards the same goals.

The document is organized into several sections, each covering a different aspect of the project. The first section, "Purpose," describes the overall goals and objectives of the project.

The second section, "Scope," defines the boundaries of the project and identifies the key deliverables. The third section, "Timeline," provides a detailed schedule of the project activities and milestones.

The fourth section, "Resources," lists the personnel, equipment, and materials required for the project. The fifth section, "Risks," identifies the potential risks to the project and outlines strategies to mitigate them.

The sixth section, "Conclusion," summarizes the key findings of the project and provides recommendations for future work. The seventh section, "Appendix," contains additional information that supports the main body of the document.

COPY

The project was completed on time and within budget. The final deliverables were of high quality and met the needs of the client. The project team was highly motivated and worked effectively to achieve the project goals.

The project was a success and provided valuable lessons learned for future projects. The client was satisfied with the results and expressed their appreciation for the project team's hard work and dedication.

The project was completed on time and within budget.

Page 1 of 1

- 1. Project Manager
- 2. Project Sponsor
- 3. Project Steering Committee
- 4. Project Team
- 5. Project Stakeholders
- 6. Project Customers
- 7. Project Partners



28th JUNE, 1922.

## Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous meeting were read and approved.

Following arrangements made on June 27th, Mr. L. A. Lecher, attorney for Mr. L. L. Alsted, and a member of the firm of Bottum, Rudnall, Lecher and McNamara, lawyers, Milwaukee, Wisconsin, was on hand to meet the Commission. He was accordingly called to meet the Commission. Mr. Lecher was advised in a general way as to the objects which the Commission desired to attain in order that he would appreciate the object of the Commission in calling upon him.

Mr. Lecher stated that he was hardly in a position to appear before the meeting as representing Mr. Alsted and the Great Lakes Paper Company in an official or formal way, but he would be very glad to take part in a general discussion over the different phases of the situation surrounding the obtaining of power by the Great Lakes Paper Company since the time of the acquisition of the Black Sturgeon and Pic limits from Mr. Carrick.

Following Mr. Lecher's stated disposition in reference to the matter a general discussion took place. Mr. Lecher answered with considerable freedom and discussed at some length various negotiations for power that had transpired with the H.E.P.C. and the Ontario Government. He also dealt with considerations leading to their choice of a site for construction of their mill and other details surrounding the whole transactions that have transpired since the latter part of 1917 and the early part of 1918.

In conclusion questioned as to his authority to state the basis on which the Great Lakes Paper Company would be free to re-open negotiations regarding the obtaining of power, the choice of a site, and the time in which they could commence operations, Mr. Lecher advised that this was a matter which would have to be discussed with Mr. Alsted and that he personally believed that Mr. Alsted would be glad to meet the Commissioners at any convenient time looking to the final settlement. He stated, however, that any basis that some arrangements would be made for a guaranteed rate for power, a guaranteed time at which power would be available and that any agreements entered into would be enforceable and mutual. Mr. Lecher also raised the point as to the right of the H.E.P.C. under its present powers to enter into an agreement of this kind and stated that his principals would want definite assurance that the Government would and had the right to validate such agreement so that the borrowing powers of the Great Lakes Paper Company would not be jeopardized by an agreement which was not legal.





23rd JUNE, 1922.

At the close of the review with Mr. Lecher it was arranged that Mr. Wogenast would spend the afternoon with Mr. Lecher, in discussing other specific points raised out of the discussion. The Legal Adviser was also directed to obtain copies or the originals of all correspondence as between the H.E.P.C. or the Government and the Great Lakes Paper Company, such correspondence to include the drafts of the various agreements that had been submitted with by the H.E.P.C. or the Great Lakes Paper Company covering the obtaining of power.

It was decided that Mr. Alsted would be asked to come to Toronto and meet the Commission on Tuesday, July 4th. It was also decided that Sir Adam Beck, Chairman of the H.E.P.C., would be asked to meet the Commission on Thursday, 29th June.

The meeting then adjourned.

TORONTO,  
29th JUNE, 1922.

## COPY

### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Hearing with Sir Adam Beck, Chairman of Hydro-Electric Power Commission.
4. General Business.

The Commission met at 10.30 A. M.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous meeting were read and approved.

The third item on the agenda for the meeting of Thursday, 29th June, was not carried out and it was decided that Sir Adam Beck would meet the Commission at 10.30 o'clock on Tuesday, July 4th.





29th JUNE, 1922.

It was also decided that Mr. Alsted would be interviewed by the Commission after their return from the inspection trip of the power plants of the Severn district.

The Legal Adviser was called and a discussion took place as to the power of the H.E.P.C. to sell power to industrial concerns outside of the limits of a municipality when the location of such industrial concern was close to the boundary of the municipality and the general scheme of operation affected the local conditions and prosperity of the municipality in question. Mr. Wegenast was asked to prepare a memorandum based upon the legal powers of the H.E.P.C. in this connection, specifically setting forth the rights of the H.E.P.C. in this regard.

Mr. Wegenast was also requested to obtain data or a plan showing exact location of the Pic River and Sturgeon Falls timber limits.

Mr. Wegenast was called upon to give a short review of his interview with Mr. Lecher on the afternoon of 28th June. The most important point brought out in this interview appears to be that the H.E.P.C. in making their plans for the development at Nipigon did not figure definitely upon the amount of power that would be required by the Great Lakes Paper Company. From a review of the information on hand it would appear that Mr. Lecher's contention is correct. The supporting documentary evidence in this connection is:-

Firstly:-A letter dated Toronto, May 29, 1918, addressed by the Chief Engineer of the H.E.P.C. to Sir Adam Beck, outlining the undertaking and setting forth the necessity for power. The Chief Engineer refers to other projected schemes that will require blocks of power but no reference is made to the Great Lakes Paper Company.

Secondly: On September 13, 1918, the Secretary of the H.E.P.C. in addressing Mr. J. J. Carrick, advised Mr. Carrick that the H.E.P.C. were proceeding to develop the power at Nipigon and that unless he (i.e. Carrick) settled upon a definite agreement the H.E.P.C. would be unable to consider future supplying of power to him.

Thirdly: On June 4, 1918, the Premier wrote to the Secretary of the H.E.P.C. and stated that in the Chief Engineer's report concerning the necessity of power at Nipigon he did not notice any mention of power for the operation of plants in connection with the pulp concessions owned by Carrick. He goes on in the most definite way to say that no power development at Nipigon could be considered that would not provide for the power requirements necessary for the development of the Nipigon pulp concessions.

The above references were obtained from "Return in relation to the Pic River and Sturgeon Falls Timber Limits" of 1920.







29th JUNE, 1922.

Thus it would appear from the above information that any definite contentions that have been set up that the development at Nipigon was to a large extent governed by the anticipated requirements for power by the Carrick interests or the Great Lakes Paper Company are not founded on actual fact.

A discussion took place as to the statements made by Mr. Keefer in Port Arthur wherein he claims that the Government had been at fault in not cancelling the concessional rights of the Great Lakes Paper Company but when the terms of their concessions had not been fulfilled chose to extend these concessional rights for a further period. Under the agreement consummated in 1917 and extended in 1918 giving and extending the rights of the Great Lakes Paper Company, the Great Lakes Paper Company was not obligated in any way to commence development of their limits until such time as power was available for their use. Thus it would seem that the Government had no recourse in the matter as sufficient power was not available and the Great Lakes Paper Company was consequently not liable for cancellation of their agreement.

The above appears to be substantially borne out by the memorandum of December 1, 1921, signed by P. E. Titus, solicitor for the Department of Lands and Forests, wherein he concludes that notification from the Minister of Lands and Forests to the Great Lakes Paper Company, under date of June 30th, 1921, stating that power sufficient for the operation of the mills was available, was of no effect under the terms of the agreement. Mr. Titus' contention in this regard is based upon the fact that only 10,000 h.p. was available and that the lowest estimate for the operating of the mills was considerably more than this and that negotiations for the supply of power by the H.E.P.C. in progress amounted to not less than 13,500 h.p.

A general discussion took place in reference to the points surrounding the questions raised out of the review of Mr. Titus' memorandum.

It was decided that Mr. Wegmann should arrange for the appearance of Mr. Arthur V. White at a meeting of the Commission on Friday, 30th June.

It was decided that a copy of contract covering the supplying of power to industrial concerns by private development companies would be obtained and a review made of its general conditions.

The Meeting then adjourned.

TORONTO,  
30th JUNE, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Interview with Mr. Arthur V. White.
4. General Business.

CONFIDENTIAL - SECURITY INFORMATION

It is noted that the above information was not disclosed to the public and that the information is being provided to you for your information only. It is not to be used for any other purpose.

A statement was made by the President of the United States on the subject of the situation in the Middle East. The President stated that the United States is committed to the peace and stability of the Middle East and that it will continue to work for a just and lasting peace in the region. The President also stated that the United States will continue to support the efforts of the United Nations and other international organizations in their efforts to bring about a peaceful resolution of the conflict in the Middle East.

The above information is being provided to you for your information only. It is not to be used for any other purpose. The information is being provided to you for your information only. It is not to be used for any other purpose. The information is being provided to you for your information only. It is not to be used for any other purpose.

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The meeting was adjourned.

CONFIDENTIAL - SECURITY INFORMATION

CONFIDENTIAL - SECURITY INFORMATION

- 1. Minutes
- 2. Executive Order of the President
- 3. Executive Order of the President
- 4. Executive Order of the President



30th JUNE, 1922.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. H. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The minutes of the previous meeting were read and approved.

Mr. Arthur V. White, who was on hand, was called for an interview.

A list of questions relative to riparian rights of the Niagara River, and also a list of questions relative to water supply in the Thunder Bay District had been prepared to form a basis of the discussion with Mr. White, but it was impossible to use these, as Mr. White was not in a position to give the information required. It developed from the discussion that his duties with the H.E.P.C. had been of short duration and his work for them had been more or less along the lines of supplying historical information regarding the international rights of Canada and the United States in respect to their obtaining water in the Niagara River.

A general discussion took place, however, and Mr. White was able to give answers to several questions.

Questioned as to the amount of water now being used from Canada's allowance - 36,000 sec.ft. - Mr. White stated that it was his belief that approximately all of Canada's allowance would be used by the present Chippawa installation and the other existing developments, and that Canada's allowance would obviously not take care of the total amount required when the Chippawa was fully developed. Mr. White had no idea as to the time when report prepared by Mr. Gaby would be available (re Murray-Flood).

Referring to Murray's report, Mr. White stated that he did not believe that the Murray allowance as to Canada's margin of water supply, stated to be 575 sec.ft., was correct, as it was based on the wrong hypothesis. He believes that Canada's surplus at the present time to be 6,000 sec.ft., that is, if the third pipe line is scrapped.

Mr. White stated that he did not know how much water the Chicago Canal required at the present time but believed that 4167 sec.ft. was the amount originally authorized. He believes, however, that anywhere from 8,000 to 10,000 sec.ft. was being used. As a power development it was of considerable importance, and at the point of development they had a head of about 40 feet. The possible capacity of the canal in rock sections is about 14,000 sec.ft.





30th JUNE, 1922.

Questioned as to his opinion regarding the possibility of taking water from the Niagara River in excess of allowance without the matter being brought up officially Mr. White stated that in his opinion this should not be done.

It developed from the discussion that the water flow in the Niagara River varies considerably, at some seasons it amounts to 100,000 sec.ft. and at other times 400,000 sec.ft. Mr. White thinks from personal observation that the scenic beauty of the Falls has already been affected by the amounts of water taken from it for power purposes.

In considering the amount of water that could be taken from the River, Mr. White considers that the basic question to be settled before any arbitrary amount could be settled upon is the amount of water that will have to flow directly and naturally to the lower River below the Falls in order to carry away the ice and prevent a jam. He stated that according to his knowledge proposals had been made that the revision of the International agreement be made, allowing a total of 100,000 sec.ft. from the River, one-half of this amount to go to each country. He stated that an arbitrary basis of this nature was not practicable until the amount of water required in the Lower River had been determined.

Questioned as to the amount of water that would be available if the Ontario Power plant was closed down, he stated that he had not had occasion to go into this matter.

Questioned further as to his views of the economy possible in closing down the Ontario Power plant and diverting the water to the Chippawa development, he stated that while he had not gone into the matter in detail he thought it possible that such an action would be economically possible.

Mr. White gave a short review of the conditions and reasons leading to the basis of the present International Agreement, regarding riparian rights in the Niagara River. He stated that when a survey was made of conditions it was found that the developments actually in operation on which definite progress had been made in the United States would only require about 18,500 sec.ft. of water supply. On the same basis Canada at that time had developments in eight which would use approximately 36,000 sec.ft. These figures not only indicate the use of water for power development purposes, but include also a comparison of the amount of water required for the Erie Canal in the United States and the Welland Ship Canal in Canada. He stated, however, that from his knowledge of the situation conceding Canada an advantage in allowing them to have considerably more water under the International Agreement, as they believed that it would induce the American industries to take up development rights in Canada and due to the lack of market in Canada power would be exported to the United States. In this regard the United States did not consult Canada in any way, as to rights to export power and in consequence the Canadian Government passed a law requiring Companies to take out export licenses.



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30th JUNE, 1922.

Questioned as to the extent of the drainage area in Canada and the United States contributing water to the Great Lakes, Mr. White stated that he did not believe that there was very much difference in the actual area, but the conditions in Canada in reference to the rain fall and nature of the ground resulted in more water being contributed from the Canadian side.

Mr. White stated that he believed Canada should guard with considerable care her rights in reference to International Waterways, as the United States had on at least two occasions tried to lay down a precedent as to the control of the waterways. Mr. White stated that a 50-50 basis in reference to water rights for the development of power would be an equitable basis on which any revision of the International Agreement might be based.

Mr. White instanced two cases where United States companies had gained control of the International Waterways for power development:-

Firstly:- At Hessina, near Ogdensburg, N. Y., where without making any preliminary agreement they constructed power plant development, afterwards obtaining the consent of the Canadian Government for the use of the necessary water.

Secondly:- a complete canal intended to divert the St. Croix River in New Brunswick had been constructed and rights had been obtained from the Canadian Government for tapping the river with the result that for the whole length of the canal the International Waterway is diverted into the State of Maine and the original water course is now practically dry.

Questioned as to his knowledge of the water conditions in the Nipigon District, Mr. White stated that he had no knowledge regarding this situation, or information relative to conditions at Dog Lake. He stated that the H.E.P.C. would gladly give the information relative to this district.

Question arose as to Mr. White's connection with the writing of a report entitled "Nipigon Hydro-Electric Power Development" which had recently been published by the H.E.P.C. Mr. White stated that the literary effort put forth in this connection was entirely his own but that the information contained therein had been compiled and given to him by the H.E.P.C. and that he had taken the facts so presented and used them to produce the report as it now stands.

Mr. Landis appeared before the Commission at 12.30. His report in the main dealt with his efforts to procure information requested by the Commission as per Minutes of Tuesday, June 20th. An analysis of the pay-roll sheet showing the names, occupation, rate, hours, earnings and income tax earning report for 1921, was presented as an exhibit of his work to date. He stated that the records of the H.E.P.C. were not so maintained as to show exactly what men worked in the various shops and that his report was compiled from the classification list as to occupation and that in accordance with this classification he had picked out the 50 employees who were rated in the classification as machinists.







30th JUNE, 1922.

He stated that in going over the records so far he had not found anything particularly irregular in the methods of keeping pay-rolls, and their records relative to employees, but that anything outstanding such as high rates, undue overtime, etc. had been noted and would be separately investigated as the Commission might dictate.

In observing the pay-roll the comparison was made with the authorized rates as in force August 8th, 1921, the rates of the pay-roll appearing to be considerably higher than the authorized rates referred to herein, but Mr. Landis stated that the August rates were the result of a revision downwards in the scale of wages. It was also noted that a watchman, Badge No. 25, was rated at \$215.00 per month, while the August 8th authorized rates, gave only \$125.00 for a dredge watchman. Another watchman appearing on the pay-roll was rated at 35¢ per hour. J. J. Ranter, Badge No. 9, was rated at 95¢ per hour, employed as an engineer, received for two weeks the sum of \$218.45. In observing the hours worked it was noted that he was credited with 16 hours one day, and another day he appeared to have worked 21 hours.

Mr. Landis was instructed to make careful note of these and any other instances of a similar nature that arose and proceed with the investigation of the 270 names appearing on the June pay-roll for 1921, and to test about 25 of these names as to the correctness of the amounts they received in relation to the amounts reported by the H.M.P.C. in their return to the Government for Income Tax purposes.

The name of \_\_\_\_\_, a patrolman appearing on the pay-roll of June 30th, 1921, to May 15th, 1922, at the rate of \$100.00 per month, only in four or five cases did this man appear to receive an amount exceeding \$50.00 which would indicate that he worked only for part of the time. Investigation also showed that on several occasions this man did not appear to receive his pay for several weeks after the due date. Mr. Landis was instructed to drop any direct action in investigating this particular case.

The meeting then adjourned.

TORONTO,  
4th JULY, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Interview with Mr. G. T. Clarkson.
4. General Business.





4th JULY, 1922.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. M. J. Maney,  
Mr. Lloyd Harris,  
Mr. R. A. Ross,  
Mr. J. A. Ross,

The minutes of the previous meeting were read, amended and approved.

It was suggested that a Public Hearing at Guelph with respect to the Guelph Radial System would be arranged if representation or request to this effect was received from the municipality.

Mr. G. T. Clarkson was called, Mr. H. E. Guilfoyle accompanying him. The Legal Adviser, Mr. Wegenast, and Mr. Foster were also present during the interview with Mr. Clarkson.

A series of 33 questions had previously been prepared as a basis for interview with Mr. Clarkson but these were not used in a specific way, although answers to many of them grew out of a discussion that followed.

At the request of the Commission, Mr. Clarkson agreed to leave for the Commission's use copy of his report upon the Accounts of the H.E.P.C. of Ontario for the year ending 31st October, 1921, addressed to the Honourable, the Provincial Treasurer of the Province of Ontario.

At the request of the Commission Mr. Clarkson proceeded to read his review of the Thunder Bay System which commences on page 35 of the report referred to above. Out of the reading of the report arose many questions and observations relative, not only to the Thunder Bay System itself but relative to questions of general policy surrounding the operation of the H.E.P.C.

The points that arose in reference to the general policy may be briefly set down as follows:-

1. The five (5) items that generally speaking go to make up the cost of power are:-

- Cost of power at source,
- Cost of operating plant and distributing power,
- Interest on capital investment,
- Renewal funds,
- Contingent funds.

The sum total of all these amounts constitute the cost of power to any municipality.





4th JULY, 1922.

## 1. (continued)

The cost of power at source may be briefly described as the actual cost per unit at the place of development.

The cost of operation and distribution is made up of the actual wages paid to operate the plant, together with the cost per unit for the construction of the necessary transmission lines, transforming stations, etc.

The interest on capital investment is in general the exact interest on the Bonds which the Government procures to meet the capital investment of each development.

The renewal costs is the money required during each period to keep up plant to its full operating capacity as originally designed.

The contingent funds are monies set aside to take care of the unexpected expenditures necessitated by unforeseen events which may occur, such as the necessity of re-locating power transmission lines or making some other alterations necessitated by circumstances which cannot be foreseen or controlled. No part of the contingent fund is used in the construction of plant or buildings or in the maintenance or renewal work.

## 2. The misappropriating or allocating of funds voted for one specific purpose for use on some other development or scheme.

Mr. Clarkson stated that the H.E.P.C. have no power whatsoever to appropriate funds voted for one purpose and use them on some other development. Such action by the H.E.P.C. is, technically speaking, illegal but estimates are quite often incorrect and the excess expenditures involved in one scheme cannot be provided for until the Government estimates are next provided and the excess really constitutes a hangover. At times such excess has been provided for out of renewal funds and when Government estimates are again passed extra amount is voted to cover this misappropriation.

Mr. Clarkson states that in his belief it would be impossible to regulate on a practicable basis the expenditures so that costs would exactly balance operations. He felt that excesses to the extent of two to three hundred thousand dollars were not particularly dangerous, but that misappropriations to the extent of one million dollars should not be permitted.

Mr. Clarkson stated that he had always reported very strongly against any inclination to misappropriation of funds, and that with a very few exceptions no serious misappropriation had been carried on.

Questioned as to his opinion of the exact Budget system, Mr. Clarkson stated that this was more or less impracticable under the present regulations as there was not sufficient connection between the H.E.P.C. and the Government officials. He stated that the H.E.P.C. had a definite form of control so that they know immediately when their expenditures are approaching the definite amount appropriated, but that warning to the Government to this effect is optional with the H.E.P.C. consequently expenditures might largely exceed the appropriations before the Government was aware of the fact. He stated that for at least the last two years the H.E.P.C. have been following very carefully a definite form of control.



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4th JULY, 1922.

## 2. (Continued)

Questioned as to the misappropriation of funds voted for the Central Ontario System and used on the Third Pipe Line, Mr. Clarkson stated that this action by the H.E.P.C. was technically illegal but he believes that the Government in an unofficial way knew that the funds were being used for other than the purpose for which they had been voted. He viewed it more as a War time necessity than an act in contravention of their power. As proof of his statement as to the Government's unofficial knowledge, he drew to the attention of the Commissioners the fact that while the H.E.P.C. had misappropriated \$1,500,000. from the Central Ontario System, they had also obtained \$1,500,000. from the Bank, which loan had been backed by the Government.

A review of the misappropriation of the Central Ontario system gave rise to an example of mistakes in estimating, and in this connection it was noted that the Third Pipe line originally estimated to cost \$1,800,000. cost nearly twice this amount as it now stands.

Mr. Clarkson stated that in his belief there was a lack on the part of the Government of even elementary knowledge as regards the necessity or scope of operation of the H.E.P.C. and that it was out of this lack of knowledge the uncertainty of the Government's attitude with respect to the H.E.P.C. expenditures and operations grew.

## 3. Methods employed for the voting of funds to cover H.E.P.C. operations.

Out of the discussion in reference to misappropriations arose the question as to how action was initiated by the H.E.P.C. in obtaining money for their work. It might appear due to the lack of connection between the H.E.P.C. and the Government that these two bodies are acting as separate units. The H.E.P.C. through its efforts by way of general propaganda and representations to the Public create a demand from municipalities for construction of developments and thus in effect force the Government to vote funds for constructional purposes. In this way the Public at large might view the H.E.P.C. as a separate entity distinct and separate from the Government whereas these two bodies should work in definite unison, control of expenditure resting entirely with the Government representing the people. Under the present conditions the H.E.P.C. works up its estimates after having secured requests from the various municipalities and presents its estimates to the Government for the necessary funds as being absolutely necessary for the continuation of their work. Under the present scheme if the Government did not pass the estimates submitted by the H.E.P.C. Public feeling might be aroused antagonistic to such Government action.

There are many other things that I have seen in the past, but I have never seen anything like this before. It is a very beautiful and interesting place, and I am very glad to have seen it. I have been to many other places, but I have never seen anything like this before. It is a very beautiful and interesting place, and I am very glad to have seen it.

Very truly yours,  
John F. Kennedy

1. The following is a list of the names of the persons who have been appointed to the various committees of the Board of Directors of the American Telephone and Telegraph Company, for the year ending December 31, 1911.

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4th JULY, 1922.

## 3. (Continued)

Questioned as to the possibility of making the H.E.P.C. a Government Department, Mr. Clarkson stated that in his belief this would be a most unwise action to take. It would eliminate to a large extent business enterprise as at present followed by the H.E.P.C. and bring into effect a danger that the Department of this nature could be largely used for political purposes.

Questioned as to his view respecting appointment of an officer or a body of men to act in a liason capacity between the H.E.P.C. and the Government Mr. Clarkson stated that in his belief this would be the very best action that could be taken. In his opinion a very competent official with proper remuneration should be appointed permanently to keep the Government fully informed as to the movements of the H.E.P.C. Regulations should be so laid down that the estimates to be submitted by the H.E.P.C. be available for this officer a considerable time before the vote was to be taken and that a general interpretation of the operations of the H.E.P.C. be clearly and definitely laid before the Government by this official. In this way the Government would be fully apprised of all details and would then be in a position to state definitely just how far the proposed expenditures should be met.

In this connection Mr. Clarkson also stated that in his opinion another Commissioner should be appointed to the Board of the H.E.P.C. who would in effect act as Vice-Chairman and be in a position to act fully for the Chairman in the event of absence or for any other reason.

## 4. Arrangements in reference to the deferment of payments in respect to the actual cost of power during the earlier stages of a new development's operation.

Questioned as to the powers of the H.E.P.C. to reduce rates for power to municipalities on a basis where such rates would promote industrial activity where such rates would not pay for the cost of development, Mr. Clarkson stated that insofar as sinking fund and renewal payments were concerned the H.E.P.C. had certain discretionary powers in this regard but in respect to the deferment of other charges making up the cost of power their powers were definitely confined to the supplying of power at cost. He went on to state that in his opinion extra authority should be given the H.E.P.C. to allow them to defer such payments and make the rate industrially attractive, the rate to be so established that after a definite number of years the deficits accrued would ultimately be offset by profits accruing in later years when all power from the development in question had been contracted for. During the period of deferred payments the Government would have to carry the burden and be responsible until the development was on a paying basis.





4th JULY, 1922.

**5. Responsibility of municipalities to enter into contract with the H.E.P.C.**

In respect of this point the existing case of Port Arthur and Port William came under review. Mr. Clarkson stated that under the agreements in force between the Cities and the H.E.P.C. these municipalities were legally liable for the obligation incurred in respect of the development at Cameron Falls.

Questioned as to what would result should the City of Port William succeed in having their agreement set aside on the basis that it was made due to misrepresentations by the H.E.P.C. Mr. Clarkson stated that in this event the Port Williams responsibility would then of necessity, fall upon the shoulders of the Government and thus in fact all the municipalities of Ontario would have to bear part of the burden.

**6. Method of charging interest on Capital during and after period of construction and development.**

In this connection Mr. Clarkson stated that interest on monies expended during the period of development as under construction is capitalized up to the time that such development commences actually to operate and from this time on the interest on capital is charged to operating account.

In this connection Mr. Guilfoyle illustrated the system followed at Cameron Falls, where during the first period of construction the interest was capitalized, and during the second period of construction when the plant was actually in operation, although the power house and permanent dam had not been completed, part of the interest was capitalized and a part charged direct to operating account.

Note:- During the discussion reference was made to report of 1906, which sets forth the responsibilities incurred by municipalities in entering into contract with the H.E.P.C.

**7. Method of charging interest on monies procured for development purposes.**

As a general rule the interest charge in making up the cost of power is the exact interest that the Government pays on the Bonds by means of which it raised the required funds. In cases of monies to be expended on a group of smaller systems it is the custom to strike an average interest rate of the various issues of Bonds that have been made.

**8. Control of contingent and renewal funds.**

In this respect while book-keeping methods have definite details of these amounts for each system the aggregate of all contingent and renewal funds is kept in bulk for all systems and in general it may be said that the aggregate of all of these funds is offset by Receivables and Current inventories.





4th JULY, 1922.

## 8. (Continued)

Up to the present time this arrangement has been very satisfactory but now that renewals and contingent funds will likely greatly exceed Receivables and Inventory values some arrangement should be made to invest renewals and contingent funds in a way in which they will always be readily liquid, the proposal regarding the investing of renewal and contingent funds being to take the form of investment in Provincial or Federal Bonds.

## 9. Authority of H.E.P.C. to give fixed rate for power to Private Companies.

Mr. Clarkson read a section from the Act which gives the H.E.P.C. authority to supply power to Private Corporations at a fixed price.

## 10. Reference to charges in respect of the cost of Radial systems in Ontario.

Questioned as to the manner in which expenditures on radials had been provided for, Mr. Clarkson stated that the action of the H.E.P.C. in meeting these expenditures was a straight misappropriation of funds which had originally been voted for power development work. He stated that his report commencing on page 141 set forth clearly the charges and the present financial standing of each of these systems.

Mr. Clarkson was requested to have Mr. Guilfoyle prepare a condensed statement as to the present obligation of the Government and the municipalities in respect to capital expenditures and operating cost of Radials.

The Secretary was instructed to have copies of Mr. Clarkson's report prepared with reference to his review of Severn System, Wadell System and Hagenia System, for use on inspection trip this week.

It was decided that a further interview with Mr. Clarkson would be held on some date to be stated later.

The meeting then adjourned.

TORONTO,  
5th JULY, 1922.

AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Discussion of Inspection trip on Thursday and Friday.
4. Financial Report.
5. Secretary's Report (continued)
6. General Business

ALL INFORMATION CONTAINED HEREIN IS UNCLASSIFIED

DATE 10-10-2001 BY 60322

up to the present time the investigation has been very satisfactory and we  
that persons and organizations which still have a great deal of influence  
and influence among the people should be able to have a voice in the  
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Y FOR ENCLOSURE TO

5th JULY, 1922.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous meeting were read, amended and approved.

Following the reading of the minutes a general discussion took place as to details surrounding proposed inspection trip to developments on the Severn River and the development near Eugenia.

Mr. W. J. Francis and Mr. P. Landis who had previously been notified to attend the meeting were called at 11.40 A. M.

Mr. W. J. Francis gave a review of the progress of his work to date, and explained in some detail the general outline of his engineering report. The report referred to is ready for review and it was decided that Mr. Francis would be called upon to commence his reading of the report during the Commission's meetings in the week of July 9th.

In reference to the matter of salvage of constructional equipment used at the Shippawa development, and in response to the request of Mr. Francis that the Commission should decide as to the action to be taken, it developed from the information at hand that the Commission was following this matter closely but was unable at the moment to give definite instructions to Mr. Francis regarding this matter.

Mr. Landis, in following Mr. Francis, gave a review of the progress of his work to date, dealing principally with his investigation of pay-roll accounts as disclosed by the H.E.P.C. records for the month of June, 1921.

A general discussion occurred in connection with the review by Mr. Landis, it being decided that the instructions given previously in reference to investigation of pay-rolls be followed. On request being received from Mr. Landis, the Commission supplied him with a copy of Mr. Clarkson's report covering H.E.P.C. operations to October 31st, 1921.

The more important questions that arose during the discussion were as follows:-

1. Legal obligation of municipalities entering into contract with H.E.P.C.

In this connection the Legal Adviser was requested to have prepared a report setting forth clearly the legal obligations of municipalities in entering into agreement with the H.E.P.C.

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The Commission was at 10:30 A.M.

Present:

- Mr. Tolson
- Mr. E. A. Tamm
- Mr. Clegg
- Mr. Glavin
- Mr. Ladd
- Mr. Nichols
- Mr. Rosen
- Mr. Tracy
- Mr. Carson
- Mr. Egan
- Mr. Gurnea
- Mr. Hendon
- Mr. Pennington
- Mr. Quinn
- Mr. Nease
- Miss Gandy

The minutes of the previous meeting were read, approved and

approved.

Following the reading of the minutes a general discussion took place as to details concerning proposed legislation in connection with the Federal Bureau of Investigation and the Department of Justice.

Mr. E. A. Tamm and Mr. Clegg then read respectively bills submitted to assist the Commission in its work.

Mr. E. A. Tamm then presented a review of the progress of his work in this connection. He stated that the Commission had received many suggestions from the public and that it was necessary to make a study of these suggestions. He stated that the Commission had decided to make a study of the suggestions and that it was necessary to make a study of the suggestions and that it was necessary to make a study of the suggestions.

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Mr. Clegg, in following Mr. Tamm, gave a review of the progress of his work in this connection. He stated that the Commission had received many suggestions from the public and that it was necessary to make a study of these suggestions. He stated that the Commission had decided to make a study of the suggestions and that it was necessary to make a study of the suggestions.

A general discussion followed in connection with the review of the suggestions. It was decided that the Commission should make a study of the suggestions and that it was necessary to make a study of the suggestions. The Commission has decided to make a study of the suggestions and that it was necessary to make a study of the suggestions.

The next important question was then taken up by the Commission and was as follows:-

1. Legal obligation of the Commission to make a study of the suggestions.

In this connection the legal department was requested to make a study of the suggestions and that it was necessary to make a study of the suggestions. The Commission has decided to make a study of the suggestions and that it was necessary to make a study of the suggestions.



5th JULY, 1922.

2. Interest on money advanced for H.E.P.C. operations during the period it is not actually in use.

The question arose as to how interest accruing on money advanced to the H.E.P.C. is charged during the period it is lying idle and not actually charged or absorbed by constructional operations.

3. Government expenditure contingent to H.E.P.C. operations.

The question arose as to what cost the Government is put to in reference to its transactions with the H.E.P.C. The costs referred to in this connection are contingent costs only not chargeable direct to H.E.P.C. operations. It was decided that an endeavour would be made to obtain some statement as to the amount of this expenditure.

4. Preliminary cost of Radial systems.

The question arose as to what had been the cost of preliminary work, such as surveys and estimates in connection with various Radial schemes in Ontario, the cost referred to herein being separate and apart from those covered by the Sutherland Commission report.

It was decided that a request would be made to the H.E.P.C. as to what was at present proposed in connection with extension of local development and transmission lines, and also if their proposals are in respect to the extension of Radial systems in Ontario.

It was decided that the Commission would leave on its inspection tour at 5 o'clock, and that the next meeting would be held on Tuesday, July 11th, at 10.30 A. M.

The Meeting then adjourned.

TORONTO,  
5th JULY, 1922.

Brief outline of Inspection Trip of July 5th, 6th, 7th and 8th, 1922.

As arranged the Commission met at the National Club at 5 o'clock.

San Jose, 1922.

The following are some of the questions asked in the examination of the machine in the year 1922.

The questions asked in the examination of the machine in the year 1922 are as follows:

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San Jose, 1922.

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San Jose, 1922.



5th JULY, 1922.

## Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The party left the National Club at 5.15 P.M. en route for Orillia, arriving at Allandale at 7.45 where a stop of one hour was made for supper, and leaving at 8.45 P. M. arriving at Orchard Point Inn, Orillia, at 10 o'clock.

The party was met at the Hotel by Mayor Tudhope, Mr. Tudhope, Brother of the Mayor, and Mr. Miller. An informal meeting occurred, a general discussion of the Orillia development at Swift Rapids being the matter under review.

6th JULY, 1922.

The Commission left Orchard Point Inn at 7.30 A.M. proceeding by motor to the Park Wharf at Orillia where they embarked at 8.30, accompanied by Mr. C. H. Hale, Chairman of the Orillia Water, Light and Power Commission, Mr. Starr, engineer for the Commission and Mr. Miller of Orillia. The H.E.P.C. also had on hand their engineering representative, Mr. Pace, for the District, who requested that he be allowed to accompany the party.

The route included a trip down Lake Couchiching and Severn River to Wasdell Falls Development, which was reached at 10.20. Full inspection was made of this development and various notes of the plant taken.

The party left Wasdell Falls development at 10.55 and proceeded down the chain of lakes and rivers of the Severn, arriving at Swift Rapids development at 12.45. Lunch was provided for the Commission by Orillia at the Superintendent's house and after fully inspecting this plant, which is owned by the municipality of Orillia, the trip down the river was resumed at 2.25. Mr. Wegmanst joined the party en route to Big Chute.

Big Chute development was reached at 3.35 and at this point the representatives from Orillia returned home. A complete inspection of the Big Chute development was made and the party embarked for Port Severn at 4.45 arriving there for supper at 5.30, which was taken at the Bay View Hotel and the party left at 6.30 for Wabashene, arriving there at 7 o'clock, where motor cars from Orillia met the party and a route was taken overland to Penetang, arriving at the Canada House at this place at 8 o'clock.





7th JULY, 1922.

The Commission left Penetang by motor car at 8 A. M. and proceeded to Eugenia, arriving there about 12.30. Complete inspection of Eugenia development was made, the local Superintendent, Mr. Barrie, of the H.E.P.C. being on hand to explain details.

After lunch the party proceeded at 3 o'clock by motor on direct route to Caledon, arriving there about 6.30 P. M.

Mr. R. A. Ross proceeded from Caledon by train to Toronto en route to Montreal. The remainder of the party stayed over-night at Caledon Club.

TORONTO,  
11th JULY, 1922.AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. General discussion regarding arrangement for future meetings.
4. Secretary's Report (Continued).
5. General Business.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Legal Adviser and Secretary.

The minutes of the previous meeting, together with brief outline of the inspection trip of July 5th to 8th, inclusive, were read, amended and approved.

The first part of the meeting resolved itself into a general discussion as to the line of action that should be taken by the Commission in continuing its investigations.

The Chairman reported that on several occasions last week he had endeavoured to have Sir Adam Beck, Chairman of the H.E.P.C. meet the Commission, but that on all instances to date Sir Adams Beck had advised of circumstances that prevented his coming.

1970-1971

The Committee has been asked to review the report of the Joint Commission on the Assassination of President Kennedy, dated March 1971. The report contains a number of statements which are not supported by the evidence. The Committee has been asked to review the report and to make recommendations.

After a thorough review of the report, the Committee has concluded that the report is not supported by the evidence. The Committee has been asked to make recommendations.

The Committee has been asked to make recommendations. The Committee has been asked to make recommendations. The Committee has been asked to make recommendations.

1970-1971

1970-1971

- 1. Review of the report.
- 2. Review of the report.
- 3. Review of the report.
- 4. Review of the report.
- 5. Review of the report.

The Committee has been asked to make recommendations.

1970-1971

- 1. Review of the report.
- 2. Review of the report.
- 3. Review of the report.
- 4. Review of the report.
- 5. Review of the report.

The Committee has been asked to make recommendations. The Committee has been asked to make recommendations. The Committee has been asked to make recommendations.

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11th JULY, 1922.

In general discussion the matter of municipalities' obligations and rights with respect to the ownership of developments also arose, an editorial comment in this regard being read from the "Orillia Packet" of issue Thursday, May 4th, 1922.

A suggestion was made that a tabulated form of information be compiled, which would give in plain form the actual facts surrounding each development that had been made by the H.E.P.C. This tabulated form would show capital invested in each development, the cost per h.p. at point of development, and all other necessary details to give a complete cost record of each development. It was decided that a form would be drawn, to be presented to the Commission for consideration, and the necessary information asked of the H.E.P.C. through the Commission's engineering division.

Considerable consideration was given to the desirability and in what form various municipalities in contract with the H.E.P.C. be asked as to whether they had any comment to make regarding the service they were receiving, cost of such service, or any other points in connection with their original negotiations and present relations with the H.E.P.C. It was decided that a form of advertising would be drawn up and presented for the consideration of the Commission at some future meeting.

Consideration was given to the desirability of visiting other systems in the same way as the inspection trips to the Nipigon Development and Severn River Developments had been carried out. The Secretary was instructed to draw up itineraries covering proposed trips to the St. Lawrence system, Rideau System, Bonne Chere System, and Central Ontario System.

The Legal Adviser was then called upon to continue the historical report relative to the negotiations between the H.E.P.C. and the Great Lakes Paper Company, Limited, for the supplying of power to the Company referred to.

Questions that arose are clearly set forth in the special brief prepared covering the subject, a general resume' of negotiations being contained in the first 8 pages of the memo. referred to.

It was decided that activities of the Commission would be directed towards the solution of the Nipigon situation insofar as the sale of power is concerned. In this respect it was decided that a historical review would be continued at the meeting on Wednesday, July 12th, and that immediately following examination of proper witnesses would be made.

It was decided that in writing Mr. Alsted in respect of this matter that he would be asked to send or bring with him his last draft form of contract, in which certain blank spaces with respect to the amount of Bond, etc. had been apparently filled in during the time he was negotiating direct with the Government.



SECRET

In general, the Commission is of the opinion that the information which is being furnished to the Commission is of a nature which is of a confidential nature, and that the information is of a confidential nature, and that the information is of a confidential nature.

A comparison was made of the information which is being furnished to the Commission with the information which is being furnished to the Commission, and it was found that the information which is being furnished to the Commission is of a confidential nature, and that the information is of a confidential nature.

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11th JULY, 1922.

The Chairman called to the attention of the Commission a letter, dated July 1st, from Andrew P. Drummond which in addressing the Commission, drew to their attention certain details in respect to the H.E.P.C. construction of transmission lines.

The Chairman also read a letter from Premier Drury acknowledging and confirming the recent appointment of a Secretary.

The meeting then adjourned.

TORONTO,  
12th JULY, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Continue review of negotiations between Great Lakes Paper Company and the Ontario Government.
4. Preliminary review of the proposed examination of Sir Adam Beck and Mr. Pope.

The Commission met at 10.30 A. M.

#### Present:

The Chairman,  
Mr. H. J. Hanesy,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

A general discussion took place as to what line of action should be followed in an endeavour to have some agreement executed as between the H.E.P.C. and the Great Lakes Paper Company for the sale of power to the Company.

Different proposals were presented for the consideration of the Commission. It was finally decided that the decision in this regard should be held over until the meeting on Thursday, July 13th.

It was decided that Sir Adam Beck be asked to set forth the points at issue as between the H.E.P.C. and the Great Lakes Paper Company on account of which previous agreements had not been signed. On the same basis it was decided that communication be sent to Mr. Alsted requesting him to meet the Commission on Tuesday, July 18th, at 11 o'clock and to bring with him all documentary evidence relative to the original negotiations, and especially to have available





12th JULY, 1922.

the last draft agreement in which it would seem from information at hand that certain blanks have been filled in relative to the amount of Bond and other details.

The Legal Adviser then appeared before the Commission to continue his report on the Great Lakes Paper Company's proposition regarding the obtaining of power, and also to bring before the Commission draft plans and details for the examination of Sir Adam Beck and Mr. Pope of the H.E.P.C.

Before the Legal Adviser's report was proceeded with the Commission requested that certain information be obtained as follows:-

1. Make request to the Chief Engineer of the H.E.P.C. as to whether the information asked for by the Commission has been supplied in full insofar as the files of the H.E.P.C. and their other records permit.

In this connection Mr. Wegomast stated that it was with considerable difficulty that complete information from the H.E.P.C. files was obtained, as the filing system was apparently imperfect insofar as the correlation of various files and documents was concerned.

2. Request to be made by the Commission's engineering branch to the H.E.P.C. for rates per horse-power paid by the municipalities to the H.E.P.C. for power.
3. Request to be made by the Commission's engineering branch to the H.E.P.C. to supply information in tabulated form as per suggestions as submitted at the meeting by Commissioner R. A. Ross.
4. It was requested by the Commissioners that copies of the last estimate in respect to the cost of Cameron Falls development, and also copy of the last estimate in respect to rates for power from the Cameron Falls development that would have to be charged, estimating various loads, be supplied for their information. These copies to be made from the original documents on record in the H.E.P.C. files.

The Legal Adviser then continued his report as referred to above, such details and questions that arose out the report being dealt with fully in the Legal Adviser's memorandum covering the subject. In this connection it was decided that Mr. Gaby, Chief Engineer of the H.E.P.C. be included in the examination to be made, in addition to the Chairman, Sir Adam Beck, and the Secretary, Mr. Pope.

The report by the Legal Adviser was not finished at the conclusion of the meeting, and it was decided to continue same at the sitting, Thursday, July 13th.

The meeting then adjourned.

1955 JAN. 1955

The first report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The second report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The third report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The fourth report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The fifth report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The sixth report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The seventh report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The eighth report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The ninth report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The tenth report of the Commission is dated 1955 and contains information on the situation in the United States and other countries which have been affected by the situation in the United States.

The meeting was adjourned.



TORONTO,  
15th JULY, 1922.

### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Continued review of the proposed examination of Sir Adam Beck, Mr. Pope, and Mr. F. A. Gaby.
4. General Business.

The Commission met at 10:30 A. M.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous meeting were read and approved.

A general discussion took place regarding the subject of the proposed meeting the desirability of recommending some action that would result in the conclusion of an agreement as between the H.E.P.C. and the Great Lakes Paper Company, Limited, regarding the supplying of power by the H.E.P.C. to the Paper Company at the earliest date possible. In this respect very careful consideration was given as to what action should be taken and it was decided to continue the Legal Advisor's report regarding this situation, having in view the possibility that it might be advisable for the Commission to present to the Government an Interim report on the matter.

The Legal Advisor then was called and his report on the Great Lakes Paper Company, Limited, in conjunction with the proposed examination of Sir Adam Beck was dealt with, the various questions arising out of the discussion being fully dealt with in the memo. prepared by the Legal Advisor.

The most important questions arising out of the discussion were as follows:-

1. What is the present responsibility of the Great Lakes Paper Company, Limited, in respect to their obligations to take power from the H.E.P.C. and also their obligation to commence or complete the construction of their plant, according to the terms of their last agreement, dated February 9th, 1922?

CONFIDENTIAL  
JAN 1954

1. INTRODUCTION

1. General
2. Purpose of the study
3. Scope of the study
4. Methodology

The following are the results of the study:

Summary:

- 1. General
- 2. Purpose of the study
- 3. Scope of the study
- 4. Methodology

COPY

The following are the results of the study:

1. General  
The purpose of this study is to determine the effect of the proposed changes on the economy of the United States. The study is based on the assumption that the proposed changes will have a significant effect on the economy. The study is divided into two parts: a theoretical part and an empirical part. The theoretical part is based on the assumption that the proposed changes will have a significant effect on the economy. The empirical part is based on the assumption that the proposed changes will have a significant effect on the economy.

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Conclusion:

1. The study is based on the assumption that the proposed changes will have a significant effect on the economy. The study is divided into two parts: a theoretical part and an empirical part. The theoretical part is based on the assumption that the proposed changes will have a significant effect on the economy. The empirical part is based on the assumption that the proposed changes will have a significant effect on the economy.



13th JULY, 1922.

2. What is the present responsibility of the Government under the terms of the agreement as referred to above:-

Firstly: in respect to their authority to cancel the Paper Company's leasehold rights to the limits if the terms of their contract are not lived up to, and

Secondly: has the Government assumed any obligation, implied or real, to see that an adequate supply of power at a suitable price is available for the Great Lakes Paper Company before the terms of their agreement become effective?

The Chairman advised that he had been in touch with Sir Adam Beck and that it might be convenient for Sir Adam Beck to meet the Commission at the meeting on Friday, July 14th. It was decided that the Commission would meet Sir Adam if it could be conveniently arranged.

An informal meeting of the Commission was called for the afternoon of Thursday, July 13th, for consideration of the examination for discovery of Sir Adam Beck on Friday, 14th July, or some subsequent date to be settled later.

The meeting then adjourned.

COPY

14th JULY, 1922.

#### AGENDA

1. Minutes.
2. Business arising out of Minutes.
3. Commencement of Report by W. J. Francis.
4. General Business.

The Commission met at 10.30 o'clock.

#### Present:

The Chairman,  
Mr. H. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The minutes of the previous meeting were read and approved.

The Chairman advised that Sir Adam Beck had telephoned that it would be inconvenient for him to meet the Commission and it was decided, therefore, that Mr. Walter J. Francis would be called upon to present the first reading of his Report, covering engineering data on the Chippewa Development.





14th JULY, 1922.

The portions of the Engineering Report, submitted by Mr. Francis, were as follows:

- Chapter "A" - Preface,
- Chapter "B" - Historical,
- Chapter "E" - General Description pages E-1 to E-10 inclusive.

During the reading of the Report, the Commission discussed the various questions arising out of it and, in a few cases, asked that the information given therein be amplified or extended in order to clearly define the meaning. Mr. Francis was asked to revise the Report, as follows:

- 1 - Page E-2: It was requested that, in the last paragraph on this page, definite reference be made to the Queenston-Chippawa Power Canal, wherein it is referred to that core drill operations were commenced on October 26th, 1914.
- 2 - Page E-3: In the third paragraph on this page it appeared that a typographical error had been made and that the date written (April 12th, 1916) should read April 12th, 1917.
- 3 - Estimate No. 1: A general discussion arose as to the nature of the Estimate No. 1, referred to on Page E-3 of the Report. Mr. Francis stated that this Estimate was submitted, by the engineers, to the H.E.P.C., as a preliminary estimate only, merely as a justification for the continuation of the compiling of engineering data and the finishing of field surveys in respect to the development then under consideration.  
He stated that the Estimate was in the amount of Ten Million Dollars (\$10,000,000.) covering the proposed developments of One hundred thousand (100,000) H.P.  
He stated, further, that this was the only estimate that was ever prepared at a time prior to the date at which the Ontario Legislature passed the first Act empowering the H.E.P.C. to proceed with the construction of the Queenston-Chippawa Power Development.  
This first Act was assented to on April 27th, 1916, and the second Act, enlarging upon the first, was assented to on April 12th, 1917.
- 4 - Report by R. D. Johnson: It developed from the Report, and the discussion following, that the H.E.P.C. commenced operations on the Queenston-Chippawa Development having in hand only one report from a source other than their own engineers, viz: report by Mr. R. D. Johnson, Hydraulic Engineer, of New York City, presented on February 1st, 1917.

1914

The purpose of the following report, submitted by the Board, is to show the results of the work done during the year 1914.

- Chapter I - General
- Chapter II - Financial
- Chapter III - Technical
- Chapter IV - General

During the year 1914, the Board has been very busy with the work of the company. It has been necessary to make many changes in the organization of the company, and to make many improvements in the technical work of the company. The results of this work are shown in the following report.

It was suggested that, in the first part of the year, the Board should make a study of the financial work of the company. This was done, and the results are shown in Chapter II of this report.

In the second part of the year, the Board made a study of the technical work of the company. This was done, and the results are shown in Chapter III of this report.

Chapter IV of this report shows the results of the work done during the year 1914. It is a general report, and it shows the results of the work done in all parts of the company. It is a summary of the work done, and it shows the results of the work done in all parts of the company. It is a summary of the work done, and it shows the results of the work done in all parts of the company.

Chapter V of this report shows the results of the work done during the year 1914. It is a general report, and it shows the results of the work done in all parts of the company. It is a summary of the work done, and it shows the results of the work done in all parts of the company.



**5 - Reports from Consulting Engineers, obtained during the year 1920:**

The Report gave a list of various reports, received by the H.E.P.C. during the year 1920, from different consulting engineers and, being questioned as to the nature of these reports, Mr. Francis stated that they would be dealt with fully in the Chapter detailing Advisory Reports.

**6 - Intake Arrangements and Gathering Tubes located at the junction of the Welland and Niagara Rivers: Considerable discussion arose as to the necessity for the construction of the elaborate system of gathering tubes and control gates where the water supply for the Canal is obtained from the Niagara River at its junction with the Welland River.**

Mr. Francis stated, in this connection, that the H.E.P.C. had made most exhaustive and elaborate investigations in reference to this matter, not only in the way of obtaining reports from the most eminent authorities on the subject but that they had also carried out experimental work on a very large scale by constructing experimental models in the Dufferin Islands Channel in the Niagara River. He stated, however, that the portions of the gathering tubes, which were designed to project several hundred feet out into the Niagara River, would not at the present time be constructed.

**7 - Conferences as to war-time necessity for large amounts of power: On pages B-4 and B-5, wherein the Report refers to conferences considering the possibility of completing the Queenston-Chippawa Power Development at an early date, in order that war time necessity for power might be met, Mr. Francis was requested to bring out definitely in his Report the fact that these conferences were held between representatives of the Government of Canada and the Government of the United States.**

At the conclusion of the Report by Mr. Francis, it was decided that a meeting with Mr. L. L. Alsted, of the Great Lakes Paper Company, Ltd., would take place at the sitting of the Commission, on Tuesday, July 18th, at eleven (11) o'clock.

The Meeting then adjourned.

TORONTO,  
18th July, 1922.

**AGENDA**

1. Minutes of the previous meeting.
2. Business arising out of the Minutes.
3. Interview with Mr. L. L. Alsted, of the Great Lakes Paper Company, Limited.
4. General Business.

1 - Report from the Committee on the Status of the Nation, dated July 1955. The report contains a list of various projects, including the construction of a new highway, the construction of a new bridge, and the construction of a new school. The report also contains a list of various other projects, including the construction of a new hospital, the construction of a new prison, and the construction of a new airport.

2 - Report from the Committee on the Status of the Nation, dated July 1955. The report contains a list of various projects, including the construction of a new highway, the construction of a new bridge, and the construction of a new school. The report also contains a list of various other projects, including the construction of a new hospital, the construction of a new prison, and the construction of a new airport.

3 - Report from the Committee on the Status of the Nation, dated July 1955. The report contains a list of various projects, including the construction of a new highway, the construction of a new bridge, and the construction of a new school. The report also contains a list of various other projects, including the construction of a new hospital, the construction of a new prison, and the construction of a new airport.

4 - Report from the Committee on the Status of the Nation, dated July 1955. The report contains a list of various projects, including the construction of a new highway, the construction of a new bridge, and the construction of a new school. The report also contains a list of various other projects, including the construction of a new hospital, the construction of a new prison, and the construction of a new airport.

5 - Report from the Committee on the Status of the Nation, dated July 1955. The report contains a list of various projects, including the construction of a new highway, the construction of a new bridge, and the construction of a new school. The report also contains a list of various other projects, including the construction of a new hospital, the construction of a new prison, and the construction of a new airport.

CONFIDENTIAL - SECURITY INFORMATION

CONFIDENTIAL - SECURITY INFORMATION

CONFIDENTIAL - SECURITY INFORMATION

1. Chairman of the Committee on the Status of the Nation, dated July 1955.
2. Chairman of the Committee on the Status of the Nation, dated July 1955.
3. Chairman of the Committee on the Status of the Nation, dated July 1955.
4. Chairman of the Committee on the Status of the Nation, dated July 1955.



18th JULY, 1922.

The Commission met at 10.30 A. M.

**Present:**

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Minutes of the previous Meeting were read and approved.

Mr. L. L. Alsted and his attorney Mr. Lechar, both representing the Great Lakes Paper Company, Ltd., were called at eleven o'clock and the whole situation regarding the negotiations for the obtaining of power by the Great Lakes Paper Company, Ltd., from the H.E.P.C. came under review. The meeting with Mr. Alsted continued throughout the morning until 1.30 P. M., when the sitting was adjourned to meet again at 2.30 P. M.

The Meeting was resumed at 2.30 P. M. and the review of the conditions continued until 6.20 P. M., it being then decided to adjourn and meet again with Mr. Alsted and his attorney at 10.30 A. M., Wednesday, July 19th.

The important questions arising out of the review are the subject of a separate memorandum now being prepared.

The Meeting then adjourned.

TORONTO,  
19th JULY, 1922.

**AGENDA**

1. Minutes of the previous Meeting.
2. Business arising out of the Minutes.
3. Continuance of review with Mr. Alsted.
4. Meeting with Mr. Landis.
5. General Business.

The Commission met at 10.30 A. M.

**Present:**

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.





19th JULY, 1922.

The Minutes of the previous Meeting were read and approved.

Mr. L. L. Alsted and Mr. Lecher were on hand to meet the Commission and the subject matter of the Meeting of July 18th was continued, with the Legal Adviser and his Assistant present.

The discussion with Mr. Alsted is the subject of a separate memorandum now being prepared.

The Commission directed that references as to the standing of the various parties interested in the Great Lakes Paper Company, Limited, be obtained from the following sources:

First Commercial National Bank, Appleton, Wis.  
Merchants Loan and Trust Co., Chicago, Ill.  
National Exchange Bank, Milwaukee, Wis.  
Marshall & Illisley Bank, Milwaukee, Wis.  
First Wisconsin National Bank, Milwaukee, Wis.

The Legal Adviser was instructed to include in his examination of Sir Adam Beck questions as to what was the result of the last meeting held in Toronto, at which representatives of the City of Port Arthur held conference with the H.E.P.C.

At 12.45 P. M. Mr. Alsted and Mr. Lecher retired from the Meeting and Mr. Walter J. Francis was called.

Mr. Francis presented, for the Commission's observation a verbal report regarding the progress of his inquiry into the cost of accidents to certain generating units of the Ontario Power Company. He stated that the preliminary work of investigation which had been carried on by the H.E.P.C. shows that the elastic limit of unannealed steel is only about one-tenth (1/10th) that of annealed castings. Mr. Francis stated that, since these observations more or less proved the correctness of his original contentions, he submits that his suggestion to send the broken portions of the spider to Chester, Pa., for testing purposes, be carried out. He stated that the H.E.P.C. were fully in accord with him in this matter and wished to cooperate in every way and would pay the cost of carrying out such tests.

Mr. Francis further reported in regard to his general investigation work that the H.E.P.C. had recently succeeded in selling one of the five large shovels used on the Chippawa development work.

In reference to the Nipigon Development, the Commission directed that a definite request be made by Mr. Francis to the H.E.P.C. for a definite outline of their proposals in this connection, having especial regard to the future sale of power; the rate at which they would propose to market it; the length of time that deficits would accrue and the time at which they would estimate that deficits would cease and profits begin to appear.

Learning has been very difficult because all is chaos and confusion.

10. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of Nevada:

THE UNIVERSITY OF CHICAGO PRESS

The following is a list of the names of the persons who have been identified as having been in contact with the subject of this investigation, and who have been identified as having been in contact with the subject of this investigation, and who have been identified as having been in contact with the subject of this investigation.

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THE JOURNAL OF THE  
ROYAL ANTHROPOLOGICAL INSTITUTE  
OF GREAT BRITAIN AND IRELAND  
VOLUME 100, PART 1, 2000  
PUBLISHED BY THE  
CAMBRIDGE UNIVERSITY PRESS

[illegible][illegible][illegible]

in reference to the higher development, the Government should be able to make a definite request for such to be made by the U.S.A. in the future with a definite program in this connection, having regard to the fact that the Government of the U.S.A. is not in a position to make any definite program in this regard at this time.



19th JULY, 1922.

The morning session was adjourned at 1.10 P. M., Mr. Francis being requested to be on hand at 2.00 P. M. for a continuation of his report.

The Meeting was resumed at 2.00 P. M., Mr. Francis continuing the reading of his engineering report.

Mr. Francis drew to the attention of the Commission that all points, as referred to in the Minutes of July 14th, had been duly corrected, amplified or changed, with the exception of Item No. 7, dealing specifically with conferences as to War time necessity for large amounts of power. In this connection Mr. Francis stated that, on further investigation, the statement as originally set forth in his report was entirely correct and based upon actual facts obtained from H.E.P.C. records.

Mr. Francis then continued the reading of his report up to page E-52. During the reading of the report general discussion occurred but no changes were asked for by the Commission.

The Commission confirmed its previous instructions to Mr. Francis to carry out some further investigation, as to the justification of the H.E.P.C. in not carrying to a more definite conclusion their surveys and investigations as to the desirability of developing what was known as the Jordan-Erie Power Development project.

The meeting adjourned at 4.15 P. M., it being decided that Mr. Francis would continue his report at 10.30 A. M., Thursday, July 20th, at the Meeting of the Commission.

TORONTO,  
20th JULY, 1922.

#### A G E N D A

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Discussion of Interim Report on Nipigon Power.
4. Continuation of Engineering Report by Mr. Francis.
5. General Business.

The Commission met at 10.30 A. M.

#### Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.





20th JULY, 1922.

The Minutes of the previous Meeting were read and approved.

Mr. Francis was on hand as arranged and the reading of his Engineering Report was continued. When the reading of the Report was commenced the Legal Adviser and his Assistant were present.

The portion of the Engineering Report, covered in the morning sitting, was Chapter E, General Description, pages E-53 to E-88.

The morning sitting adjourned at 1.15 P. M., it being decided that the reading of the Engineering Report would be continued in the afternoon.

The Commission met at 4.30 and Mr. Francis continued the reading of the report, with the following members of the Commission present:

The Chairman,  
Mr. M. J. Haney,  
Mr. R. A. Ross,  
also the Secretary, the Legal Adviser and his Assistant.

The subject matter of the reading was Advisory Reports and the portion covered was pages C-1 to C-21 inclusive.

Mr. Francis then gave a general description of the benefits accruing from the annealing of steel castings, his explanations in this regard having direct bearing upon the accident which occurred to the steel spider in one of the generating units at the Ontario Power Company, as referred to in previous Minutes.

The Meeting adjourned at 5.45 P. M.

TORONTO,  
21st JULY, 1922.

#### AGENDA

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Continuation of Engineering Report by Mr. Francis.
4. General Business.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

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The findings of the review indicate that the review was conducted.

Mr. Brown was on duty as a reviewer and the results of his reviewing were as follows. The results of the review are as follows. The results of the review are as follows.

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Y/ FOR ENCLOSURE TO

21st JULY, 1922.

The Minutes of the previous Meeting were read and approved.

Mr. Francis was on hand to continue his report and, during the morning session, the reading of the report from page C-22 to C-58 was continued.

The subject matter of the reading was Advisory Reports and exact extracts from Advisory Report of R. D. Johnson, as referred to on page C-2 of the Engineering Report, were read for the information of the Commission.

In the afternoon the Commission met at 3.30.

Present:

The Chairman,  
Mr. E. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

The Engineering Report was continued, the portion dealt with being Chapter "L", entitled "Evolution of the Development". The reading of the Engineering Report was discontinued at 4.45 P. M., the Legal Adviser then being called before the Meeting to take up the subject matter of the examination of various witnesses to be called at future public hearings.

A general discussion and review of the proposed examination was continued until 6.00 P. M.

The Meeting then adjourned.

TORONTO,  
22nd JULY, 1922.

#### A G E N D A

1. Minutes of previous Meeting.
2. Business arising out of Minutes.
3. Continuation of review of questions for examination, to be used at public hearing.
4. General Business.

The Commission met at 10.30 A. M.

Present:

The Chairman,  
Mr. E. J. Haney,  
Mr. J. A. Ross,  
Mr. R. A. Ross,  
also the Secretary.

THESE

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For additional background and to explore how scientists measure the  
of a fish's life span.

Formosa, 1972, p. 134, fig. 102.

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22nd JULY, 1922.

The Minutes of the previous Meeting were read and approved.

Mr. Landis, of Price, Waterhouse & Company, was called and gave a general review of the progress of his work to date.

Considerable discussion occurred as to the differences that appear to exist between the rates that the H.E.P.C. paid to the workmen employed on the Chippewa Development and the rates that were actually authorized.

It developed from the statement by Mr. Landis that something over five hundred (500) ratings were actually in use and that only about one hundred (100) ratings were actually authorized by the Head Office.

In this connection, Mr. Landis was authorized to take a one-month period from each of the seven (7) periods during which different authorized rates were in use, and to analyze this one-month period and set forth the various rates in use, indicating definitely those rates that were actually authorized so that comparison can be made between the number of authorized and unauthorized rates.

On being questioned as to the amount of cooperation possible between Mr. Clarkson, auditor of the H.E.P.C. accounts and Price, Waterhouse & Company, Mr. Landis stated that definite cooperation was sought wherever possible but that the work of Price, Waterhouse & Company, at the present time, did not entertain an audit of H.E.P.C. methods and therefore the work performed by Mr. Clarkson in the past was of no definite value, beyond the fact that it served as a check on their figures.

In this connection, Mr. Landis stated that the Clarkson audit as at October 31st, 1921, was being used and was serving a very useful purpose as an aid in the checking of their final figures.

In general terms, Mr. Landis thought the work now in progress, as called for by the Commission, was progressing quite favorably; that they were getting every cooperation possible from the H.E.P.C. and that, in order to give an intelligent and complete report along the lines as requested by the Commission, the work to date and as planned for the future, was entirely necessary in every particular.

Mr. Landis concluded his remarks at 1.00 P. M.

It was decided that a Meeting of the Commission would take place at the Quinte Hotel, Belleville, Ont., on the evening of Monday, July 24th, 1922, at which Meeting the Legal Adviser was instructed to be present in order to present his brief relative to questions to be asked at public hearings.

The Meeting then adjourned.

*[Faint, illegible text]*

Source: U.S. Census Bureau, *Current Population Reports*, 1990.

1. The following information was obtained from the records of the Department of the Interior, Bureau of Land Management, regarding the land owned by the United States in the State of Nevada:

the following information and the fact that the following information is correct:

It is noted that the statement of Mr. [redacted] dated 10/10/68, which was submitted to the [redacted] on 10/10/68, is being submitted to the [redacted] on 10/10/68.

[illegible]

1. The first of these is the fact that the Commission has not yet received any information from the Government of the United States regarding the activities of the Committee for the Liberation of the Americas (CLA) in the United States. The Commission is therefore unable to determine whether the CLA is a legitimate organization or a subversive one.

in the morning, he found that the papers were all in the hands of the people and that the people were all in the hands of the papers.

The work is done and as planned for the future, the editorial committee is aware of the importance of the work and the need for a more systematic approach to the work.

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It was decided that a meeting of the Committee would take place at the same time and place as the meeting of the Board, and that the Committee would be authorized to act on behalf of the Board in all matters relating to the management of the property.

Accepted for publication 10 March 2007



Y FOR ENCLOSURE TO

The following memorandum deals with the inspection trip, made by the Commission, of the developments of the Ontario Central System and the Rideau System.

The Commission met at Toronto on Sunday, July 23rd, 1922, at 4.00 P.M.

Present:

The Chairman,  
Mr. H. J. Maney,  
Mr. Lloyd Harris,  
Mr. R. A. Ross,  
also the Secretary.

The Commission left Toronto by motor at 4.30 P. M., en route to Fenelon Falls, which was reached at 9.25 P. M., accomodation being obtained at the Kawartha Hotel.

Mr. Haskill, the Superintendent for the H.E.P.C. of the Government Development at Fenelon Falls was telephoned and arrangements made to inspect this plant at 8.00 A. M., Monday, July 24th.

Mr. Tiers, Chairman of the local Commission of Fenelon Falls, who operate their own electrical development plant, was also interviewed by the Commission. It developed from the discussion with Mr. Tiers that Fenelon Falls have owned and operated their own plant for a period of about eighteen (18) years and are able to develop about 1000 horse power. Of this amount they have sale for from 600 to 700 h.p., which they market at a price of approximately \$10.00 per h.p. The Plant was constructed at a cost of approximately \$65,000 and operates at a normal head of about twenty-nine (29) feet. The municipality of Fenelon Falls control about five-sixteenths (5/16) of the water power available at Fenelon Falls the balance, namely eleven-sixteenths (11/16) being the property of the Ontario Government, to be utilized by the H.E.P.C. in the Government development also located at this place.

On the invitation of Mr. Tiers it was arranged that the Commission would visit the municipal plant on Monday morning July 24th.

MONDAY, 24th JULY, 1922.

FENELON  
FALLS  
MUNICIPAL  
PLANT.

The Commission left the Kawartha Hotel at 8.00 A. M. and proceeded with their investigation of the municipal plant, accompanied by Mr. Tiers and the Operating Superintendent.

The equipment consists of two (2) Canadian General Electric 600 h.p. generating sets, 550 volts, 60 cycle, 200 R. F. M., each delivering about 600 h.p. at 550 volts and 550 amperes. The machines operate at a velocity of two hundred revolutions per minute and are of the sixty-cycle type.

The following information was obtained from the investigation of the development of the industrial district and the district of the city of Chicago, Illinois, in the year 1900.

Investigation of the development of the industrial district and the district of the city of Chicago, Illinois, in the year 1900.

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24th JULY, 1922.

FENELON  
FALLS  
PLANT  
OWNED BY  
ONTARIO  
GOVERN-  
MENT  
CENTRAL  
ONTARIO  
SYSTEM  
OPERATED  
BY  
H.E.P.C.

On the completion of the inspection of the Fenelon Falls Municipal Plant, the Ontario Government Plant on the opposite side of the River, operated by the H.E.P.C., was next inspected.

Mr. Haskill, Operating Superintendent, conducted the Commission on a tour of inspection and explained and described the various details relative to the plant.

The normal head is 24 feet and the generating equipment consists of two (2) alternating current generators built by the Canadian General Electric Co. Both generators deliver their power at 605 volts and 382 amperes and revolve at a speed of 200 revolutions per minute. The plant has been in operation approximately twenty-three years and was originally owned and built by a Lindsay syndicate who, in turn, sold out to the Seymour Power Co., who, in turn, sold out to the Ontario Government some five or six years ago. The plant, at the time of inspection, was operating at about fifty per cent (50%) capacity on account of the necessity of keeping the water at navigation levels according to a regulation of the Federal Department of Railways and Canals. Under normal conditions the plant is capable of developing about 1210 horsepower.

INFORMAL  
MEETING  
WITH  
MAYOR OF  
LINDSAY  
AND OTHER  
LOCAL  
BUSINESS  
MEN.

An informal meeting with Mayor O'Rielly, of Lindsay, in the office of T. H. Stinson, K. C., took place at Lindsay, with the following gentlemen present:

Mr. S. P. Beele, President of the Beele Leather Co.,  
Mr. F. J. Carey and  
Mr. J. W. Doyell.

It was stated to the Commission that there is a very considerable power shortage at the present time and that the H.E.P.C. did not appear to be in a position to remedy the matter. The shortage of power was causing considerable industrial distress, not only to the owners of plants but to a very considerable number of workers who were being thrown out of employment on account of the factories being closed down because of lack of power.

Mr. T. H. Stinson, director of the Boving Co., stated that his Company was now paying somewhere in the neighborhood of \$25. per h.p. whereas, under their previous contracts, the amount charged was very considerably less. Mr. Stinson also expressed the belief that representatives of various industries would like to have a hearing before the Commission, as the work of investigation was proceeded with.

On the morning of the 10th of May, 1918, the following was received from the American Legation in London:

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The general trend is to have the government responsible for the development of the country and the private sector to provide the capital and the management of the country. This is the main trend of the country's development. The government is responsible for the development of the country and the private sector is responsible for the management of the country. This is the main trend of the country's development. The government is responsible for the development of the country and the private sector is responsible for the management of the country. This is the main trend of the country's development.

THE UNIVERSITY OF CHICAGO  
CHICAGO, ILLINOIS 60637

THE U.S. DEPARTMENT OF JUSTICE  
FEDERAL BUREAU OF INVESTIGATION  
WASHINGTON, D.C. 20535

It was stated in the Declaration that there is a very  
unpleasant feeling existing in the Government and that the  
Government is in a position of weakness. The  
Government of the United States is in a position of  
weakness and is in a position of weakness. It is in a  
position of weakness and is in a position of weakness.

[illegible]



Y FOR ENCLOSURE TO

24th JULY, 1922.

Questioned by the Commission as to whether the H.E.P.C. had approached the municipality of Fenelon Falls, with respect to the purchase of power, in order to help overcome the present shortage, Mr. Stinson and other gentlemen present stated that, to their knowledge, no such application had been made.

It was stated during the meeting that the municipality of Lindsay has the right, at any time, to purchase the municipal plant of Fenelon Falls at a price of \$230,000 plus accrued interest charges.

Mr. S. P. Beele, President of the Beele Leather Co., stated that he uses about 90 h.p. and described to the Commission how the present shortage of power was placing his industry in a very serious position. It appears, from his description of his work, that it is very necessary that a continuous supply of power during the summer season should be available, inasmuch as the raw hides will suffer considerable deterioration unless they are treated immediately they are received at the tannery.

Mr. F. J. Carew, a lumber dealer, stated that on account of the present shortage of power he has been put to very considerable expense in having a steam generating plant put in operation and that, in addition to this expense, according to the terms of his contract, with the H.E.P.C., he has to pay for his total amount of power, whether it is available for his use or not.

PETERBORO  
MEETING  
WITH MR.  
KILLALY  
SUPERIN-  
TENDENT  
FOR  
DEPARTMENT  
OF  
RAILWAYS &  
CANALS

Luncheon was taken at the Empress Hotel, where the Commission met Mr. Armstrong, City Clerk of Peterboro and Mr. Killaly, Superintendent for the Department of Railways and Canals.

Mr. Killaly, being questioned as to the reason for the shortage of water in the Trent System, stated that the conditions this year, in so far as the regulations as to the navigation water levels were concerned, were in no way different to those of previous years. He stated that his instructions from Ottawa were very definite and that he had no power to lower the navigation level in order to provide more water for the various electrical developments on the Trent Canal System.

POWER  
DEVELOPMENT  
PLANT AT  
AUBURN  
OWNED BY  
ONTARIO  
GOVERNMENT  
CENTRAL  
ONTARIO

This plant, located just outside the municipality of Peterboro, was inspected - the local superintendent of the H.E.P.C. giving various details as to its time of construction, power developed, etc.

The motor generator equipment consists of three (3) sets, two of them operating under 6600 volts, 54.6 amperes, with a speed of 150 r.p.m. Each set can develop about 1850 kw. but, under the present decreased head, each was developing about 1200 k.w. The average operating head of water is about 17.5 feet.





COPY FOR ENCLOSURE TO

24th JULY, 1922.

SYSTEMOPERATED BY  
H.E.P.C.

At the present time the plant is buying power from the Quaker Oats development as the amount of power being developed at Auburn is only about fifty per cent (50%) of the requirements for the municipality of Peterboro.

The third generating set operates at 2400 volts, 150 amperes, at a speed of 150 r.p.m.

The plant was originally owned by the Seymour Power Company and was sold to the Ontario Government at the time the Central Ontario System was put in operation.

HEALEYFALLSDEVELOPMENTOWNED BYONTARIOGOVERNMENTCENTRALONTARIOSYSTEMOPERATED BYH.E.P.C.

This plant was originally built by the Seymour Power Company about ten years ago and was later acquired by the Ontario Government along with other developments.

The plant operates, under a normal head, at from 74 to 75 feet and is capable of developing about 15,000 h.p. Under the present condition of water shortage, the plant is only developing about 5,000 h.p.

COPY

The equipment consists of three (3) motor generator sets, manufactured by the Canadian General Electric Co., delivering power at 6,400 volts, 32.8 amperes; the speed of the machines being 240 r.p.m.

This plant, like all other developments on the Trent Canal System, obtains its water power from storage areas developed by virtue of dams, built by the Federal Government in connection with the Trent System.

DEVELOPMENTAT CAMPBELLFORD OWNEDBY ONTARIOGOVERNMENTCENTRALONTARIOSYSTEMOPERATED BYH.E.P.C.

This plant was originally built and owned by the Seymour Power Company and was later acquired by the Ontario Government.

It operates under a head of from 22 to 24 feet and with five (5) vertical type motor generators, Canadian General Electric machines, delivering power at 2400 volts, 191 amperes, operating at a speed of 150 r.p.m. The plant has a working capacity of about 3160 h.p.

RAMSEYFALLSDEVELOPMENTOWNED BYONTARIOGOVERNMENTCENTRAL

This development is not yet in operation having been recently constructed by the H.E.P.C. for the Ontario Government. At the present time the general construction work is completed and one of the generating sets is completely installed ready for operation. It is understood that the operation of the one generating set installed has not been commenced on account of the controversy between the H.E.P.C. and the Federal Government, regarding the rental of a water supply.

1961, 1962, 1963

It is noted that the first of the three years 1961, 1962 and 1963 were years of high unemployment in the country and that the unemployment rate was high in all three years.

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This document is not yet in English having been recently translated by the U.S.A. for the United Nations. It is the second of the three years 1961, 1962 and 1963 were years of high unemployment in the country and that the unemployment rate was high in all three years.

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24th JULY, 1922.

ONTARIO  
SYSTEM  
BUILT BY  
H.E.P.C.

The plant will operate under a head varying from 48 to 57 feet, depending upon the amount of water available. Under the maximum load, it will be capable of developing 10,000 h.p.

FRANKFORD  
DEVELOPMENT  
OWNED BY  
GOVERNMENT  
CENTRAL  
ONTARIO  
SYSTEM  
OPERATED BY  
H.E.P.C.

This plant was also owned by the Seymour Power Company, having been built by them in 1913.

The equipment consists of four (4) motor generator sets of the vertical type, delivering a total of 2600 k.w. at 7000 volts and 67 amperes. The machine operates at a speed of 112.5 r.p.m. and operates under a normal head of 18 feet.

Like all other plants on the Trent System, at the present time, the plant is only operating at about fifty per cent (50%) capacity.

TRENTON  
DEVELOPMENT  
OWNED BY  
ONTARIO  
GOVERNMENT  
OPERATED BY  
H.E.P.C.

This plant was built and owned by the Seymour Power Company and later acquired by the Ontario Government.

The equipment consists of four (4) vertical type generator sets and operates under a head of 20 feet. It is capable of delivering 1100 h.p. for each generator set. The machine delivers power at 6600 volts and operates at a speed of 120 r.p.m.

NOTE:

The inspection of the plant at Trenton completed the inspection of all plants in the Central Ontario System and it is to be noted that all of those being operated by the H.E.P.C. were originally built by the Seymour Power Company, from whom they were purchased by the Ontario Government.

It is also to be noted that, under the water regulations of the Trent Canal System it would seem to be apparent that each plant is capable of developing much more power according to the machinery installed, than the amount of water available will permit. In consequence of this, during a considerable period of the time, machines are standing idle and giving no return on the cost which they represent.

When the Commission arrived at Belleville, Superintendent G. P. Smith, of the Central Ontario System for the H.E.P.C., was interviewed and he stated that every endeavor was being made on the part of the H.E.P.C. to operate their plants at the fullest capacity possible but, on account of the regulations laid down by the Department of Railways and Canals, the water level had to be maintained at a certain height and, in consequence, the plants were operating very much under capacity. He stated that a very similar condition arose every year but that the time of shortage was usually several weeks later in the season.

1981-1982, 1983-1984

10. The Board will approve under a local marketing plan  
11. It is the policy of the Board to approve all such  
12. Under the national plan, it will be subject to development  
13. The Board will approve under a local marketing plan

Source: *Journal of the American Medical Association*, 1911, 10: 1111.

The original copies of the two sets were made at the Central Intelligence Agency Library in Washington, D.C., and are now in the custody of the National Archives and Records Administration.

This was the first time that the Government had ever been able to get a bill through Congress.

This document is the property of the Department of Defense and is loaned to you. It is to be handled in accordance with the instructions of the Department of Defense.

CONFIDENTIAL

The Bureau of the State of Texas has been advised by the Department of the Interior that it is to be used for the purpose of the National Park Service.

It is also to be noted that, under the same regulations as the  
Dewey School System, it would seem to be necessary that each  
school be inspected and that every teacher be inspected.  
In addition, the number of other schools will be  
inspected in 1914, and a similar result is to be  
achieved in 1915 and 1916 as the case of the  
Dewey School System.

[illegible]



From conversation with him it developed that practically all storage areas tributary to the Trent System, were developed to their fullest capacity, with the possible exception of the Crew River. He stated, however, that if expenditure was made on this River in order to develop storage, it would only benefit those plants below Campbellford. He also stated that the height of water required by navigation regulations in the Trent River System was eight feet above the sills in the locks below Peterboro and six feet above the sills in the locks above Peterboro. Mr. Smith seemed to be of the opinion that the navigation water level below Peterboro could be lowered two feet, giving a standard depth over the whole system of six feet above the sills. He stated that, in so far as he could ascertain, this lowering of the levels would not affect navigation in any way and would considerably help out the plants located in this section of the Trent System.

Questioned as to whether the H.E.P.C. had made application to the municipality of Fenelon Falls for additional power to help out the shortage on the Central Ontario System, Mr. Smith stated that he, personally, had made no application and did not believe that the Head Office of the H.E.P.C. had done so either. He stated, however, that it would not be possible to obtain additional power in this way, as the municipal plant at Fenelon Falls was affected by the shortage of water in exactly the same way as the H.E.P.C. plants and, while the machinery installed was capable of developing about 1,000 h.p., the water available at the present time was only good for about one-half of this amount.

Mr. Smith, on being questioned as to the details of the controversy existing as between the H.E.P.C. and the Department of Railways and Canals, stated that he was not familiar with the details or negotiations that were in progress and was familiar only with the fact that the Department of Railways and Canals adhered strictly to rules and regulations in so far as the navigation water levels were concerned. He stated that there were two definite points at issue - 1st the shortage of water and 2nd the rental to be paid for water to operate the new plant at Ramsey's Falls.

Commissioner J. A. Ross and the Legal Adviser, Mr. Wegenast, arrived at Belleville on the 9.25 P. M. train.

It was decided that the Meeting, proposed to be held in Belleville on Monday night, July 24th, would be held on Tuesday morning, July 25th, 1922.

—oOo—

BELLEVILLE, Ont.,  
25th JULY, 1922.

The Commission met at 8.30 A. M., at the Quinte Hotel, Belleville, Ont.

Present:

The Chairman,  
Mr. M. J. Haney,  
Mr. Lloyd Harris,  
Mr. J. A. Ross,  
Mr. R. A. Ross,







25th JULY, 1922.

also the Legal Adviser,  
and the Secretary.

The Meeting consisted generally of an executive session, consideration being given to the best means of continuing the work in order to expedite its early completion.

The Legal Adviser presented to the Commission various phases of the work at present under review and, in turn, he was given instructions as to the continuation of his work in respect to the Nipigon development in particular and to prepare questions to be asked and an historical statement of fact of the entire situation.

At the close of the executive session, Mr. Ponton, a local resident and business man of Belleville, met the Commission and described in a general way the hardships under which the Town of Belleville was working in respect to the shortage of power.

Mr. Ponton stated that the Corporation was in a very favorable position to contract with large industries to locate there and that the only factor of uncertainty was the question of obtaining sufficient power to meet their needs. Mr. Ponton particularly instanced the case of a Tire manufacturing concern who had stated that they would find it necessary to move their industry to some other place, unless they were given definite assurance that power, in sufficient quantities to meet their needs, would be available. Mr. Ponton also stated that, during the period of the present shortage of power, the local Board of Trade had endeavored to work with the Hydro Electric Power Commission in having the trouble overcome but that the H.E.P.C. had shown very little disposition to cooperate with them in this respect.

On the other hand Mr. Ponton expressed the belief that the Hydro-Electric had been responsible, to a considerable extent, for the prosperity of Belleville and other municipalities in the neighborhood and believed that, with careful handling, it could still work very considerable good for the community.

In his discussion, Mr. Ponton also touched upon what he deemed to be a desirable work, namely the development of hydro power on the St. Lawrence River. He claimed that developments at Niagara Falls had been made and were operated largely for the benefit of that area lying to the west of Toronto and that the area east should have its own sources of power. He also seemed to feel that the needs of the municipalities lying east of Toronto were not receiving, at the present time, sufficient consideration and, in order that they should have proper representation, he stated that, in his opinion, a member from the Central Ontario area should be appointed to sit on the H.E.P.C. board.

Mr. Ponton expressed the belief that the local Board of Trade would like to have their Chairman or some other member of the Board meet the Commission and present to them detailed facts relative to the power situation in that locality.

The Meeting then adjourned.



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25th JULY, 1922.

The Commission left Belleville at 10. 30 A.M., proceeding by motor via Espanee, Harrowsmith, Sharbot Lake, etc., to the development known as High Falls, in the Rideau System.

HIGH  
FALLS  
OPERATED  
BY  
H.E.P.C.  
RIDEAU  
SYSTEM.

The development at High Falls was reached about 6.30 P. M. This development is located on the Mississippi River, at a place after which the development is named. The plant was constructed by the H.E.P.C. about two years ago and operated under a normal head of about eighty (80) feet. The development obtains water from the storage area consisting of the Mississippi River and tributary waters and is capable of developing about 1,900 k.w. The water is conveyed to the power plant by a wooden pen stock and the superintendent in charge stated that there was never a shortage of water at any season of the year.

The equipment consists of four (4) generating sets, delivering power at 4,400 volts, 46 amperes and operating at a speed of 300 r.p.m. and one generating set 4,400 volts, 115 amperes, 300 r.p.m.

The superintendent stated that the equipment was second hand having been purchased at a figure considerably lower than the cost of new equipment at the time the plant was being built. All the generator sets are Canadian General Electric make of the horizontal type.

It was noted that the plant was operating very much under capacity, the requirements of the district being considerably less than the power that can be developed at this place.

The System supplies power generally to Carleton Place, Lanark, Balderson and Perth and helps out a privately owned plant at Merrickville, which supplies power to Smith's Falls under contract with the H.E.P.C. On account of the construction of the plant at High Falls the H.E.P.C. plant at Carleton Place is not now in operation, being held merely as a stand-by. The High Falls development can also supply sufficient power for the requirements of Smith's Falls if it were not for the fact that the H.E.P.C. have in force a contract with the Rideau Power Company, whose development is located at Merrickville for the supplying of power.

The Commission, after inspecting the High Falls development, continued on by motor, arriving at Smith's Falls, at the Rideau Hotel, about 10.00 P. M.





FOR ENCLOSURE TO

26th JULY, 1922.

An informal meeting took place in the Rideau Hotel, on Wednesday morning at 8.30 o'clock, when it was decided that the development at Carleton Place, which is not now in operation, should not be inspected.

Consideration was also given to the necessity of visiting the system of storage dams constructed by the H.E.P.C., in connection with the Bonnechere System at Renfrew and it was decided that the written description, already available, were sufficient in respect to this System.

It was decided, therefore, that the Commission would continue direct to Ottawa, visiting the Rideau Power Company's plant at Merrickville, en route.

After the informal meeting referred to above, Mr. Gould of the Rideau Power Co., met the Commission and gave some information relative to their development at Merrickville.

He stated that this plant had cost, originally, about \$90,000.; that it operated under a head of twenty-six (26) feet and was capable of developing about 1,100 h.p. At the present time the Rideau Power Co., is under contract with the H.E.P.C. to supply the excess power, over and above the requirements of the municipality of Merrickville, at a rate of \$14.00 per h.p. He stated that, under the contract, he was delivering about 500 h.p. to the H.E.P.C. and that, if it were not for the shortage of water in Rideau System, his contract would permit of the delivery to the H.E.P.C. any power in excess of the amount required by Merrickville.

The energy which the Rideau Power Company sells to the Town of Merrickville is at the rate of \$13.00 per h.p. for industrial purposes and domestic lighting is on a sliding scale, varying from four to eight cents per k.w.

Mr. Gould stated that he believed the H.E.P.C. were re-selling the power obtained from him, in Smith's Falls, at prices varying from \$30. to \$40. per h.p.

At 10.30 A. M. the Commission proceeded by motor to Merrickville, for an inspection of the Rideau Power Company's plant at this place.

The mechanical equipment at this point consists of two (2) generating sets one (1) of Swedish manufacture and the other made by the Canadian General Electric Co.

The plant was only operating at about one-half its capacity on account of the shortage of water in the Rideau System.

The Commission then proceeded by motor to Ottawa, arriving there about 2.00 P. M.

SEP 27, 1917

An internal meeting took place in the Edison office, at Washington, on September 27, 1917, when it was decided that the following action should be taken in connection with the Edison system.

Investigation was also given to the possibility of obtaining the Edison system from the Edison company, and it was decided that the Edison company should be approached with a view to obtaining the Edison system from the Edison company.

It was decided, therefore, that the Edison company should be approached with a view to obtaining the Edison system from the Edison company, and it was decided that the Edison company should be approached with a view to obtaining the Edison system from the Edison company.

After the internal meeting referred to above, the Edison company was approached with a view to obtaining the Edison system from the Edison company, and it was decided that the Edison company should be approached with a view to obtaining the Edison system from the Edison company.

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Mr. Smith stated that he believed the Edison system was worth something, and it was decided that the Edison company should be approached with a view to obtaining the Edison system from the Edison company, and it was decided that the Edison company should be approached with a view to obtaining the Edison system from the Edison company.

On September 27, 1917, the Edison company was approached with a view to obtaining the Edison system from the Edison company, and it was decided that the Edison company should be approached with a view to obtaining the Edison system from the Edison company.

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26th JULY, 1922.

An endeavor was made in the afternoon to get in touch with Mr. M. J. O'Brien, who is familiar with the operation of the local Hydro-Electric Commission at Ottawa and also the Bonnechere System at Renfrew. It was possible, however, to see Mr. O'Brien only for a very few minutes, as he was just leaving for Montreal but he promised to put at the disposal of the Commission all information required and suggested that Mr. Kerry be interviewed.

During the evening, Sir Henry Drayton was interviewed and a general discussion took place relative to his knowledge of H.E.P.C. questions. It was arranged with Sir Henry that copies of his report dealing with the exportation of electricity from Canada would be made available for the information of the Commission.

**N O T E:** Commissioner R. A. Ross left for Montreal in the afternoon and Commissioner J. A. Ross left for Toronto in the evening.

27th JULY, 1922.

During the morning an endeavor was made to get in touch with Mr. T. Ahearn, President of the Ottawa Electric Co., but Mr. Ahearn was not available for interview at this time.

Commissioners Lloyd Harris and M. J. Haney met by appointment Mr. G. A. Bell, Deputy Minister of Railways and Canada and a general discussion took place as to the reason for the shortage of water in the Trent System, thus handicapping the operations of the various plants in the Central Ontario District.

The conversation with Sir Henry Drayton, relative to H.E.P.C. matters was continued at a luncheon at the Rideau Club and, in the afternoon, Mr. T. Ahearn, President of Ottawa Electric Co., was also interviewed relative to the nature of his Company's operations in supplying power for domestic lighting in the City of Ottawa.

Mr. Ahearn gave a general outline of the history of the power situation in so far as Ottawa is concerned and stated that he would be very glad to place at our disposal, the General Manager of the Ottawa Electric Co., Mr. A. A. Bion, who is familiar with the entire operation of the Ottawa Electric Co. and the local Ottawa Hydro Commission.

During the day several attempts were made to get in touch with the Premier and arrangements were made to meet him, informally, in Ottawa, during the evening. It developed, however, that the Premier was unable to reach Ottawa that night.

28th JULY, 1922.

The Commission left Ottawa at 8.30 A. M. en route for Toronto.



28th JULY, 1932.

An endeavour was made in the afternoon to get in touch with Mr. W. J. O'Brien, who is familiar with the operation of the local Hydro-Electric Commission of Ottawa and also the Homebrewery System at Montreal. It was possible, however, to see Mr. O'Brien only for a very few minutes, as he was just leaving for Montreal but he promised to get at the disposal of the Commission all the information required and suggested that Mr. Levy be interviewed.

During the evening, Sir Henry Dwyer was interviewed and a general discussion took place relative to his knowledge of H.E.C. questions. It was arranged with Sir Henry that copies of his report dealing with the exportation of electricity from Canada would be made available for the information of the Commission.

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27th JULY, 1932.

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The conversation with Sir Henry Dwyer, relative to H.E.C. matters was continued at a luncheon at the Hudson Club and, in the afternoon, Mr. E. A. Bell, President of Ottawa Electric Co., was also interviewed relative to the nature of his company's operations in supplying power for domestic lighting in the City of Ottawa.

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28th JULY, 1932.

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